



## Report to the GAVI Alliance Board

4-5 December 2012

<b>Subject:</b>	<b>Consent Agenda: Board/Committee member appointments</b>
<b>Report of:</b>	Debbie Adams, Managing Director, Law and Governance
<b>Authored by:</b>	Kevin A. Klock, Head of Governance and Assistant Secretary
<b>Agenda item:</b>	02a
<b>Category:</b>	For Decision
<b>Strategic goal:</b>	Alliance operations

### Section A Overview

#### 1 Purpose of the report

1.1 This report informs the Board of the Governance Committee's recommendations for Board and committee membership.

#### 2 Recommendations

2.1 The Governance Committee recommends that the Board:

- **Appoint** the following Board members:<sup>1</sup>
  - **Orin Levine** as Board Member representing the Bill & Melinda Gates Foundation in the seat currently held by Christopher J. Elias effective 1 January 2013 until his successor is appointed and qualified.
  - **Zulfiqar A. Bhutta** as Board Member representing research and technical health institutes in the seat currently held by Anne Schuchat effective 1 January 2013 until 31 December 2015.
  - **Awa Marie Coll-Seck** of Senegal as Board Member representing developing country governments in the seat formerly held by Toupta Boguena (Chad) effective immediately until 31 December 2015.

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<sup>1</sup> All Board candidate biographies are located in section B.

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- **Andrei Usatii** of Moldova as Board Member representing developing country governments in the seat currently held by Guillermo González González (Nicaragua) effective 1 January 2013 until 31 December 2015.
- **Anders Nordström** as Board Member representing the new Denmark, the Netherlands, Norway, and Sweden donor constituency effective 1 January 2013 until 31 December 2014.
- **Simon Bland** as Board Member representing the new Canada, Ireland, and United Kingdom donor constituency effective immediately until 31 December 2013.
- **Robert Clay** as Board Member representing the new Australia, Japan, Korea, and the United States of America donor constituency effective 1 January 2013 until 30 June 2013.
- **Richard Sezibera** as an Unaffiliated Board Member effective immediately until 31 December 2015.

2.2 The Governance Committee recommends that the Board:

- **Reappoint** the following Board member:
  - **Dagfinn Høybråten** as an Unaffiliated Board Member effective immediately until 31 December 2014.

2.3 The Governance Committee recommends that the Board:

- **Appoint** the following Alternate Board members:<sup>2</sup>
  - **Hussein Ali Mwinyi** of Tanzania as Alternate Board Member to Christine J. D. Ondo (Uganda) representing developing country governments effective immediately until 31 December 2014.
  - **Dorothee Kinde Gazard** of Benin as Alternate Board Member to Awa Marie Coll-Seck (Senegal) representing developing country governments in the seat formerly held by Fatchou Gakaitangou (Chad) effective immediately until 31 December 2015.
  - **Pe Thet Khin** of Myanmar as Alternate Board Member to A.F.M. Ruhul Haque (Bangladesh) representing developing country governments effective immediately until 31 December 2014.
  - **Walter Seidel** as Alternate Board Member to Gustavo Gonzalez-Canali representing the European Commission, France, Germany, Luxembourg donor constituency effective immediately until 31 December 2013.

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<sup>2</sup> All alternate Board candidate biographies are located in Section C.

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- **Paul Richard Fife** as Alternate Board Member to Anders Nordström representing the new Denmark, the Netherlands, Norway, and Sweden donor constituency effective 1 January 2013 until 31 December 2014.
- **Micheline Gilbert** as Alternate Board Member to Simon Bland representing the new Canada, Ireland and United Kingdom donor constituency effective immediately until 31 December 2013.
- **Jenny Da Rin** as Alternate Board Member to Robert Clay representing the new Australia, Japan, Korea, and the United States of America donor constituency effective 1 January 2013 until 30 June 2013.
- **Samba O. Sow** as Alternate Board Member to Zulfiqar A. Bhutta representing research and technical health institutes in the seat currently held by Stefan Kaufmann effective 1 January 2013 until 31 December 2015.

2.4 The Governance Committee recommends that the Board:

- **Reappoint** the following Alternate Board members:
  - **Suresh Jadhav** as Alternate Board Member to Mahima Datla representing the developing country vaccine industry effective immediately until 30 June 2013.
  - **Nila Heredia Miranda** of Bolivia as Alternate Board Member to Andrei Usatii (Moldova) representing developing country governments effective 1 January 2013 until 30 June 2013.

2.5 The Governance Committee recommends that the Board:

- **Appoint** the following members of the Executive Committee effective 1 January 2013 until the committees are refreshed for the 2014 year:
  - Dagfinn Høybråten (Chair)
  - Geeta Rao Gupta (Vice Chair)
  - Wayne Berson (unaffiliated)
  - Ashutosh Garg (unaffiliated)
  - George W. Welde, Jr (unaffiliated)
  - Orin Levine (Gates Foundation)
  - Flavia Bustreo (WHO)
  - Jenny Da Rin (Australia)
  - Christine J. D. Ondo (Uganda)

- World Bank<sup>3</sup>
- Seth Berkley (non-voting)

### 2.6 The Governance Committee recommends that the Board:

- **Appoint** the following members of the Audit and Finance Committee effective 1 January 2013 until the committees are refreshed for the 2014 year:<sup>4</sup>
  - Board members
    - Wayne Berson (unaffiliated) (Chair)
    - Dwight Bush (unaffiliated)
    - Yifei Li (unaffiliated)
  - Board alternates
    - Micheline Gilbert (Canada)
  - Committee delegates
    - Derek Strocher (World Bank)
    - Dirk Gehl (Germany)
    - Tom Hunstad (Norway)
    - Ludovica Soderini (Italy)

### 2.7 The Governance Committee recommends that the Board:

- **Appoint** the following members of the Governance Committee effective 1 January 2013 until the committees are refreshed for the 2014 year:
  - Board members
    - Geeta Rao Gupta (Chair)
    - Simon Bland (UK)
    - Dwight Bush (unaffiliated)
    - George W. Welde, Jr (unaffiliated)

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<sup>3</sup> The World Bank will submit its nominee once it has chosen a new Board member. For the time being, Armin Fidler, the alternate Board member, has been invited to attend Executive Committee meetings as Alternate Board member in accordance with the Statutes and By-Laws.

<sup>4</sup> This composition would be out of compliance with the Audit and Finance Committee Charter which requires a majority of Board members/alternates.

- Maria C. Freire (unaffiliated)
  - Seth Berkley (non-voting)
  - Board alternates
    - Nicholas Alipui (UNICEF)
    - José Luis Solano (Spain)
    - Olga Popova (industrialised vaccine industry)
    - Samba O. Sow (research and technical health institutes)
- 2.8 The Governance Committee recommends that the Board:
- **Appoint** the following member of the Governance Committee effective 1 January 2013 until the 30 June 2013:
    - Board member
      - Alan Hinman (CSOs)
- 2.9 The Governance Committee recommends that the Board:
- **Appoint** the following members of the Investment Committee effective 1 January 2013 until the committees are refreshed for the 2014 year:<sup>5</sup>
    - Board members
      - George W. Wellde, Jr (unaffiliated) (Chair)
      - Dwight Bush (unaffiliated)
- 2.10 The Governance Committee recommends that the Board:
- **Appoint** the following members of the Programme and Policy Committee effective 1 January 2013 until the committees are refreshed for the 2014 year<sup>6</sup>
    - Board members
      - Gustavo Gonzalez-Canali (France) (Chair)
      - Zulfiqar A. Bhutta (research and technical health institutes)
      - Seth Berkley (non-voting)
    - Board alternates
      - Steve Landry (Gates Foundation)

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<sup>5</sup> This composition would be out of compliance with the By-Laws which require at least three Board members/alternates to sit on the committee.

<sup>6</sup> This composition would be out of compliance with the PPC Charter which requires a majority of Board members/alternates.

- Jean-Marie Okwo-Bele (WHO)
- Committee delegates
  - Clarisse Loe Loumou (CSOs)
  - Tedros Adhanom Gebreyesus (Ethiopia)
  - A Jan Naeem (Afghanistan)
  - Salif Samake (Mali)
  - Abigail Robinson (UK)
  - Susan McKinney (USA)
  - Lene Lothe (Norway)
  - Jos Vandelaer (UNICEF)
  - Robert Oelrichs (World Bank)
  - Klaus Stohr (industrialised vaccine industry)

2.11 The Governance Committee recommends that the Board:

- **Appoint** the following members of the Programme and Policy Committee effective 1 January 2013 until 30 June 2013:
  - Board alternate
    - Suresh Jadhav (developing country vaccine industry)

2.12 The Governance Committee recommends that the Board:

- **Appoint** the following members of the Evaluation Advisory Committee:
  - Independent expert
    - Fred Binka effective 1 January 2013 until 31 December 2015
  - Board members
    - Alan Hinman (CSOs) effective immediately until 30 June 2013
    - Angela Santoni (Italy) effective immediately until the committees are refreshed for the 2014 year
  - Alternate Board members
    - Samba O. Sow (research and technical health institutes) effective immediately until the committees are refreshed for the 2014 year

*The minutes will note that Board members who were candidates for these positions, or whose organisations or constituencies provided candidates*

*for these positions, did not participate in discussion or voting on those appointments.*

### 3 Executive Summary

#### *Summary*

- 3.1 There are significant milestones associated with these appointments that will help ensure that all Alliance partner voices are heard.

#### *Process*

- 3.2 On 14 April 2012, the Secretariat notified the Board that members should submit candidates for Board and committee membership by 26 October 2012 so they could be forwarded to the Governance Committee in time for its meeting on 8 November. The Secretariat sent a reminder on 28 September and subsequent reminders to those constituencies for whom a nomination had not been received.
- 3.3 Board members representing eligible organisations (WHO, UNICEF, World Bank, Bill & Melinda Gates Foundation) serve until their organisations inform GAVI that they would like to change them. On 19 October 2012, Chris Elias, the Board member representing the **Gates Foundation**, informed the Secretariat that the Foundation would like Orin Levine to take over the Board seat starting 1 January 2013.
- 3.4 On 8 August 2012, **the research and technical health institutes constituency** distributed a “solicitation of nominations” for its Board and alternate seats, which were due to turn over at the end of 2012. The terms of reference were distributed shortly thereafter. On 9 October 2013, Anne Schuchat informed the Secretariat that the constituency would like to nominate Zulfiqar A. Bhutta as Board member and Samba O. Sow as alternate Board member.
- 3.5 On 15 April 2012 in Oslo, the Secretary convened a meeting with the Board members from the **developing country government constituency**. At this meeting, the participants discussed how developing countries could fill several of its Board and alternate vacancies and to increase participation on the committees. After that meeting the Secretary emailed a model nominating process and model terms of reference for Board membership.
- a. **West and Central Africa:** With the Board member seat vacant, on 26 June 2012, the Board Chair, and Fatchou Gakaitangou, Deputy Director of Health, Reproduction and Immunisation in the Ministry of Public Health of Chad and GAVI alternate Board member, wrote to the ministers of health of each of the countries in the constituency seeking nominations for a new Board member and alternate. The terms of reference for the positions were included. Three nominations were received for Board member and two nominations were received for the Alternate Board member. The successful candidates were

recommended by the Governance Committee in accordance with the Guidelines on the GAVI Alliance Board Gender Balance.

- b. **East Africa:** In consultation with Minister Christine Ondo, the Secretary approached Hussein Ali Mwinyi, Minister of Health of Tanzania during her visit to plan the December 2012 Board meeting to determine whether he would be interested in serving as Minister Ondo's alternate Board member. The Minister agreed to serve.
- c. **Asia:** In consultation with Minister A.F.M. Ruhul Haque, Helen Evans approached Professor Pe Thet Khin, Minister of Health of Myanmar at the SEARO Regional Committee Meeting to determine whether he would be interested in serving as Minister Haque's alternate Board member. Subsequently, the Secretary followed up on 26 September to provide information on GAVI Board service. The Minister agreed to serve.
- d. **Latin American and Eastern Europe:** On 7 November, the Deputy Prime Minister of Moldova nominated Andrei Usatii, Minister of Health, to the Board seat, and Nila Heredia Miranda the current Board member self-nominated herself for the position of alternate Board member.

3.6 During its 8 November meeting, the Governance Committee noted that many of the developing country government nominating processes were still in a formative stage. It was agreed that supporting the developing country constituencies to develop their nominating processes would be a priority over the next year.

3.7 The following is a message from the **industrialised countries government constituencies**: "As the result of separate meetings held during the last Board meeting in June 2012 in Washington D.C., the re-alignment process started with the decision of Industrialised Countries Government Constituencies to reconsider the composition of their constituencies. The discussions during the Board meeting were prepared by a study, which was produced between November 2011 and April 2012. This study analysed the situation and developed recommendations for constituency re-alignment. The objective of the re-alignment was to achieve improved financial balances after the pledging conference in June 2011, better equality in the number of members across constituencies and maintain like-mindedness. Furthermore, the members felt the need to further improve intra- and inter-constituency cooperation and therefore drafted fact sheets and working principles for the constituencies" (which are being finalised). As part of this exercise, the constituencies submitted the nominees listed in this paper. (Sitting members whose constituencies remained the same and who still had time left in their terms were not necessary to re-appoint.)

3.8 The seats have been reapportioned as follows, and will take effect after the Board meeting in Tanzania:



- a. Anchor donor: France
  - Members: European Commission, France, Germany, Luxembourg
- b. Anchor donor: Italy
  - Members: Italy, Spain
- c. Anchor donor: Norway
  - Members: Denmark, the Netherlands, Norway, Sweden
- d. Anchor donor: United Kingdom
  - Members: Canada, Ireland, United Kingdom
- e. Anchor donor: United States of America
  - Members: Australia, Japan, Korea, United States of America

3.9 Finally, the **developing country vaccine industry constituency** is gauging interest from emerging/early stage companies in developing countries. The constituency has decided that Suresh Jadhav, the current alternate, should remain in that position, and on the PPC, until the end of June 2013 to enable the constituency more time to nominate its next candidate.

### *Milestones*

3.10 As noted above, there are significant achievements associated with these appointments. It will be the first time the Board will have filled each of the unaffiliated Board member seats since the reorganisation. In addition, it will be the first time since late 2009 that all developing country government seats (both Board member and alternate) will be filled. Finally, 27 out of 28 seats will be filled assuming all Board member nominees are at this meeting. (The World Bank is the remaining seat and will be filled in due course.)

### *Gender balance*

3.11 The Committee noted with concern that appointing all candidates will result in the Board and alternate membership falling out of the 60/40 gender balance set by the gender balance guidelines and approved by the Board. This is largely the result of five constituencies submitting two men for their Board and alternate seats (two donor country constituencies, one developing country government constituency, the research and technical health institutes constituency, and the Bill & Melinda Gates Foundation).

3.12 Committee members noted that the gender balance had only been achieved in the past when the Committee actually turned away nominees. However, it recognised that individual constituencies are unable to see the overall gender balance when making their nominations, leaving it to the Governance Committee to evaluate the entire composition. Nevertheless,

many nominations were submitted very late and the Committee considered that turning away nominations at this stage, when the potential gender balance implications became clear, would be impractical in view of the number of constituencies that submitted two men for their seats.

- 3.13 The Chair suggested, and the Committee agreed, that the nominees be recommended as proposed. However, at the Board meeting in Tanzania, she would remind the Board members of the gender balance guidelines and the Committee's recommendation that each constituency submit one man and one woman to reduce the risk of falling out of the gender balance. The Chair reaffirmed that the Governance Committee would not hesitate in the future to reject outright a nominee should a constituency submit two persons of the overrepresented gender.

#### **4 Risk implication and mitigation**

- 4.1 There is capacity risk for the Board if recommended candidates are not appointed and empty seats are not quickly filled after terms expire.

#### **5 Financial implications: Business plan and budgets**

- 5.1 There are no financial implications.

### **Section B Board member biographies**

#### **1 Bill & Melinda Gates Foundation**

- 1.1 **Orin Levine** is Director, Vaccine Delivery, Global Development Program. Dr Levine leads the foundation's efforts to accelerate the introduction of new vaccines and related technologies and to improve routine immunization systems. He is the Foundation's focal point for engagement with the GAVI Alliance whose mission is saving children's lives by increasing access to immunization in poor countries. Before joining the foundation's Global Development Program in 2012, Dr Levine was a Professor of International Health, and Executive Director of the International Vaccine Access Center (IVAC) at the Johns Hopkins University's Bloomberg School of Public Health. He has also served as a Steering Committee Member of the Decade of Vaccines Collaboration and Co-Chair of its Global Access Working Group, as well as President, Committee on Global Health, American Society of Tropical Medicine & Hygiene. Dr Levine graduated with a Bachelor's degree from Gettysburg College and received a PhD in epidemiology from The Johns Hopkins Bloomberg School of Public Health.

#### **2 Research and Technical Health Institutes**

- 2.1 **Zulfiqar A. Bhutta** is the Noordin Noormahomed Sheriif Endowed Professor and Founding Chair of the Division of Women and Child Health, Aga Khan University, Karachi, Pakistan. He also holds adjunct professorships at several leading Universities globally including the

Schools of Public Health at Johns Hopkins (Baltimore), Harvard School of Public Health, Tufts University (Boston), University of Alberta, Sick Kids Toronto as well as the London School of Hygiene & Tropical Medicine. He was designated a Distinguished National Professor of the Government of Pakistan in 2007. He is also the Chairman of the National Research Ethics Committee of the Government of Pakistan. Dr Bhutta is one of the seven member Independent Expert Review Group set by WHO and the UN Secretary General in September 2011 for monitoring global progress in maternal and child health MDGs. Professor Bhutta was educated at the University of Peshawar (MBBS) and obtained his PhD from the Karolinska Institute, Sweden. He is a Fellow of the Royal College of Physicians (Edinburgh), the Royal College of Paediatrics and Child Health (London), American Academy of Pediatrics and the Pakistan Academy of Sciences.

### 3 Developing country governments

- 3.1 **Awa Marie Coll-Seck** became Minister of Health of Senegal in 2012, a position she also held from 2001-2003. As Minister of Health, she initiated far-reaching reform of the health sector in Senegal and engaged a wide range of government, civil society and private sector partners in the implementation and expansion of public health programmes. She mobilized strong political commitment within her country for health to be rightly recognized as key to economic and social development, and she successfully mobilized financial resources both domestically and from bilateral and multilateral international donors. In between appointments, Minister Coll-Seck was Executive Director of the Roll Back Malaria Partnership a global partnership founded in 1998 by WHO, UNDP, UNICEF and the World Bank, with the goal of halving the world's malaria burden by 2010. From 1996 to 2001, the Minister served as a Director at the Joint United Nations Programme for HIV/AIDS (UNAIDS). She has been awarded numerous professional and academic honours, including the Chevalier de l'Ordre du Mérite de la République Française. After earning a degree in medicine in 1978 from the University of Dakar, she served for nearly twenty years as a specialist in infectious diseases in leading hospitals in Dakar, Senegal and Lyon, France. She is fluent in French, English and her native Wolof, with a working knowledge of Spanish.
- 3.2 **Andrei Usatii** is Minister of Health of Moldova. Dr. Usatii is a medical graduate from Chisinau State Medical and Pharmaceutical University, Republic of Moldova, in 1997 being awarded the title of Doctor in Medicine at the same University, for the research on the peculiarities of family planning in rural areas. After graduation he served for a long time respectively as a director, a deputy director and again as a director of the Anenii-Noi District Hospital, Republic of Moldova. Between June 1998 and May 2001 he served as Prime Deputy Minister of Health. From May 2001 to October 2003 Dr. Usatii served as a Coordinator of Health Programmes at Swiss Development and Cooperation Agency in the Republic of Moldova. Between July 2006 and October 2009 Dr. Usatii served as a senior counselor at the Ministry of Health of Ontario Province, Canada.

Before being appointed as Minister of Health, in January 2011, Dr. Usatii served as the General Director at Republican Clinical Hospital, in Chisinau, one of the main hospitals of tertiary level in the country. On 12 September 2012, Dr. Usatii was elected as a member of the Standing Committee of the Regional Committee (SCRC), a subcommittee of the WHO Regional Committee for Europe.

#### 4 Industrialised country governments

- 4.1 **Anders Nordström** is Sweden's Ambassador for Global Health. He has also held the position as Ambassador for HIV/AIDS in the Swedish Ministry for Foreign Affairs. As a medical doctor from the Karolinska Institutet, Sweden, Dr Nordström has a background that combines development experience in the field, national and international health policy and planning, and strategic leadership. During 2002, Dr Nordström was the Interim Executive Director for the Global Fund to Fight AIDS, Tuberculosis and Malaria, after having being part of the Transitional Working Group during 2001. In this capacity he laid the foundations for the Global Fund's present structure, through managing the Secretariat, preparing technical reviews and grant agreements as well as recruitments. Dr Nordström took office as Assistant Director-General at WHO for General Management in July 2003 and was the Acting Director-General of WHO from 23 May 2006 until 3 January 2007. After the successful handing over to Dr Margaret Chan, Dr Nordström was appointed Assistant Director-General for Health Systems and Services. From January 2008 until June 2010 Dr Nordström served as Director-General for the Swedish International Agency for Development Cooperation (Sida).
- 4.2 **Simon Bland** serves as the Head of the Global Funds Department in the United Kingdom's Department for International Development. The Department is responsible for DFID's policies, programmes, financial management and shareholder relations with a broad range of innovative financing mechanisms whose primary area of focus is education or health. These include The Global Fund to Fight AIDS, TB and Malaria, GAVI Alliance, UNITAID and the Global Partnership for Education – formerly the Fast Track Initiative. Simon is also DFID's Representative to the United Nations and International Organisations in Geneva. Simon has recently been appointed Chair of the Global Fund. Prior to this, Simon had been a Member of the Global Fund's governing Board since 2008. Concurrent with his Board leadership position for the Global Fund, Simon is a continuing member of the governing Boards of the United Nations Joint Programme on HIV/AIDS (UNAIDS), the Global Partnership for Education and is closely involved with UNITAID. Simon holds a Masters Degree in Economics, and has degrees and post-graduate studies in marine sciences and management. Simon's professional career has spanned more than thirty years work in mostly developing countries in the Africa, Asia and Pacific regions. Prior to taking on his Geneva based role with DFID, Simon had held the position of Head of DFID Programmes in Russia and Ukraine and in Kenya and Somalia.

4.3 **Robert Clay** is a Senior Foreign Service Officer and the Deputy Assistant Administrator in the Bureau for Global Health. For the past three years, Clay was the director of the Office of HIV/AIDS within the Bureau for Global Health, responsible for leading the Agency's implementation of HIV/AIDS programs under the President's Emergency Plan for AIDS Relief. In fiscal year 2009, USAID administered \$3.3 billion of Emergency Plan resources, or approximately 60 percent of the U.S. global HIV/AIDS initiative. Prior to returning to Washington, Clay was the director of the Population, Health and Nutrition (PHN) Office at USAID/India. As the PHN team leader, he provided oversight for a budget of \$100 million and a staff of 25. His responsibilities included HIV/AIDS, maternal and child health, reproductive health, tuberculosis, polio, urban health, nutrition, health systems development, health communication, health research and evaluation and monitoring. Clay's 28 years of experience with USAID began in 1983, when he assumed principal responsibility for expanding USAID's efforts to increase the use of oral rehydration therapy worldwide. Since then, he has held several different positions at the Agency, including chief of the Health Services Division of the Bureau for Research and Development, and deputy director of the Office of Health and Nutrition in the Global Bureau at USAID headquarters. Through these assignments, he was responsible for such areas as diarrheal diseases, immunizations, health communication, health care financing, acute respiratory infections, maternal care, breastfeeding, private sector delivery of health services, urban health and pharmaceuticals. Clay worked for the American Public Health Association in Washington before his assignments at USAID.

## 5 Unaffiliated Board members

5.1 **Dagfinn Høybråten** is the Chair of the GAVI Alliance Board. He is a Vice President of The Norwegian Parliament representing the Christian Democratic Party and a member of the Standing committee for Foreign Affairs and Defence. He has previously served as chairman and Parliamentary leader of his party and as president of the Nordic Council. From 1 March 2013, he will leave the Norwegian Parliament to take on his new position as Secretary General of the Nordic Council of Ministers. Prior to this position Mr Høybråten has held several senior positions in Norwegian Government including Minister of Health, Minister of Labour and Social Affairs and State Secretary, Ministry of Finance and a Member of the Board of Governors of Norway's Central Bank. As a Minister, Mr Høybråten was responsible for initiating several major health and social reforms, including new tobacco control legislation, a comprehensive Mental Health Plan and a reorganization of the welfare administration. Mr Høybråten has also served as the Director General of Norway Social Security Administration, an Executive Director of the Norwegian Association of Local Government and a Chief Executive of the municipality of Oppegård. Mr Høybråten holds a degree in Political Science from the University of Oslo. In September 2012, the Nordic Ministers for Co-operation decided that Dagfinn Høybråten would be appointed the new Secretary General of the Nordic Council of Ministers from March 2013. A dedicated webpage on Dagfinn Høybråten's chairship is at:



<http://www.gavialliance.org/about/governance/gavi-board/dagfinn-hoybraten/>.

- 5.2 **Richard Sezibera** is Secretary General of the East African Community, the regional intergovernmental organisation of the Republics of Kenya, Uganda, the United Republic of Tanzania, Republic of Rwanda and Republic of Burundi. Prior to his appointment, Dr Sezibera served as Minister of Health of the Republic of Rwanda (October 2008 - April 2011), and as a GAVI Board member representing developing country governments. He has served in many capacities in the Rwandan government, including Ambassador to the US, Presidential Special Envoy to the Great Lakes Region, and Senior Advisor to the President of Rwanda, where he worked on peace and security, conflict management and resolution, and regional integration issues. Dr Sezibera graduated with Bachelor of Medicine and Bachelor of Surgery degrees and has practiced medicine for many years in Uganda and Rwanda. He also has a Master of Arts in Liberal Studies from Georgetown University. He is the author of many journal publications in the field of politics and international affairs.

### **Section C Alternate Board member biographies**

#### **1 Developing country governments**

- 1.1 **Hussein Ali Mwinyi** is Minister of Health and Social Welfare of Tanzania. He has held this post since May 2012. Previously he served as Minister for Defence and National Service; Minister of State, Vice President's Office (Union Affairs); Deputy Minister for Health, and Member of Parliament. Minister Mwinyi has served as Chairman of the Board of Trustees of the Benjamin William Mkapa HIV/AIDS Foundation and Chairman of the African Medical Research Foundation (AMREF) Advisory Council. He received his Doctor of Medicine from Marmara University in Turkey, a postgraduate diploma in internal medicine from the Royal Postgraduate Medical School Hammersmith Hospital in the United Kingdom, and a Masters Degree in internal medicine. He is a member of the Royal College of Physicians in the United Kingdom and the Tanzania Physicians Association.
- 1.2 **Dorothee Kinde Gazard** is Minister of Health of Benin. She is specialised in Parasitology and Mycology, and she has served as a GAVI Board member in the past. She is well known in AFRO region as she has chaired the regional committee group for the fight against HIV/TB/Malaria and has played an important role in clinical trials on Malaria therapies. She is aware of key challenges of the region and can influence health strategies.
- 1.3 **Pe Thet Khin** has been working as Union Minister, Ministry of Health, Government of the Republic of the Union of Myanmar since March 2011. He is a professor/pediatrician with over twenty years of experiences in Pediatrics and Child Health. He is a member of the Royal College of Physicians (London) and also a member of the Royal College of Pediatrics

and Child Health (London). The recent posts before being posted as Minister are Professor /Head of Department of Pediatrics, University of Medicine, Mandalay and Rector of University of Medicine (1)Yangon. He is currently Chairman of National Health Committee, Myanmar and Myanmar Country Coordination Mechanism, GFATM. He is also the Patron of both Myanmar Medical Association and Pediatric Society, Myanmar. He has been selected as Executive Board Member, World Health Organization.

- 1.4 **Nila Heredia Miranda** is the Minister of Health and Sport of Bolivia. She was born in Uyuni (Potosí) and studied medicine at the Universidad Mayor de San Andrés. She is a doctor specialising in community health. In the 1970s, Dr Heredia was with the Revolutionary Party of Workers of Bolivia (PRT-B) and the National Liberation Army (ELN). After several years in Peru, she returned to Bolivia and performed human rights work. She served as Vice Rector of the Universidad Mayor de San Andres, President of the Medical College Department of La Paz, and Director of the Departmental Health Service (SITES).

## 2 Industrialised country governments

- 2.1 **Walter Seidel** graduated as a physician in 1978, and holds a Master degree in public health (MSc CHDC, LSHTM, 1989) and a doctoral degree on a nutrition subject (University of Giessen, Dr.med., 1992). After initial years in clinical medicine (mainly surgery and obstetrics) in Germany he worked as District Medical Officer in Burkina Faso (with DED, 1982-85), as a health programme manager at a German development agency, at HQ (gtz; 1986-1990) and at country level (gtz; Madagascar 1990-1993). From 1993 to 2001 he was Director of the health department of DSE, a German public development agency dealing with training and dialogue programmes for developing countries. Since 2001 he is working for the European Commission in Brussels, supporting health aid policy development and health programme design and implementation in developing countries, since 2005 as coordinator of the health team.
- 2.2 **Paul Richard Fife** is Assistant Director-General and Director of the Department of Global Health, Education and Research at NORAD - the Norwegian Agency for Development Cooperation. Prior to joining NORAD in 2004, Dr Fife worked with UNICEF in Eritrea, Cambodia and at UNICEF's headquarters in New York. His particular fields of expertise are within health sector management, vaccines and immunization, and international public health. He trained as a medical doctor at the University of Oslo (Norway) and has a master's degree in public policy and management from the School of Oriental and African Studies in London (UK). Dr Fife represented the Government of Norway on the GAVI Board in 2010-2011.
- 2.3 **Micheline Gilbert** has over 20 years of international development experience in West, Central and South Africa and the Caribbean. She worked in developing countries for 7 years with UNDP (Rwanda, Angola, Cambodia) and 3 years for CIDA in Mozambique. She has experience in international development including analysis, design, implementation,

monitoring and evaluation of health programming, including programme budget support and health sector wide approach. She holds a MA in Economics and a graduate degree in international development from the Institute for Development and International Cooperation. Ms Gilbert is currently a Senior Analyst at the Canadian International Development Agency with the Global Initiatives Directorate providing programme and financial support and advice in relation to CIDA's portfolio on immunization. She currently sits on GAVI's Audit and Finance Committee.

- 2.4 **Jenny Da Rin** is Assistant Director General, Health Education and Scholarships Branch, for AusAID. Prior to this she was Adviser to the Minister for Foreign Affairs and Senior Adviser to the Minister for Defence. She is a Fellow of the Australian Institute of Company Directors and of the Australian Rural Leadership Foundation. She earned her Master of Government and Commercial Law (with merit) from the Australian National University, a Graduate Diploma from Charles Sturt University, and BA from the University of Canberra.

### 3 Developing country vaccine manufacturers

- 3.1 **Suresh S. Jadhav** is the GAVI Alliance Board alternate member representing the developing country vaccine industry. Currently, Dr Jadhav serves as the Executive Director of Serum Institute of India Ltd. Prior to his current position, Dr Jadhav served on the WHO Strategic Advisory Group of Experts (SAGE) and was President of the Steering Committee of Developing Country Vaccine Manufacturers Network. Dr Jadhav holds a masters degree in pharmacy from Nagpur University and his PhD from Haffkine Institute.

### 4 Research and Technical Health Institutes

- 4.1 **Samba O. Sow** MD, MSc. is Director General of the Center for Vaccine Development (CVD) in Mali and Professor of Medicine at the University of Maryland School of Medicine. A physician and epidemiologist, he coordinates epidemiological studies and clinical trials on vaccine preventable diseases that inform governmental policy. His research spans diverse vaccines and vaccine-preventable diseases. He serves on the Scientific Advisory Panel for Mali's ICC, WHO's Global Training Network, the Pneumococcal Awareness Council of Experts, and on WHO-SAGE meningitis working group. Dr Sow's received the 2000 "Paul Laveron" Prize in Tropical Medicine from the University of Marseille and was Commemorative Fund Lecturer of the American Society of Tropical Medicine & Hygiene in 2006.



### **Section D Implications**

#### **1 Impact on countries**

- 1.1 In Dhaka, the Board expressed dismay that the committees were populated by few representatives of developing country governments. The nominations above represent a significant increase in participation.

#### **2 Impact on GAVI stakeholders**

- 2.1 There is no impact on stakeholders.

#### **3 Impact on Secretariat**

- 3.1 There is no impact on the Secretariat.

#### **4 Legal and governance implications**

- 4.1 Governance implications are listed throughout this paper.

#### **5 Consultation**

- 5.1 Consultation occurring prior to submission of this paper is reviewed in Section A, part 3.
- 5.2 Committee chairs were consulted on their committee's composition in the lead-up to the Governance Committee meeting and their views and recommendations were reported.

#### **6 Gender implications**

- 6.1 The Board gender guidelines state that the Board is gender-balanced if the ratio of men to women is within 60%-40%.
- 6.2 The Board currently has 14 men (56%) and 11 women (44%). 8 alternates are men (57%) and 6 are women (43%).
- 6.3 If the Board appoints the candidates in this paper, the gender balance would be:
- a. Board: 17 men (63%) and 10 women (37%) (World Bank seat is open)
  - b. Alternates: Board: 12 men (66%) and 6 women (33%).