



# GAVI, THE VACCINE ALLIANCE 2015 ANNUAL FINANCIAL REPORT

# TABLE OF CONTENTS

<b>Discussion and Analysis</b>	<b>4</b>
Structure and Governance	5
Mission and Strategic Goals	7
Key Financial Performance Indicators	8
Innovative Finance Mechanisms	12
Financial Overview	15
Recent Events	18
Future Plans	19
Preparation of the Annual Financial Report	20
<b>Consolidated Financial Statements</b>	<b>21</b>
Consolidated Statements of Financial Position	22
Consolidated Statements of Activities	23
Consolidated Statements of Cash Flows	24
Consolidated Statements of Functional Expenses	25
Notes to the Consolidated Financial Statements	26
Independent Auditors' Report	43
<b>IFFIm Consolidated Financial Statements</b>	<b>44</b>
Consolidated Statements of Financial Activities	46
Consolidated Statements of Income and Expenditures	47
Consolidated Balance Sheets	48
Consolidated Statements of Cash Flows	49
Notes to the Consolidated Financial Statements	50
Independent Auditors' Report	68
<b>Campaign Financial Statements</b>	<b>70</b>
Statements of Financial Position	71
Statements of Activities	72
Statements of Cash Flows	73
Statements of Functional Expenses	74
Notes to the Annual Financial Statements	75
Independent Auditors' Report	80
<b>Supplementary Information</b>	<b>81</b>
Multi-Year Pledges from Donors	82
Annual Contributions from Donors	85
Independent Auditors' Report	87

# DISCUSSION AND ANALYSIS

# STRUCTURE AND GOVERNANCE

## STRUCTURE

Gavi, the Vaccine Alliance (the “Alliance”) is a global health partnership representing stakeholders in immunisation from both private and public sectors: developing world and donor governments, private sector philanthropists such as the Bill & Melinda Gates Foundation (the “Gates Foundation”), the financial community, developed and developing country vaccine manufacturers, research and technical institutes, civil society organisations and multilateral organisations such as the World Health Organization (the “WHO”), the United Nations Children’s Fund (“UNICEF”) and the International Bank for Reconstruction and Development (the “World Bank”).

Working together, the Alliance members achieve objectives that no single agency or group could achieve. These objectives include accelerating access to new and underused vaccines, strengthening health and immunisation systems in countries and shaping the global vaccine market to the benefit of developing countries. This prevents millions of deaths worldwide.

In June 2006, the Alliance incorporated the International Finance Facility for Immunisation (“IFFIm”), a private company in the United Kingdom. IFFIm is set up to rapidly accelerate the availability, and enhance the predictability of funds for the Gavi Group’s immunisation programmes. The Alliance enters into pledge agreements with sovereign government donors and then assigns to IFFIm the right to receive cash payments under those agreements. IFFIm uses long-term pledges from sovereign government donors as collateral to sell Vaccine Bonds in the global capital markets, making large amounts of funds immediately available for the Alliance’s programmes.

In November 2014 and August 2015, the IFFIm Sukuk Company Limited (“IFFImSC”) and the IFFIm Sukuk Company Limited II (“IFFImSC II”), both Cayman Islands companies with limited liability, were established for the sole purpose of issuing Sukuk certificates in support of IFFIm’s operations. IFFIm’s second Sukuk issuance is discussed further in the *Recent Events* section on page 18 of this report.

The Alliance’s use of IFFIm as an innovative finance mechanism is discussed further in the *Innovative Finance Mechanisms* section on page 12 of this report.

In December 2011, the governing board of the GAVI Campaign (the “Campaign”) agreed to restructure the Campaign, with Gavi becoming the sole member of the Campaign. The restructuring of the Campaign resulted in closer integration of the Campaign’s operations with those of Gavi. The Campaign is a separate tax exempt organisation that helps facilitate the Alliance’s private sector outreach, fundraising and advocacy efforts. In June 2016, after due consideration, the Campaign board resolved to begin to develop a process and plan for the eventual winding up and dissolution of the Campaign, with a target date of 31 December 2016 to complete the dissolution. See the *Future Plans* section on page 19 of this report for further details.

The Alliance prepared consolidated financial statements for Gavi, IFFIm and the Campaign (jointly referred to as the “Gavi Group”). These Gavi Group financial statements commence on page 21 of this Annual Financial Report. In addition to the Gavi Group consolidated financial statements, the Alliance prepared consolidated financial statements for IFFIm, which include the financial information of IFFImSC and IFFIm SC II, and standalone company financial statements for the Campaign. These financial statements commence on pages 44 and 70, respectively.

The following table summarises the assets and liabilities of Gavi, IFFIm and the Campaign, on standalone and consolidated bases, as of 31 December 2015.

<b>In Millions of US\$</b>	<b>Gavi</b>	<b>IFFIm</b>	<b>Campaign</b>	<b>Eliminations</b>	<b>Consolidated</b>
<b>Assets</b>					
Cash and investments	2,216	986	42	-	3,244
Contributions receivable	4,848	2,736	-	(514)	7,070
Net derivatives and other assets	87	-	-	-	87
<b>Total assets</b>	<b>7,151</b>	<b>3,722</b>	<b>42</b>	<b>(514)</b>	<b>10,401</b>
<b>Liabilities</b>					
Programme grants and procurement accounts payable	1,628	507	7	(514)	1,628
Bonds and other borrowings	-	1,606	-	-	1,606
Net derivatives and other liabilities	16	845	-	-	861
<b>Total liabilities</b>	<b>1,644</b>	<b>2,958</b>	<b>7</b>	<b>(514)</b>	<b>4,095</b>
<b>Total net assets</b>	<b>5,507</b>	<b>764</b>	<b>35</b>	<b>-</b>	<b>6,306</b>
<b>Total liabilities and net assets</b>	<b>7,151</b>	<b>3,722</b>	<b>42</b>	<b>(514)</b>	<b>10,401</b>

The following table summarises the income and expenses of Gavi, IFFIm and the Campaign, on standalone and consolidated bases, for the year ended 31 December 2015.

<b>In Millions of US\$</b>	<b>Gavi</b>	<b>IFFIm</b>	<b>Campaign</b>	<b>Eliminations</b>	<b>Consolidated</b>
<b>Revenue</b>					
Contributions from donors	4,427	1	11	(13)	4,426
Investment and other income (expense)	(12)	5	-	-	(7)
Other revenue	7	-	-	-	7
<b>Total revenue</b>	<b>4,422</b>	<b>6</b>	<b>11</b>	<b>(13)</b>	<b>4,426</b>
<b>Expenses</b>					
Programme	1,607	-	11	(10)	1,608
Fair value losses	132	9	-	-	141
Financing costs (income)	-	(90)	-	-	(90)
Administrative, fundraising and other	43	4	1	(3)	45
<b>Total expenses</b>	<b>1,782</b>	<b>(77)</b>	<b>12</b>	<b>(13)</b>	<b>1,704</b>
<b>Increase in net assets</b>	<b>2,640</b>	<b>83</b>	<b>(1)</b>	<b>-</b>	<b>2,722</b>

## GOVERNANCE

The Alliance's Board of Directors (the "Board") establishes the Alliance's policies, oversees the operations of the Alliance and monitors programme implementation. The Board brings together experts from both the public and private sectors. Representative Board members from multilateral development agencies, donors, developing country governments, civil society, the pharmaceutical industry, and research and technical health communities help to shape the Alliance's strategic vision and policies. Independent Board members, including those with experience in the private sector, bring an innovative perspective to Board discussions and decisions, and assist the Board in fulfilling its role as the Alliance's fiduciary.

The Board is supported by a secretariat with offices in Geneva, Switzerland and Washington, DC (the "Secretariat"). The Secretariat is responsible and accountable for the day-to-day operations of the Alliance, including mobilising resources to fund programmes, coordinating programme approvals and disbursements, developing policy and implementing strategic initiatives, monitoring and evaluation, legal and financial management, and administration for the Board and its Committees.

In November 2009, the Alliance established an independent internal audit function to evaluate and strengthen risk management, internal control and governance processes in the organisation. The work of the internal audit function extends not only to the Secretariat but also to the programmes and activities of the Alliance's grant recipients and partners. The Alliance's internal audit function is led by a managing director who reports to the Board, which is effected through routine reporting to the Audit and Finance Committee and the Chief Executive Officer.

The IFFIm board, working with the World Bank, oversees bond issuances and develops funding, liquidity and other strategies to safeguard and maximise the value of IFFIm bond proceeds. The IFFIm board is comprised of experts in finance, global health and investments.

## MISSION AND STRATEGIC GOALS

The Alliance's mission is to save children's lives and protect people's health by increasing access to immunisation in poor countries. Pursuant to this mission, in June 2010, the Board approved a strategy for 2011 to 2015; and, in June 2014, the Board approved a strategy for 2016 to 2020. These strategies define the Alliance's mission, operating principles, strategic goals, objectives and progress indicators. The Alliance transitioned from its 2011-2015 strategy to its 2016-2020 strategy during 2015.

The Gavi Business Plan for 2011 to 2015 and the Gavi Engagement Framework for 2016 to 2020 describe the actions to be undertaken to achieve the 2011-2015 strategy and 2016-2020 strategy, respectively. They also lay out the context and challenges for the coming years.

The Alliance's mission is supported by four strategic goals:

- **Strategic Goal 1 – the Vaccine Goal: Accelerate the uptake and coverage of vaccines:** Accelerating the uptake of new and underused vaccines is the Alliance's core business and represents the majority of its expenditure. The Vaccines Goal is achieved through three strategic objectives: (1) increasing coverage and equity of immunisation, (2) supporting countries in introducing and scaling up new vaccines, and (3) responding flexibly to the special needs of children in fragile countries.

The first ten years of the Alliance's work focused mainly on catalysing adoption of vaccines against yellow fever, hepatitis B and Haemophilus influenzae type b. In the next five years, the Alliance maintained momentum on these antigens but also targeted new vaccines, which held potential to achieve progress on the Millennium Development Goals ("MDG"), in particular MDG 4: Reduce Child Mortality. The Alliance aims to continue to accelerate the introduction of routine meningitis, pneumococcal and rotavirus vaccines and support campaigns against yellow fever and meningitis.

In 2016 to 2020, under the 2016-2020 strategy, the Alliance will continue to support developing countries to introduce and increase access to vaccines so that they are able to protect every child with a full package of WHO-recommended life-saving vaccines. This will include introducing new vaccines into the routine schedules of national immunisation programmes and working to protect every child, including those who are hardest to reach, such as children in poor urban areas and remote rural locations. The Alliance will also support global stockpiles and immunisation campaigns, so the world's lowest income countries can be assured of ready access to quality vaccines to protect against disease outbreaks. The Alliance will work to ensure that wealth, geography and gender are not obstacles to immunisation and that children, even in the most fragile settings, benefit from the protection that a complete schedule of vaccines provides.

- **Strategic Goal 2 – the Systems Goal: Increase effectiveness and efficiency of immunization delivery as an integrated part of strengthened health systems:** While countries are responsible for their health systems, the Alliance's role is to help ensure that their health systems are effective in delivering vaccines. The Systems Goal is achieved through three strategic objectives: (1) contributing to improving integrated and comprehensive immunisation programmes, including fixed, outreach and supplementary components, (2) supporting improvements in supply chains, health information systems, demand generation and gender sensitive approaches, and (3) strengthening the engagement of civil society, the private sector and other partners in immunisation.

Without the people and equipment to deliver vaccines, no immunisation programme will be sustainable over the long term. The Alliance has boosted the capacity of health and immunisation services through health system strengthening support, funding to support civil society involvement in immunisation planning and delivery, and immunisation services support, which has used reward payments to encourage developing countries to increase the number of children immunised with three doses of the diphtheria, tetanus and pertussis vaccine.

Under the 2016-2020 strategy, effective and efficient immunisation delivery systems, drawing on modern technologies and approaches, will be critical to ensure that the Alliance sustainably reaches more children, and in more places. Recognising the importance of integration, the Alliance will support developing countries to build comprehensive immunisation programmes and to do this in a way that strengthens their broader health systems. While the Alliance will develop and propose solutions in critical areas of immunisation delivery such as vaccine supply chains and data quality, the support that is delivered will be driven by national and local situations and priorities.

- **Strategic Goal 3 – the Sustainability Goal: Improve sustainability of national immunisation programmes:** One of the cornerstones of the Alliance's development model is that support is time-limited and catalytic, and that Alliance support for countries diminishes and ultimately ends as their

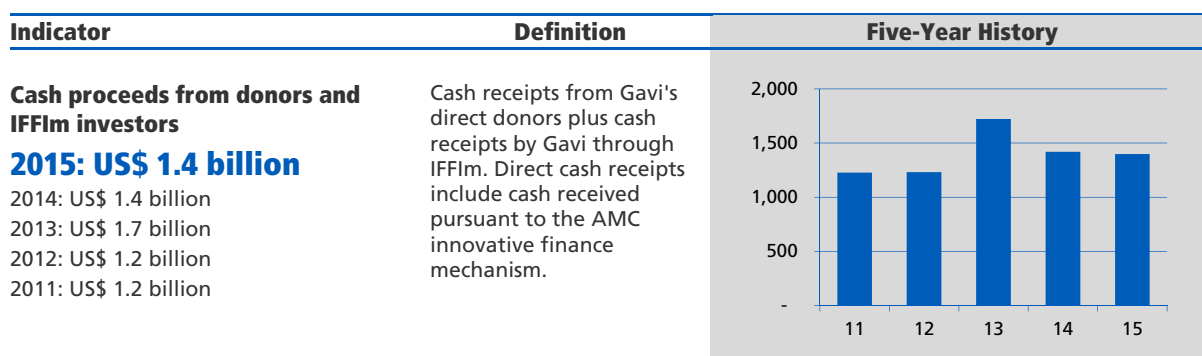
economies grow. The Sustainability Goal recognises that widening the Alliance’s donor base to secure long-term, predictable funding is critical to meeting increased demand for new vaccines. The Sustainability Goal is achieved through three strategic objectives: (1) enhancing national and sub-national political commitments to immunisation, (2) ensuring appropriate allocation and management of national human and financial resources to immunisation through legislative and budgetary means, and (3) preparing for sustained performance in immunisation after graduation.

Under the 2016-2020 strategy, the Alliance will work with developing countries to ensure that they successfully transition, or “graduate”, from Alliance financial support and can sustain and continue to improve the performance of their immunisation programmes. In doing so, the Alliance will focus on sustainability from the outset of each country grant to support and sustain gains in immunisation. The Alliance’s approach to sustainability will be mindful of the simultaneous transitions that countries undergo from other development funding instruments.

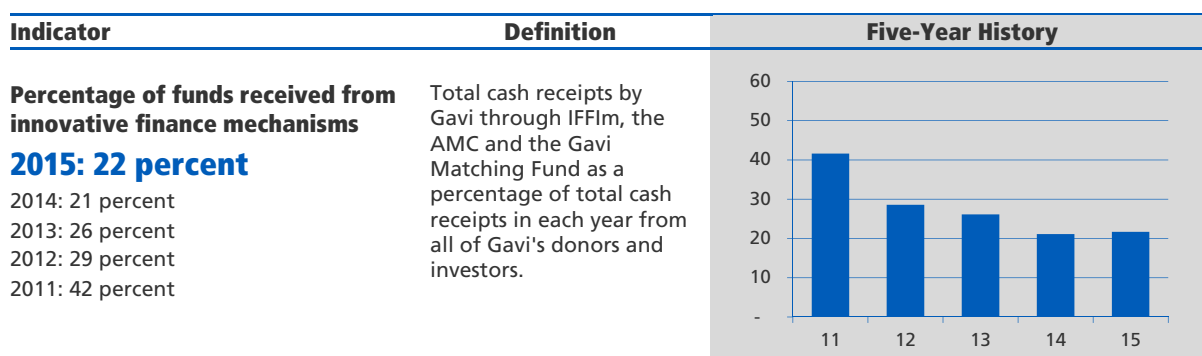
- **Strategic Goal 4 – the Market Shaping Goal: Shape markets for vaccines and other immunization products:** The Alliance’s success depends upon the vaccine markets providing appropriate and affordable vaccines. With plans to introduce a larger portfolio of vaccines in the world’s poorest countries, it is imperative that the Alliance continues to innovate and shape a larger number of markets. The Market Shaping Goal is achieved through four strategic objectives: (1) ensuring adequate and secure supply of quality vaccines, (2) reducing prices of vaccines and other immunisation products to an appropriate and sustainable level, (3) continuing to build a healthy vaccine market, including by working to increase the number of suppliers, and (4) incentivising the development of suitable and quality vaccines and other immunisation products.

The Alliance has already dramatically improved markets to ensure that lower income countries can access vaccines at affordable prices. Under the 2016-2020 strategy, the Alliance will continue to play an active role in promoting innovation, affordability and supply continuity in the global market for vaccines and immunisation-related products. The Alliance aims to address the needs of lower income countries for appropriate products at affordable prices. The Alliance will also work to ensure that governments have access to appropriate vaccine prices after Alliance support ends.

## KEY FINANCIAL PERFORMANCE INDICATORS



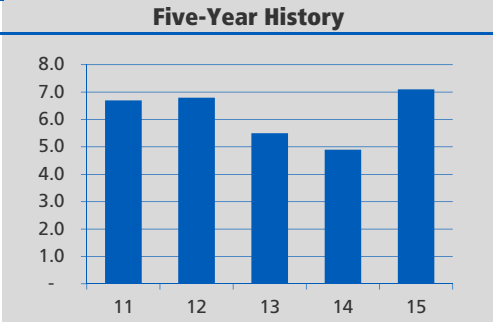
Continued support from donors and IFFIm investors is fundamental to the achievement of all of the Alliance’s strategic goals. Cash receipts from these donors and IFFIm investors indicate that the Alliance has received a strong and consistent level of support. Cash receipts increased steadily from 2011 to 2013. Cash receipts decreased from US\$ 1.7 billion in 2013 to US\$ 1.4 billion in each of 2014 and 2015. This was primarily due to the deferral of IFFIm drawdowns from 2014 and 2015 to later years. The Secretariat forecasts continued strong support from its donors and investors in the future.





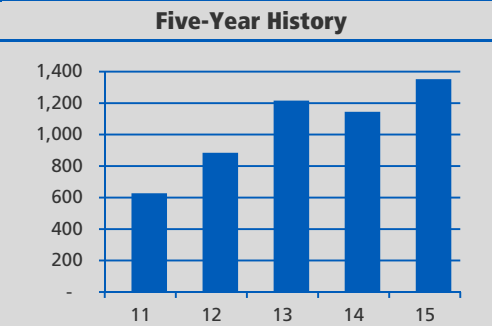
As described in the *Innovative Finance Mechanisms* section on page 12 of this report, the Alliance’s innovative finance mechanisms are an integral part of its strategy for achieving all four of its strategic goals. Over the past five years, innovative finance mechanisms have generated 27% of the Alliance’s cash receipts. This reflects the Alliance’s strong commitment to developing and maintaining mechanisms that tap new sources of capital and bring specific characteristics that advance the Alliance and its mission.

The percentage of funds received from innovative finance mechanisms decreased from a high of 42% in 2011 to 22% in 2015. This decrease, as forecasted, was primarily due to a significant increase in cash received from direct donors after the Alliance’s first pledging conference in 2011. These direct cash receipts increased from US\$ 798 million in 2011 to US\$ 1,275 million in 2015.

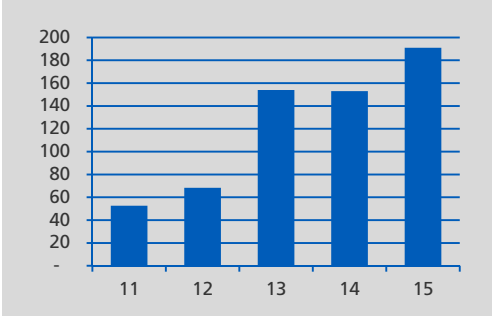
Indicator	Definition	Five-Year History												
<p><b>Total multi-year pledges</b>  <b>2015: US\$ 7.1 billion</b>                      2014: US\$ 4.9 billion                      2013: US\$ 5.5 billion                      2012: US\$ 6.8 billion                      2011: US\$ 6.7 billion</p>	<p>Year-end fair value of multi-year pledges as presented on the Gavi Group’s consolidated statements of financial position.</p>	 <table border="1"> <caption>Total multi-year pledges (US\$ billion)</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2011</td> <td>6.7</td> </tr> <tr> <td>2012</td> <td>6.8</td> </tr> <tr> <td>2013</td> <td>5.5</td> </tr> <tr> <td>2014</td> <td>4.9</td> </tr> <tr> <td>2015</td> <td>7.1</td> </tr> </tbody> </table>	Year	Value	2011	6.7	2012	6.8	2013	5.5	2014	4.9	2015	7.1
Year	Value													
2011	6.7													
2012	6.8													
2013	5.5													
2014	4.9													
2015	7.1													

In order to achieve its Sustainability Goal, the Alliance requires sufficient long-term multi-year pledges to provide implementing countries with a predictable and stable funding environment.

The Alliance’s multi-year pledges in 2011 were direct donor commitments made during the Alliance’s first pledging conference in June 2011. These donor commitments were made to help fund the Alliance’s programmatic activities until 2015. The total value of multi-year commitments decreased during the period from 2011 to 2014 as direct donors paid down their pledges until new multi-year commitments were made by donors during the Alliance’s second pledging conference in January 2015. The total value of multi-year commitments increased by US\$ 2.2 billion in 2015 as a result of these new multi-year commitments made by donors during the Alliance’s second pledging conference.

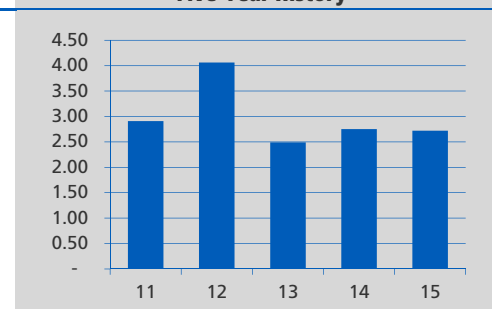
Indicator	Definition	Five-Year History												
<p><b>New and underused vaccines programme disbursements</b>  <b>2015: US\$ 1.3 billion</b>                      2014: US\$ 1.1 billion                      2013: US\$ 1.2 billion                      2012: US\$ 884 million                      2011: US\$ 628 million</p>	<p>Cash disbursed for vaccine procurement and to implementing countries for the purpose of accelerating the introduction and uptake of new and underused vaccines.</p>	 <table border="1"> <caption>New and underused vaccines programme disbursements (US\$ million)</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2011</td> <td>628</td> </tr> <tr> <td>2012</td> <td>884</td> </tr> <tr> <td>2013</td> <td>1,200</td> </tr> <tr> <td>2014</td> <td>1,100</td> </tr> <tr> <td>2015</td> <td>1,300</td> </tr> </tbody> </table>	Year	Value	2011	628	2012	884	2013	1,200	2014	1,100	2015	1,300
Year	Value													
2011	628													
2012	884													
2013	1,200													
2014	1,100													
2015	1,300													

Under its Vaccine Goal, the Alliance aims to accelerate the uptake and use of underused and new vaccines (“NVS”). The level of NVS programme disbursements is directly correlated with the rate of uptake of these vaccines and, therefore, provides an indication of the Alliance’s progress toward achieving its goal. NVS programme disbursements have increased by 115% from 2011 to 2015, reflecting significant progress in the last five years.

Indicator	Definition	Five-Year History												
<p><b>Health systems strengthening programme disbursements</b></p> <p><b>2015: US\$ 191 million</b></p> <p>2014: US\$ 153 million</p> <p>2013: US\$ 154 million</p> <p>2012: US\$ 68 million</p> <p>2011: US\$ 53 million</p>	<p>Cash disbursements made to implementing countries for the purpose of strengthening their health systems. Includes disbursements to civil society organisations and cash disbursements for immunisation services support.</p>	 <table border="1"> <caption>Five-Year History of Health systems strengthening programme disbursements</caption> <thead> <tr> <th>Year</th> <th>Disbursements (US\$ million)</th> </tr> </thead> <tbody> <tr> <td>11</td> <td>53</td> </tr> <tr> <td>12</td> <td>68</td> </tr> <tr> <td>13</td> <td>154</td> </tr> <tr> <td>14</td> <td>153</td> </tr> <tr> <td>15</td> <td>191</td> </tr> </tbody> </table>	Year	Disbursements (US\$ million)	11	53	12	68	13	154	14	153	15	191
Year	Disbursements (US\$ million)													
11	53													
12	68													
13	154													
14	153													
15	191													

Under its Systems Goal, the Alliance aims to help strengthen the capacity of implementing countries' integrated health systems. From 2011 to 2015, the Alliance disbursed US\$ 619 million to implementing countries to help bolster their health systems.

In addition to the health systems strengthening programme disbursements above, the Alliance's cash-based programme disbursements include cash disbursements for vaccine introduction grants and operational support of investment cases. In November 2010, the Board agreed that Gavi's projected three-year rolling average share of expenditure on cash-based programmes within Gavi's overall programme disbursements should be within the range of 15% to 25% of the total. In 2015, the Alliance's cash-based programme disbursements were 23% of total programme disbursements on a three-year rolling average basis.

Indicator	Definition	Five-Year History												
<p><b>Percentage overhead expenses</b></p> <p><b>2015: 2.72 percent</b></p> <p>2014: 2.75 percent</p> <p>2013: 2.49 percent</p> <p>2012: 4.06 percent</p> <p>2011: 2.90 percent</p>	<p>Overhead expenses as a percentage of total expenses.</p>	 <table border="1"> <caption>Five-Year History of Percentage overhead expenses</caption> <thead> <tr> <th>Year</th> <th>Percentage (%)</th> </tr> </thead> <tbody> <tr> <td>11</td> <td>2.90</td> </tr> <tr> <td>12</td> <td>4.06</td> </tr> <tr> <td>13</td> <td>2.49</td> </tr> <tr> <td>14</td> <td>2.75</td> </tr> <tr> <td>15</td> <td>2.72</td> </tr> </tbody> </table>	Year	Percentage (%)	11	2.90	12	4.06	13	2.49	14	2.75	15	2.72
Year	Percentage (%)													
11	2.90													
12	4.06													
13	2.49													
14	2.75													
15	2.72													

In order to maximise the amount of funds available for programmatic activities, the Alliance's administrative overhead must be kept as low as possible. The Alliance's percentage overhead expenses have been below 5% since 2011, and decreased slightly from 2.75% in 2014 to 2.72% in 2015. This decrease in the Alliance's percentage overhead expenses was driven primarily by the 9% increase in programme expenses from 2014 to 2015, which is discussed further in the *Overview of Income and Expenses* section on page 16 of this report.

For the purposes of calculating the Alliance's percentage overhead expenses amounts above, overhead expenses are the aggregate of the Alliance's fundraising, management and general expenses. Overhead expenses exclude indirect programme expenses such as those expenses related to programme implementation and performance monitoring.

The components of the Alliance's percentage overhead expenses were:

<b>Indicator</b>	<b>2015</b>	<b>2014</b>
Management and general expenses percentage	1.51%	1.16%
Fundraising expenses percentage	1.21%	1.59%
Total overhead expenses percentage	2.72%	2.75%

The Alliance's fundraising, management and general expenses were as follows:

<b>In Millions of US\$</b>	<b>2015</b>	<b>2014</b>
Management and general expenses	25	18
Fundraising expenses	20	24
Total overhead expenses	45	42

Certain departments within the Secretariat conduct activities that have programmatic and fundraising, as well as management and general components. The cost of conducting these activities ("Joint Costs") were allocated as follows:

<b>In Millions of US\$</b>	<b>2015</b>	<b>2014</b>
Joint Costs allocated to programmes	9	14
Joint Costs allocated to fundraising	3	7
Joint Costs allocated to management and general	5	5
Total Joint Costs	17	26

For the purposes of calculating the Alliance's percentage overhead expenses amounts above, total expenses are the aggregate of the Alliance's direct and indirect programme expenses, and overhead costs. Total expenses exclude financing costs and all fair value gains and losses. Total expenses were determined as follows:

<b>In Millions of US\$</b>	<b>2015</b>	<b>2014</b>
Direct country programme expenses	1,432	1,317
Secretariat programme implementation expenses	46	50
Partners' programme implementation expenses	130	110
Total programme expenses	1,608	1,477
Total overhead expenses	45	42
Total non-programme expenses	45	42
Total expenses, excluding financing expenses and fair value gains and losses	1,653	1,519

Indicator	Definition	Five-Year History												
<p><b>Percentage net finance costs</b>  <b>2015: 0.46 percent</b>            2014: 0.38 percent            2013: 0.42 percent            2012: 0.44 percent            2011: 0.17 percent</p>	<p>IFFIm's net interest expense as a percentage of its average bonds and other borrowings balance for the year. Net interest expense is after the effect of hedging transactions. Average bonds and other borrowings for the year is the average of the nominal monthly balances.</p>	<table border="1"> <caption>Five-Year History of Percentage Net Finance Costs</caption> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>11</td> <td>0.17%</td> </tr> <tr> <td>12</td> <td>0.44%</td> </tr> <tr> <td>13</td> <td>0.42%</td> </tr> <tr> <td>14</td> <td>0.38%</td> </tr> <tr> <td>15</td> <td>0.46%</td> </tr> </tbody> </table>	Year	Percentage	11	0.17%	12	0.44%	13	0.42%	14	0.38%	15	0.46%
Year	Percentage													
11	0.17%													
12	0.44%													
13	0.42%													
14	0.38%													
15	0.46%													

The Alliance's net interest expense amounts and average bonds and other borrowings balances were as follows:

In Millions of US\$, except Percentages	2015	2014	2013	2012	2011
Net interest expense on bonds and other borrowings after impact of swaps	9	7	9	9	6
Average nominal value of bonds and other borrowings for the year	1,962	1,822	2,148	2,064	3,465
Percentage net financing costs	0.46%	0.38%	0.42%	0.44%	0.17%

The Alliance incurs financing costs on Vaccine Bonds issued by IFFIm. In order to minimise these financing costs, IFFIm has done the following:

- Put in place a liquidity policy that allows it to maintain a high credit rating. As a result of this high credit rating, IFFIm's bonds and other borrowings rates to date have historically been better than if IFFIm's donors had raised their share of IFFIm's funding individually in their own markets. See the *Cash Reserve and Liquidity Policies* section on page 17 for further details.
- Entered into currency and interest rate swaps to hedge against IFFIm's exposure to currency and interest rate fluctuations impacting its Vaccine Bonds.

The Alliance's low percentage net financing costs over the last four years indicates that IFFIm's liquidity and hedging policies have been appropriately designed and effectively executed.

## INNOVATIVE FINANCE MECHANISMS

### BENEFITS OF INNOVATIVE FINANCE MECHANISMS

Innovative finance mechanisms help the Alliance to:

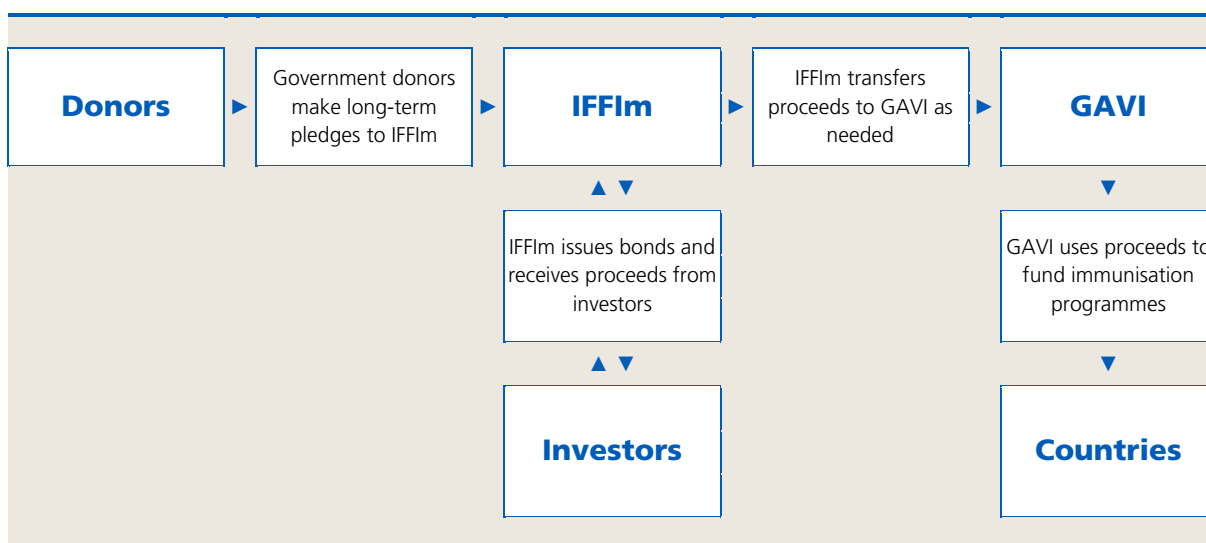
- Diversify its funding portfolio: Innovative finance mechanisms attract capital from a variety of public and private sources. They aim to attract funds that are committed for longer periods of time.
- Adapt to the needs of implementing countries, donors and investors: Innovative finance mechanisms help match the capacity and preferences of donors and investors with the needs of implementing countries to rapidly scale up vaccine coverage, lower disease prevalence and accelerate introduction of new and underused vaccines.
- Provide predictable and flexible resources: Funding predictability has enabled countries to implement multi-year programmes that fundamentally improve the quality of and access to health care services. Flexible resources allow the Alliance to access alternate funding resources as funding constraints emerge, avoiding programme disruption.
- Respond to the United Nations Millennium Development Goals: The Alliance and immunisation are critical to achieving child health goals set by the United Nations ("UN"). Gavi aided UN in achieving Millennium Development Goal (MDG) for child health, which aimed to reduce the two-thirds of deaths of children under five by 2015. As the MDG period came to an end, the Alliance is in full support of UN post-2015 goal for child health: accelerate the progress made to date in reducing new born and child mortality by ending all such preventable deaths before 2030. Additional resources provided from innovative finance mechanisms help the Alliance accelerate funding for the introduction of vaccines and strengthen health systems.

- **Shape markets:** The Alliance’s use of innovative finance helps meet country demand, grow markets, attract manufacturers and reduce prices. This makes donor resources go further and increases the ability of countries to fund vaccines in the long-term.

## THE INTERNATIONAL FINANCE FACILITY FOR IMMUNISATION

IFFIm is an innovative finance mechanism that provides long-term, predictable and flexible funding to Gavi. IFFIm historically has converted long-term government commitments into immediately available cash resources by issuing bonds in the capital markets. IFFIm was created in 2006 to accelerate the availability and predictability of funds for the Alliance’s immunisation programmes. Between 2006 and 2015, IFFIm accounted for approximately one third of Gavi’s funding. IFFIm is a core component of Gavi’s long-term funding strategy.

IFFIm is backed by the Governments of the United Kingdom, France, Italy, Norway, Australia, Spain, the Netherlands, Sweden and South Africa, which together have pledged to contribute approximately US\$ 6.5 billion to IFFIm over 23 years<sup>1</sup>. These long-term government pledges are used as collateral to raise funds on the global capital markets by issuing Vaccine Bonds. Cash receipts from the donor governments are then used to repay IFFIm bonds.



The ability of IFFIm to convert long-term commitments into immediate cash provides Gavi with the flexibility to use funds when they are needed most. This means that Gavi can choose either to frontload IFFIm resources or to have smaller and more consistent drawdowns over a longer-term, depending on the Alliance’s funding needs. Having these immediately available resources ensures a near-term positive impact on public health that strengthens and protects future generations.

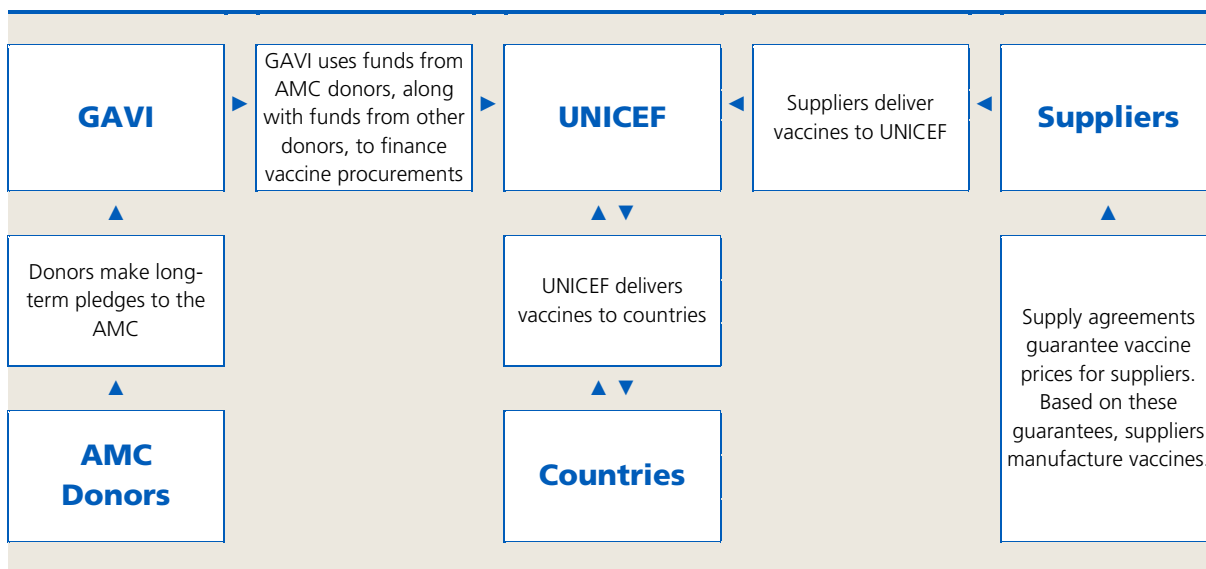
IFFIm Bonds also provide investors with a socially responsible investment opportunity, and raise awareness about the Alliance and its mission. IFFIm Bonds have proved popular with both institutional and individual investors, raising US\$ 5.2 billion since IFFIm’s inception in 2006 to 31 December 2015.

<sup>1</sup> Further information on donor pledges to IFFIm is on page 82 of this report.

## THE ADVANCE MARKET COMMITMENT FOR PNEUMOCOCCAL VACCINE

The Advance Market Commitment for Pneumococcal Vaccine (the “AMC”) aims to encourage the development and production of affordable vaccines tailored to the needs of developing countries. Following the announcement of the governments of Italy, the United Kingdom, Canada, the Russian Federation, Norway and the Gates Foundation, who collectively pledged a total of US\$ 1.5 billion to fund the programme, the AMC was designed to stimulate the late stage development and manufacture of affordable pneumococcal vaccines for the poorest countries.

Under the AMC arrangement, donors commit funds to guarantee the price of vaccines once they have been developed. These financial commitments provide vaccine manufacturers with an incentive to invest in late stage vaccine development, and expand manufacturing capacity. In exchange, the vaccine manufacturers sign legally-binding commitments to provide the vaccines at a pre-agreed long-term price to developing countries.



The overarching goal of the AMC is to reduce morbidity and mortality from pneumococcal diseases, preventing an estimated 7 million childhood deaths by 2030. Specifically, the objectives of the pneumococcal AMC are:

- To accelerate the development of pneumococcal vaccines to meet developing country needs.
- To bring forward the availability of effective pneumococcal vaccines for developing countries by guaranteeing the initial purchase price, for a limited quantity of the new vaccines, that represents value for money and incentivises manufacturers to invest in scaling-up production capacity to meet developing country vaccine demand.
- To accelerate vaccine uptake by ensuring predictable vaccine pricing for countries and manufacturers, for example through binding commitments by participating companies to supply vaccines at low, long-term and sustainable prices after the AMC’s funding is depleted.
- To test the effectiveness of the AMC mechanism as an incentive for supplying much needed vaccines and to learn lessons for developing possible similar initiatives in the future.

## THE GAVI MATCHING FUND

The Gavi Matching Fund is a public-private funding mechanism designed to incentivise private sector investments in immunisation.

Under this initiative, the United Kingdom Department for International Development (“DFID”) and the Gates Foundation pledged £ 50 million and US\$ 50 million, respectively, to match contributions from corporations, foundations and other organisations, as well as from their customers, members, employees and business partners until 2015.

At the Alliance’s second pledging conference in January 2015, the Gates Foundation and the State of the Netherlands pledged US\$ 75 million and € 10 million, respectively, to match contributions from corporations, foundations and other organisations, as well as from their customers, members, employees and business partners until 2020.

The Gavi Matching Fund will allow the Alliance to deliver more life-saving vaccines to the lowest income countries. Healthy children lead to healthy communities and healthy societies. The Gavi Matching Fund also attracts advocates for the cause of immunisation and those who provide core business skills to help address technological and logistical challenges to immunisation.

The Gavi Matching Fund process comprises three key steps:

- (1) A private sector partner makes a financial pledge to the Alliance.
- (2) The Alliance works with the partner to find ways to engage customers, employees, business partners or others to contribute through the Gavi Matching Fund.
- (3) Until 2015, every donation to the Alliance through the Gavi Matching Fund by the private sector partner, its customers, employees and business partners is matched either by DFID, in the case of United Kingdom based entities, or by the Gates Foundation. From 2016 to 2020, private sector donations to the Alliance through the Gavi Matching Fund will be matched by the Gates Foundation and the State of the Netherlands. 100% of the funds go to the Alliance for immunisation programmes in developing countries.

Since its inception in 2011 to 31 December 2015, the Gavi Matching Fund has raised a total of US\$ 220 million. This amount is the total of pledges from the private sector partners and matching pledges from DFID and the Gates Foundation.

## FINANCIAL OVERVIEW

### OVERVIEW OF ASSETS AND LIABILITIES

The following table summarises Gavi Group's consolidated assets and liabilities as of 31 December 2015, 2014 and 2013:

In Millions of US\$, except Percentages	2015	2014	2013	Change, 2014 to 2015	Change, 2013 to 2014
<b>Assets</b>					
Cash and investments	3,244	3,538	3,522	(8)%	0%
Contributions receivable	7,070	4,865	5,479	45%	(11)%
Net derivatives and other assets	87	60	32	45%	88%
<b>Total assets</b>	<b>10,401</b>	<b>8,463</b>	<b>9,033</b>	<b>23%</b>	<b>(6)%</b>
<b>Liabilities</b>					
Programme grants and procurement accounts payable	1,628	1,721	1,686	(5)%	2%
Bonds and other borrowings	1,606	1,893	2,168	(15)%	(13)%
Net derivatives and other liabilities	861	1,265	1,329	(32)%	(5)%
<b>Total liabilities</b>	<b>4,095</b>	<b>4,879</b>	<b>5,183</b>	<b>(16)%</b>	<b>(6)%</b>
<b>Total net assets</b>	<b>6,306</b>	<b>3,584</b>	<b>3,850</b>	<b>76%</b>	<b>(7)%</b>
<b>Total liabilities and net assets</b>	<b>10,401</b>	<b>8,463</b>	<b>9,033</b>	<b>23%</b>	<b>(6)%</b>

The Gavi Group's financial position remained strong and stable during 2015. Its total assets increased by 23% during 2015, which was primarily due to an increase of US\$ 2.2 billion in contributions receivable. The increase in contributions receivable was primarily due to new contributions made at the Alliance's second pledging conference in January 2015. See the *Recent Events* section on page 18 for details of the pledging conference.

The Gavi Group's total liabilities decreased by 16% during 2015, primarily due to decreases in IFFIm's bonds and other borrowings and net derivative liability. Each of these is discussed below:

- **Decrease in bonds and other borrowings:** During 2015, bond redemptions exceeded proceeds from a new bond issuance. The decrease in bonds and other borrowings, which resulted from the redemption of four bonds totalling US\$ 361 million, was partially offset by the issuance of a new borrowing totalling US\$ 200 million.
- **Decrease in net derivative liability:** The Gavi Group's net derivative liability balance is primarily comprised of IFFIm's net liability position on its interest rate and currency swap contracts. This liability on swap contracts decreased from US\$ 1.1 billion, as of 31 December 2014, to US\$ 845 million, as of 31 December 2015, primarily due to interest rate and foreign currency rate fluctuations and net swap

settlement payments during 2015. All else being equal, IFFIm's derivative liability will reverse over time as the swap positions related to those payments are unwound in the normal course of business. These swap positions will be unwound as payments are received from IFFIm donors and bonds are redeemed. See the *Hedging Market Risks* section on page 17 of this report for further information on IFFIm's currency and interest swap arrangements.

## OVERVIEW OF INCOME AND EXPENSES

The following table summarises Gavi Group's consolidated income and expenses for the years ended 31 December 2015, 2014 and 2013:

<b>In Millions of US\$, except Percentages</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>Change, 2014 to 2015</b>	<b>Change, 2013 to 2014</b>
<b>Revenue</b>					
Contributions from government and private donors	4,426	1,130	456	292%	148%
Investment and other income (expense)	(7)	42	29	(117)%	45%
Other revenue	7	2	1	250%	100%
<b>Total revenue<sup>1</sup></b>	<b>4,426</b>	<b>1,174</b>	<b>486</b>	<b>277%</b>	<b>142%</b>
<b>Expenses</b>					
Programme	1,608	1,477	1,531	9%	(4)%
Net interest expense on bonds and other borrowings after impact of swaps	9	7	9	29%	(22)%
Other fair value (gains) losses	42	(86)	(89)	(149)%	(3)%
Administrative, fundraising and other	45	42	39	8%	8%
<b>Total expenses<sup>2</sup></b>	<b>1,704</b>	<b>1,440</b>	<b>1,490</b>	<b>18%</b>	<b>(3)%</b>
<b>Increase (decrease) in net assets</b>	<b>2,722</b>	<b>(266)</b>	<b>(1,004)</b>	<b>(1,123)%</b>	<b>(73)%</b>

<sup>1</sup> This total includes temporarily restricted contributions from government and private donors and does not include the release of net assets and net fair value gains on derivatives, which are included in the total revenue reported in the Consolidated Statements of Activities on page 23 of the Consolidated Financial Statements.

<sup>2</sup> Other fair value (gains) losses include net fair value gains on contributions receivable and foreign currency transaction adjustments on contributions receivable, which are reported as changes in temporarily restricted net assets in the Consolidated Statements of Activities on page 23 of the Consolidated Financial Statements.

The Gavi Group's recorded contribution revenue is the aggregate of new multi-year pledges and annual contributions. The Gavi Group's revenue for 2013, 2014 and 2015 was driven primarily by the following:

- **2013 Contribution Revenue:** Contribution revenue of US\$ 456 million was recorded in 2013. Annual contributions for the year included US\$ 138 million and US\$ 71 million from United States Agency for International Development ("USAID") and the Kingdom of Sweden, respectively.
- **2014 Contribution Revenue:** Contribution revenue of US\$ 1.1 billion was recorded in 2014. Recorded revenue included annual contributions of US\$ 191 million, US\$ 326 million, US\$ 175 million and US\$ 114 million from the Kingdom of Norway, the United Kingdom, USAID and BMGF. See *Schedule 5: Annual Contributions from Donors* on page 85 for a complete list of annual contributions received by the Gavi Group during 2014.
- **2015 Contribution Revenue:** Contribution revenue of US\$ 4.4 billion was recorded in 2015. This high contribution revenue amount was primarily due to grant agreements signed by several public and private donors, pursuant to the commitments these donors made at the Alliance's second pledging conference in January 2015. Some grant agreements were multi-year pledges whose initial fair values were recorded as 2015 revenue in accordance with the Alliance's accounting policies. Multi-year pledges for the year included US\$ 1.5 billion, US\$ 1.4 billion, US\$ 378 million, US\$ 196 million and US\$ 172 million from DFID, BMGF, Canada, Netherlands and Germany, respectively. Other grants took the form of annual contributions, which were recorded as revenue as the funds were received. See *Schedule 5: Annual Contributions from Donors* on page 85 for a complete list of annual contributions received by the Gavi Group during 2015.

The Gavi Group's investment and other income decreased by 117% in 2015 as a result of increased market volatility, particularly in the fourth quarter of 2015. Furthermore, global equities and real assets had a negative performance in 2015.

The Gavi Group's programme expenses increased by 9% in 2015 as it continued to experience strong and increased demand from implementing countries for vaccine and related programmes.



## OVERVIEW OF CASH FLOWS

The following table summarises Gavi Group's consolidated cash flows for the years ended 31 December 2015, 2014 and 2013:

In Millions of US\$, except Percentages	2015	2014	2013	Change, 2014 to 2015	Change, 2013 to 2014
Net cash from (used in) operating activities <sup>1</sup>	(95)	221	173	(143)%	28%
Net cash from (used in) investing activities	91	(55)	(675)	(265)%	(92)%
Net cash from (used in) financing activities	(161)	(217)	478	(26)%	(145)%
Net change in cash	(165)	(51)	(24)	223%	113%
Cash as of the beginning of the year	278	329	353	(16)%	(7)%
Cash as of the end of the year	113	278	329	(59)%	(16)%

<sup>1</sup> This total includes the effect of exchange rate changes on cash, which is excluded from net cash (used in) provided by operating activities reported in the Consolidated Statements of Cash Flows on page 24 of the Consolidated Financial Statements.

Net cash from (used in) operating activities is driven mainly by cash receipts from donors and cash payments to implementing countries, procurement agents, partners and vendors for programmatic and administrative purposes.

Net cash from (used in) investing activities mainly relates to the investment of proceeds from donors and bond issuances before those proceeds are used to fund Gavi programmes or redeem bonds.

Net cash from (used in) financing activities reflects the cash inflows from Vaccine Bond issuances and cash outflows from Vaccine Bond redemptions.

The Gavi Group's cash receipts from donors and IFFIm investors were as follows:

In Millions of US\$, except Percentages	2015	2014	2013	Change, 2014 to 2015	Change, 2013 to 2014
Sovereign governments and the European Community	1,002	921	995	9%	(7)%
Gates Foundation and other private donors	273	260	313	5%	(17)%
IFFIm and other innovative finance mechanisms	123	238	414	(48)%	(43)%
Total cash receipts from donors and IFFIm investors	1,398	1,419	1,722	(1)%	(18)%

## CASH RESERVE AND LIQUIDITY POLICIES

Gavi and IFFIm have put in place certain policies in order to ensure that they maintain sufficient liquidity to meet their obligations to implementing countries, IFFIm investors and all other creditors. These policies are summarised below:

- **Gavi cash reserve policy:** At all times, Gavi maintains a minimum cash and investment reserve equivalent to eight months of Gavi's expected annual expenditures.
- **Gavi programme funding policy:** As a prerequisite to Board approval or endorsement of any new programmes, Gavi sets aside an amount of Qualifying Resources sufficient to fully cover all its commitments for the period from the start of the current year through the next two calendar years. Qualified Resources are defined as the aggregate of Gavi cash and investments on hand and expected future cash inflows for the next two years. Expected future cash flows are comprised of: (1) expected cash receipts from AMC donors and other direct Gavi donors, (2) expected funding from IFFIm and the Campaign, (3) project investment income.
- **IFFIm liquidity policy:** IFFIm maintains an adequate level of liquidity to meet its operational requirements, provide predictability of programme funding and support its credit rating. Taking these factors into account, IFFIm maintains a minimum balance of pooled investments equivalent to its cumulative contracted debt service payments for the next twelve months. This minimum balance is recalculated and reset on a quarterly basis.

## HEDGING MARKET RISKS

Gavi expenditures are primarily in United States dollars. Therefore, Gavi is exposed to foreign currency exchange rate fluctuations on contributions receivable in currencies other than the United States dollar. In

November 2011, the Board approved a policy that specified parameters for currency hedging through which Gavi can manage this exposure. Under its hedging policy, Gavi mitigates its foreign currency exchange risk on a portion of contributions receivable by entering into currency forward contracts and currency options contracts.

The majority of IFFIm's contributions receivable and some of its bonds and other borrowings are denominated in currencies other than the United States dollar. Therefore, IFFIm is exposed to the risk of financial loss or unpredictable cash flows resulting from fluctuations in foreign exchange rates. Since almost all of the Alliance's programme expenses are incurred in United States dollars and predictability of funding is essential to the Alliance's mission, IFFIm has entered into currency swap contracts with the World Bank to mitigate the aforementioned risks. Under these contracts, IFFIm has economically swapped foreign currency receipts from its donors and payments to its investors with United States dollar receipts from, and payments to, the World Bank.

In addition to the abovementioned foreign exchange risks, IFFIm is also exposed to potential changes in the value of its contributions receivable and bonds and other borrowings resulting from fluctuation in interest rates. In order to mitigate this risk, IFFIm has entered into interest rate swap contracts with the World Bank. Under these contracts, IFFIm has economically swapped its contributions receivable into floating rate receivables from the World Bank and its bonds and other borrowings into floating rate payables to the World Bank.

## RECENT EVENTS

### PLEDGING CONFERENCE

At a pledging conference hosted by German Chancellor Angela Merkel in Berlin in January 2015, world leaders came together to accelerate access to vaccines in the world's poorest countries. The new pledges, totalling US\$ 7.539 billion for the period 2016 to 2020, will enable countries to immunise an additional 300 million children, leading to 5 to 6 million premature deaths being averted and economic benefits of between US\$ 80 billion and US\$ 100 billion for developing countries through productivity gains and savings in treatment and transportation costs and caretaker wages.

### ISSUANCE OF SECOND SUKUK

Following the exceptional response to IFFIm's inaugural Sukuk that was issued in November 2014 and raised US\$ 500 million, IFFIm, through IFFImSC II, issued its second Sukuk in September 2015, raising US\$ 200 million. The 3-year Sukuk – a financial certificate that complies with Islamic law – provides institutional investors with a socially responsible investment that will help protect tens of millions of children against preventable diseases. This Sukuk was coordinated by Standard Chartered Bank, working with joint lead managers Emirates NBD Capital Limited (Dubai), Maybank Kim Eng (Maybank), National Bank of Abu Dhabi (NBAD), and NCB Capital Company (NCB Capital). The issue, maturing on 29 September 2018, has an issue price of 100% and carries a quarterly coupon of 14 basis points over three-month USD LIBOR. The regional distribution of investors was 65% in the Middle East, 18% based in Asia, and 17% in Europe. Banks took 78%, central banks and other official institutions took 18%, and fund managers took 4%. IFFIm's unique life-saving purpose attracted interest from both traditional Sukuk investors and conventional investors with a strong environmental, social, and governance focus, some of whom purchased a Sukuk for the first time.

IFFIm's second Sukuk issuance followed the same structure by which its inaugural Sukuk was issued. The proceeds of these Sukuk certificates were used by IFFImSC II to purchase eligible commodities, which were then sold to IFFIm at a pre-specified deferred price. This deferred price included the US\$ 200 million principal cost component and a profit component. Simultaneous to its purchase of the commodities, IFFIm on-sold the commodities to a third party commodity purchaser, through a commodity agent, generating US\$ 200 million in proceeds for use in funding vaccine programmes and refinancing IFFIm's existing debt. The aforementioned transactions among IFFImSC II, IFFIm, the commodity agent, and the third party commodity purchaser repeat every quarter over the term of the Sukuk, with the principal cost component netting out. The netting of the principal cost effectively reduces each quarterly cash flow to a profit payment by IFFIm to IFFImSC II and, subsequently, to certificate holders. The quarterly profit payments made by IFFIm are economically equivalent to the interest payments that IFFIm would have made if it had issued a 3-year bond with a quarterly coupon of 15 basis points over 3-month LIBOR. When the Sukuk matures, IFFIm will pay back the US\$ 200 million deferred cost price to IFFImSC II, which will then use the amount to redeem its issued Sukuk certificates. There will not be a principal netting for the final payment period because IFFIm will not on-sell the commodities at that point in time.

## NEW SOVEREIGN PLEDGE

In May 2016, IFFIm received a new sovereign pledge from the Commonwealth of Australia in the amount of A\$ 37.5 million, which is payable to IFFIm in annual instalments of A\$ 7.5 million over five years, commencing in June 2016 and ending in May 2020.

## FUTURE PLANS

### MEETING FUTURE VACCINE DEMAND

The following table summarises Gavi's estimated future cash inflows from donors and investors, and cash outflows for programmatic and administrative activities. This forecasted information was prepared by the Secretariat in June 2016 and reviewed by the Board at its meeting on 22 June 2016:

<b>In Millions of US\$</b>	<b>2016 to 2020</b>
<u>Expected cash inflows from donors and investors:</u>	
Confirmed direct contributions to Gavi	7,013
Allowance for further contributions <sup>1</sup>	519
Proceeds from IFFIm bond issuances	1,314
Proceeds from AMC contributions	349
Estimated investment and other income	180
<b>Total expected future cash inflows from donors and investors</b>	<b>9,375</b>
Drawdown on cash and investment balances during the period	475
<b>Total expected funding available</b>	<b>9,850</b>
<u>Expected cash outflows for programmatic and administrative activities:</u>	
Existing programmes	(5,348)
Future programmes	(2,750)
Partner programme implementation and overhead expenses	(1,473)
<b>Total expected cash outflows for programmatic and administrative activities</b>	<b>(9,571)</b>

<sup>1</sup> Allowance for further expected direct contributions from existing donors, who have not confirmed their pledges for each year, based on current overall contribution levels.

After taking into account available cash and investments, and assuming that the forecasted level of funding for 2016 to 2018 will be maintained through 2020, the Secretariat forecasts that Gavi will have sufficient resources to fund all its programmatic commitments through 2020.

### DISSOLUTION OF THE GAVI CAMPAIGN

At its meeting in June 2016, the Campaign board resolved to begin to develop a process and plan for the eventual winding up and dissolution of the Campaign, with a target date of 31 December 2016 to complete the dissolution. The Campaign board made this decision after reviewing and considering information, presented by the Secretariat, which indicated that there was no longer a continued advantage to the Alliance in keeping the Campaign as a separate legal entity within the Gavi Group.

Pursuant to its winding up and dissolution, all the Campaign's assets will be transferred to Gavi. In addition, the fundraising and programmatic activities previously performed by the Campaign will be transferred to Gavi and, therefore, the Secretariat does not expect the Campaign's dissolution to adversely impact the Alliance's mission and strategic goals. The Campaign will remain solvent throughout the process of its winding up and dissolution.

# PREPARATION OF THE ANNUAL FINANCIAL REPORT

## RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Secretariat is responsible for the preparation of the Alliance's financial statements and related information that is presented in this report. The consolidated financial statements and the Campaign financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America. The IFFIm financial statements have been prepared in conformity with accounting principles generally accepted in the United Kingdom. The Alliance's financial statements include amounts based on estimates and judgments made by the Secretariat. The Company engaged KPMG to audit and opine on the Alliance's financial statements.

The Alliance designs and maintains accounting and internal control systems to provide reasonable assurance at reasonable cost that assets are safeguarded against loss from unauthorised use or disposition, and that the financial records are reliable for preparing financial statements and maintaining accountability for assets. These systems are augmented by written policies, an organisational structure providing division of responsibilities, careful selection and training of qualified personnel, and a program of internal audits.

The Board, through its Audit and Finance Committee, meets periodically with the Secretariat, internal auditor, and KPMG to ensure that each is meeting its responsibilities, and to discuss matters concerning internal controls and financial reporting. KPMG and the internal auditor each have full and free access to the Audit and Finance Committee.

## FORWARD-LOOKING INFORMATION

Certain information contained in this *Discussion and Analysis* constitutes forward-looking information. This forward-looking information relates to the future financial conditions and results of activities of the Alliance. The information represents the Secretariat's current expectations and estimates about the business environments in which the Alliance operates and the Secretariat's beliefs and assumptions regarding these environments. This forward-looking information is subject to important risks and uncertainties which are difficult to predict and assumptions which may prove to be inaccurate. The results or events predicted in the forward-looking information contained in this *Discussion and Analysis* may differ materially from actual results or events.

# CONSOLIDATED FINANCIAL STATEMENTS

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

In Thousands of US\$	Note	As of 31 December 2015	As of 31 December 2014
<u>Assets</u>			
Cash		113,178	278,104
Receivables, prepaid expenses and other assets		64,773	7,198
Foreign currency forward contracts receivable	3	22,302	53,181
Investments	4	1,623,659	1,705,878
Pooled investments	4	985,108	1,011,747
Restricted cash	6	522,002	543,235
Contributions receivable	5	7,069,449	4,864,227
<b>Total assets</b>		<b>10,400,471</b>	<b>8,463,570</b>
<u>Liabilities and net assets</u>			
<u>Liabilities</u>			
Accounts payable and other liabilities		12,261	176,198
Programme grants payable	7	1,097,517	1,141,044
Procurement accounts payable	6	530,080	579,629
Net payable for currency and interest rate swaps	3	844,988	1,086,467
Foreign currency forward contracts payable	3	3,568	3,003
Bonds and other borrowings	8	1,605,984	1,892,780
<b>Total liabilities</b>		<b>4,094,398</b>	<b>4,879,121</b>
<u>Net assets</u>			
Unrestricted		397,806	145,025
Temporarily restricted	9	5,908,267	3,439,424
<b>Total net assets</b>		<b>6,306,073</b>	<b>3,584,449</b>
<b>Total liabilities and net assets</b>		<b>10,400,471</b>	<b>8,463,570</b>

**The accompanying notes are an integral part of these consolidated financial statements.**

## CONSOLIDATED STATEMENTS OF ACTIVITIES

In Thousands of US\$	Note	Year Ended 31 December 2015	Year Ended 31 December 2014
<u>Unrestricted</u>			
<u>Revenue</u>			
Contributions from government and private donors		543,025	382,823
Net investment (expense) income	10	(6,896)	41,855
Net fair value gains on derivatives	11	182,420	113,902
Other revenue		6,887	2,278
Release of net assets		1,097,897	1,051,604
<b>Total revenue</b>		<b>1,823,333</b>	<b>1,592,462</b>
<u>Expenses</u>			
Programme		1,608,492	1,477,176
Management and general		24,887	17,630
Net financing (income) expenses	12	(89,647)	6,731
Fundraising		20,079	24,100
Foreign currency transaction adjustment		6,741	38,414
<b>Total expenses</b>		<b>1,570,552</b>	<b>1,564,051</b>
<b>Change in unrestricted net assets</b>		<b>252,781</b>	<b>28,411</b>
<u>Temporarily restricted</u>			
Contributions from government and private donors		3,883,015	747,754
Net fair value gains on contributions receivable		17,146	430,162
Foreign currency transaction adjustment on contributions receivable		(333,421)	(420,561)
Release of net assets		(1,097,897)	(1,051,604)
<b>Change in temporarily restricted net assets</b>		<b>2,468,843</b>	<b>(294,249)</b>
<u>Net assets as of the beginning of the year</u>			
Unrestricted		145,025	116,614
Temporarily restricted		3,439,424	3,733,673
<b>Total net assets as of the beginning of the year</b>		<b>3,584,449</b>	<b>3,850,287</b>
<u>Net assets as of the end of the year</u>			
Unrestricted		397,806	145,025
Temporarily restricted	9	5,908,267	3,439,424
<b>Net assets as of the end of the year</b>		<b>6,306,073</b>	<b>3,584,449</b>

**The accompanying notes are an integral part of these consolidated financial statements.**

# CONSOLIDATED STATEMENTS OF CASH FLOWS

In Thousands of US\$	Year Ended 31 December 2015	Year Ended 31 December 2014
<u>Net cash flows from operating activities</u>		
<u>Change in net assets</u>	2,721,624	(265,838)
<u>Adjustments to reconcile change in net assets to net cash from operating activities:</u>		
Realised and unrealised foreign currency transaction adjustment	340,162	458,975
Decrease in fair value of bonds and other borrowings	(125,708)	(58,226)
Increase in fair value of contributions receivable	(17,146)	(430,162)
Depreciation expense	2,048	2,710
Loss on disposal of fixed assets	279	43
Realised and unrealised losses (gains) on investments and pooled investments	15,863	(33,320)
<u>Changes in assets and liabilities:</u>		
(Increase) decrease in receivables, prepaid expenses and other assets	(57,931)	19,430
(Increase) decrease in receivable for currency and interest rate swaps	(12,421)	53,198
Decrease (increase) in receivable for foreign currency forward contracts	30,879	(49,845)
Decrease in restricted cash	21,233	20,122
(Increase) decrease in net contributions receivable	(2,523,358)	619,589
(Decrease) increase in accounts payable and other liabilities	(163,937)	10,063
(Decrease) increase in net programme grants payable	(43,527)	118,210
Decrease in procurement accounts payable	(49,549)	(82,876)
Decrease in payable for currency and interest rate swaps	(229,058)	(105,269)
Increase (decrease) in payable for foreign currency forward contracts	565	(21,528)
<u>Net cash (used in) provided by operating activities</u>	(89,982)	255,276
<u>Cash flows from investing activities</u>		
Purchase of fixed assets	(1,971)	(892)
Purchase of investments and pooled investments	(2,601,948)	(2,521,748)
Sales of investments and pooled investments	2,694,943	2,467,708
<u>Net cash provided by (used in) investing activities</u>	91,024	(54,932)
<u>Cash flows from financing activities</u>		
Proceeds from new bonds and other borrowings	200,000	500,000
Redemption of bonds and other borrowings	(361,088)	(717,024)
<u>Net cash used in financing activities</u>	(161,088)	(217,024)
Effect of exchange rate changes on cash	(4,880)	(33,911)
Net change in cash	(164,926)	(50,591)
Cash as of the beginning of the year	278,104	328,695
Cash as of the end of the year	113,178	278,104
<u>Supplemental disclosures</u>		
Cash paid for interest	35,435	63,705

**The accompanying notes are an integral part of these consolidated financial statements.**



## CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES

<b>Year Ended 31 December 2015, in Thousands of US\$</b>	<b>Programme Expenses</b>	<b>Manage- ment and General Expenses</b>	<b>Financing Expenses (Income)</b>	<b>Fundraising Expenses</b>	<b>Total Expenses</b>
Direct programme expenses	1,431,301	-	-	-	1,431,301
Programme implementation	131,065	-	-	-	131,065
<b>Total programme expenses</b>	<b>1,562,366</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,562,366</b>
Payroll and benefits	26,380	5,808	-	11,583	43,771
Training and recruitment	-	855	-	-	855
Professional fees	13,925	6,440	-	5,777	26,142
Media production and distribution	473	2	-	285	760
Events and meetings	1,532	353	-	1,090	2,975
Travel and representation	3,457	318	-	1,070	4,845
Facility and office costs	339	10,183	-	257	10,779
Supplies and minor equipment	20	928	-	17	965
Other borrowing income	-	-	(123,001)	-	(123,001)
Interest expense	-	-	33,354	-	33,354
<b>Other operating expenses (income)</b>	<b>46,126</b>	<b>24,887</b>	<b>(89,647)</b>	<b>20,079</b>	<b>1,445</b>
<b>Total functional expenses (income)</b>	<b>1,608,492</b>	<b>24,887</b>	<b>(89,647)</b>	<b>20,079</b>	<b>1,563,811</b>

<b>Year Ended 31 December 2014, in Thousands of US\$</b>	<b>Programme Expenses</b>	<b>Manage- ment and General Expenses</b>	<b>Financing Expenses (Income)</b>	<b>Fundraising Expenses</b>	<b>Total Expenses</b>
Direct programme expenses	1,317,478	-	-	-	1,317,478
Programme implementation	109,975	-	-	-	109,975
<b>Total programme expenses</b>	<b>1,427,453</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,427,453</b>
Payroll and benefits	22,129	7,672	-	11,987	41,788
Training and recruitment	-	882	-	-	882
Professional fees	17,814	4,888	-	6,444	29,146
Media production and distribution	554	29	-	552	1,135
Events and meetings	1,427	286	-	1,271	2,984
Travel and representation	2,751	247	-	1,296	4,294
Facility and office costs	5,012	2,834	-	2,538	10,384
Supplies and minor equipment	36	792	-	12	840
Other borrowing income	-	-	(44,597)	-	(44,597)
Interest expense	-	-	51,328	-	51,328
<b>Other operating expenses</b>	<b>49,723</b>	<b>17,630</b>	<b>6,731</b>	<b>24,100</b>	<b>98,184</b>
<b>Total functional expenses</b>	<b>1,477,176</b>	<b>17,630</b>	<b>6,731</b>	<b>24,100</b>	<b>1,525,637</b>

**The accompanying notes are an integral part of these consolidated financial statements.**

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1. NATURE OF OPERATIONS AND AFFILIATIONS

These consolidated financial statements include the accounts of the following entities: (1) the GAVI Alliance (“Gavi”), (2) the International Finance Facility for Immunisation Company (“IFFIm”), and (3) the GAVI Campaign (the “Campaign”). For the purposes of these consolidated financial statements, Gavi, IFFIm and the Campaign are collectively referred to as the Gavi Group. IFFIm’s accounts include the accounts of IFFIm Sukuk Company Limited and IFFIm Sukuk Company II Limited, both Cayman Islands companies with limited liability, which were established for the sole purpose of issuing Sukuk certificates in support of IFFIm’s operations and their activities are conducted on behalf of IFFIm and according to IFFIm’s business needs. Each of the entities included in these consolidated financial statements is described below:

The GAVI Alliance: Gavi was formerly known as the Global Alliance for Vaccines and Immunisation. It was created in 2000 to respond to and combat declining immunisation rates in developing countries. Gavi was initially created as a non-juridical association of public and private sector organisations, institutions and governments, including the Bill and Melinda Gates Foundation (the “Gates Foundation”), the United Nations Children’s Fund (“UNICEF”), the International Bank for Reconstruction and Development (the “World Bank”), the World Health Organisation (the “WHO”), developing country governments, grantor country governments, vaccine manufacturers, civil society organisations and research and technical health institutes.

In December 2011, the governing board of the Campaign agreed to restructure the Campaign with Gavi becoming the sole member of the Campaign. The Campaign has continued as a separate tax exempt organisation in order to facilitate private sector outreach in the United States and the integration and alignment of the Campaign’s fundraising and advocacy efforts within the Gavi Group.

The International Finance Facility for Immunisation Company: IFFIm was incorporated in June 2006 as a private company limited by guarantee under the United Kingdom Companies Act 1985, with company registration number 5857343. It is also registered as a charity with the Charity Commission for England and Wales, with charity registration number 1115413. IFFIm is a multilateral development institution that raises funds by issuing bonds in the international capital markets. It then disburses the funds to Gavi which uses the funds for its vaccine procurement, immunisation and health systems strengthening (“HSS”) programmes.

IFFIm Sukuk Company Limited (“IFFImSC”): IFFImSC is a Cayman Islands company with limited liability, which was incorporated on 3 November 2014 under the Companies Law (2013 Revision) of the Cayman Islands with company registration number 293422. IFFIm has control over IFFImSC, which was established for the sole purpose of issuing Sukuk certificates in support of IFFIm’s operations.

IFFIm Sukuk Company II Limited (“IFFImSC II”): IFFImSC II is a Cayman Islands company with limited liability, which was incorporated on 25 August 2015 under the Companies Law (2013 Revision) of the Cayman Islands with company registration number 303397. IFFIm has control over IFFImSC II, which was established for the sole purpose of issuing Sukuk certificates in support of IFFIm’s operations.

The GAVI Campaign: The Campaign is a charitable, not-for-profit organisation incorporated in October 1999 and changed its name from the GAVI Fund effective 2 April 2010. The Campaign serves to promote health by: (1) providing vaccines and the means to deliver such vaccines to children of the world in the poorest countries, (2) facilitating the research and development of vaccines of primary interest to the developing world, and (3) providing support in connection with achieving the foregoing purposes, by helping to strengthen health care systems and civil societies supporting such purposes in the developing world. The activities of the Campaign are funded primarily through contributions. In June 2016, after due consideration, the Campaign board resolved to begin to develop a process and plan for the eventual winding up and dissolution of the Campaign, with a target date of 31 December 2016 to complete the dissolution. See Note 17 to the consolidated financial statements.

## 2. SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting: The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States (“US GAAP”).

Basis of Consolidation: The accompanying consolidated financial statements include the accounts of Gavi, IFFIm, IFFImSC, IFFImSC II, and the Campaign. All intercompany balances and transactions have been eliminated on consolidation.

Cash and Cash Equivalents: The Gavi Group reports all demand deposits as cash. At times, the balances in bank accounts held in Switzerland, the United Kingdom and the United States may exceed the respective

deposit insurance limits. The Gavi Group has, however, not experienced any losses in these accounts, and does not believe it is exposed to any significant credit risk related to the accounts.

Net Contributions Receivable: The Gavi Group's net contributions receivable comprise unconditional promises to give from donors. The Gavi Group records each unconditional promise to give at fair value on the date the donor signs the grant agreement. The techniques applied in determining the fair values of promises to give are described in the *Fair Values of Financial Instruments* section below.

Due to the nature of promises to give, changes in market and credit risk, vaccine demand and the economic environment may significantly impact the inputs used in the model and, consequently, the fair values of the contributions receivable. Although a secondary market may not exist for these transactions, it is reasonably possible that if Gavi were to sell these receivables in a secondary market a buyer may require a discount to the reported fair value, and the discount could be significant.

Changes in the fair values of contributions receivable, excluding fair value changes related to changes in currency exchange rates, are recognised in the Consolidated Statements of Activities in the period of change and included in net fair value gains (losses) on contributions receivable in the Consolidated Statements of Activities.

Contributions receivable pledged in currencies other than the United States dollar are converted to United States dollars using the spot currency exchange rates as of year-end. Fair value changes related to changes in currency exchange rates are reported in the Consolidated Statements of Activities as foreign currency transaction adjustment.

Investments: Gavi, IFFIm and the Campaign manage and record their investments in different ways as follows:

- Investments held by Gavi and the Campaign: These investments are governed by Gavi's and the Campaign's investment policies, respectively, and managed by external investment managers. The investments are recorded at fair value. Investment sales and purchases are recorded on a trade-date basis, which results in both investment receivables and payables on unsettled investment trades on individually held securities. Money market accounts managed by external advisors, with original maturities of three months or less, are reported in the Consolidated Statements of Financial Position as investments.
- Investments held by IFFIm: These investments are managed on a pooled basis by the World Bank, which maintains a single investment portfolio (the "Pool") for all of the trust funds it administers. The World Bank commingles IFFIm's assets with other trust fund assets it administers. The amounts recorded in the Gavi Group's Consolidated Statements of Financial Position represent the Gavi Group's allocated share of the Pool's fair value at year-end. The fair value is based on market quotations, where available. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments. The carrying amount of cash included in the Pool approximates its fair value.

The Gavi Group records investments at fair value. The techniques applied in determining the fair values of investments are described in the *Fair Values of Financial Instruments* section below.

Gains and losses on investments as well as interest and dividend income are reported as net investment income in the Consolidated Statements of Activities.

Bonds and Other Borrowings: Bonds and other borrowings are recognised at fair value. The techniques applied in determining the fair values of bonds and other borrowings are described in the *Fair Values of Financial Instruments* section below.

Changes in the fair values of bonds and other borrowings are recognised in unrestricted net assets in the period of change and are included in net financing (income) expenses in the Consolidated Statements of Activities. Bonds and other borrowings issuance costs, mark-to-market costs, and discounts are recognised in the period incurred and are also included in net financing (income) expenses in the Consolidated Statements of Activities.

Derivative Financial Instruments: IFFIm uses currency and interest rate swaps and Gavi uses foreign currency forward contracts to manage its assets and liabilities. These derivatives are recognised at fair value in the Consolidated Statements of Financial Position. The currency and interest rate swaps are shown net, as they are the subject of a master netting agreement, while the foreign currency forward contracts are shown gross. The techniques applied in determining the fair values of derivative financial instruments are described in the *Fair Values of Financial Instruments* section below.

Changes in the fair values of derivatives including fair value changes related to changes in currency exchange rates are recognised in the Consolidated Statements of Activities in the period of change and included in net fair value gains and losses on derivatives in the Consolidated Statements of Activities.

IFFIm and Gavi have elected not to apply hedge accounting. Therefore, fair value changes on derivative financial instruments are not offset against related fair value changes on the contributions receivable, bonds and other borrowings that are hedged by those derivative financial instruments.

IFFIm has both: (1) a master netting agreement with the World Bank that legally provides for net settlement of receivables and payables on IFFIm's currency and interest rate swaps, and (2) the intention to settle such receivables and payables on a net basis. As such, IFFIm offsets derivative assets against derivative liabilities and presents the net amounts in the Consolidated Statements of Financial Position.

Net Programme Grants Payable: Net programme grants payable are recognised at fair value. The techniques applied in determining the fair values of programme grants payable are described in the *Fair Values of Financial Instruments* below.

Payments to programme implementing partners or procurement agents in advance of any service delivery are accounted for as prepayments for procurement and are included in receivables, prepaid expenses and other assets in the Consolidated Statements of Financial Position.

Procurement Accounts Payable: Procurement accounts payable are recognised at fair value. The techniques applied in determining the fair values of procurement accounts payable are described in the *Fair Values of Financial Instruments* below.

Fair Values of Financial Instruments: US GAAP establishes a framework for measuring fair value and prescribes disclosures about fair value measurements. It emphasises that fair value is a market-based measurement, not an entity-specific measurement and, therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participants' assumptions in fair value measurements, US GAAP establishes a fair value hierarchy based upon the observability of the inputs to the valuation of an asset or liability. These inputs may be observable, whereby the market participant assumptions are developed based on market data obtained from independent sources, and unobservable, whereby market participant assumptions are developed by the reporting entity based on the best information available in the circumstances.

The Gavi Group has elected to report its contributions receivable, programme grants payable, procurement accounts payable and bonds and other borrowings at fair value, with changes in fair value reported in the Consolidated Statements of Activities. With respect to IFFIm's contributions receivable and bonds and other borrowings, this election was made to better align the carrying values of these contributions receivable and bonds and other borrowings with the carrying values of currency and interest rate swap contracts that economically hedge them. With respect to programme grants payable, procurement accounts payable and non-IFFIm contributions receivable, this election was made to ensure consistent accounting treatment across Gavi, IFFIm and the Campaign. The Gavi Group recognises all new contributions receivable, programme grants payable, procurement accounts payable and bonds and other borrowings at fair value as these assets and liabilities are acquired or incurred.

US GAAP establishes a three-level fair value hierarchy under which financial assets and financial liabilities are categorised based on the priority of the inputs to the valuation technique. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities, the next-highest priority to observable market-based inputs or inputs that are corroborated by market data and the lowest priority to unobservable inputs that are not corroborated by market data. US GAAP requires that the valuation techniques used to measure fair value maximise the use of observable inputs and minimise the use of unobservable inputs.

The Gavi Group's financial assets and financial liabilities recorded at fair value are categorised based on the inputs to the valuation techniques as follows:

- Level 1: Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in active markets.
- Level 2: Financial assets and liabilities whose values are based on either: (1) quoted prices for similar assets or liabilities in active markets, (2) quoted prices for identical or similar assets or liabilities in non-active markets, or (3) pricing models for which all significant inputs are observable, either directly or indirectly, for substantially the full term of the asset or liability.
- Level 3: Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement.

When the inputs used to measure fair value fall within different levels of the hierarchy, the level within which the fair value measurement is categorised is based on the lowest-level input that is significant to the fair value measurement of the asset or liability in its entirety.

Effective 2015, the Gavi Group adopted the provisions of Accounting Standards Update 2015-07, *Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)* ("ASU 2015-07"), which was issued in May 2015. Under the amendments in ASU 2015-07, investments for which fair value is measured at net asset value per share (or its equivalent) using the practical expedient should not be categorized in the fair value hierarchy. Sufficient information must be provided to permit reconciliation of the fair value of assets categorized within the fair value hierarchy to the amounts presented in the Consolidated Statements of Financial Position. As a result of this adoption, the Gavi Group's investments measured at net asset value per share have been removed from the fair value hierarchy and disclosed separately, as shown in Note 16 to the consolidated financial statements for the years ended 31 December 2015 and 31 December 2014.

The techniques applied in determining the fair values of assets and liabilities are summarised below:

- **Cash:** The carrying amount of the Gavi Group's cash approximates its fair value.
- **Investments Managed by Gavi and the Campaign:** The fair values of investments are calculated based on either quoted market prices per share, observable data such as ongoing redemption and subscription activity, or net asset values per share provided by Gavi's and the Campaign's investment managers.
- **Pooled Investments Managed by the World Bank:** Pooled Investments managed by the World Bank are included in investments in the Consolidated Statements of Financial Position. The World Bank maintains a single, commingled investment portfolio (the "Pool") for IFFIm, certain trust funds and other entities administered by the World Bank, as well as assets held in trust for other World Bank Group institutions. The Pool's assets are maintained separate from the funds of the World Bank Group. The Pool is divided into sub-portfolios to which allocations were made based on funding specific investment horizons, risk tolerances and other eligibility requirements set by the World Bank.

IFFIm's share of the Pool is not traded in any market. However, the Pool is a trading portfolio that is reported at fair value. IFFIm's shares in the Pool represent its allocated share of the Pool's fair value at the end of the reporting period. If an active market exists, the market or quoted price is applied. If an active market does not exist, generally accepted valuation techniques, based on observable market data as of the reporting date, are used instead. The carrying amount of cash included in the Pool approximates its fair value.

Under an investment strategy approved by the IFFIm boards, IFFIm is invested in high-grade fixed-income instruments with interest rate sensitivity matching that of the liabilities funding its investment portfolio. For instruments for which market quotations are not available, fair values are determined using model-based valuation techniques, whether internally generated or vendor-supplied, including the standard discounted cash flow method using market observable inputs, such as yield curves, credit spreads and prepayment speeds. Unless quoted prices are available, money market instruments are reported at face value, which approximates fair value.

- **Contributions Receivable from IFFIm Donors:** The Gavi Group's contributions receivable include pledges to IFFIm from the following nine sovereign government donors: (1) the Commonwealth of Australia, (2) the Republic of France, (3) the Republic of Italy, (4) the Kingdom of Norway, (5) the State of the Netherlands, (6) the Republic of South Africa, (7) the Kingdom of Spain, (8) the Kingdom of Sweden, and (9) the United Kingdom (together the "IFFIm Donors"). These pledges are legally binding payment obligations to IFFIm. The pledges are irrevocable and are payable by the IFFIm Donors in several instalments in accordance with predetermined fixed payment schedules over time.

The total amount paid by the IFFIm Donors is impacted by a grant payment condition ("GPC") that allows the donors to reduce their payment amounts. The GPC allows the IFFIm Donors to reduce their payments in the event that one or more eligible recipient countries, as defined by the transactional documents, enter into protracted arrears on their obligations to the International Monetary Fund ("IMF"). Each recipient country has been ascribed a weight within a reference portfolio, which represents the IMF's estimate of how likely the country will be to enter into protracted arrears. These weights remain static for the life of IFFIm, and are 0.5%, 1%, 3%, or 5%. The amounts are aggregated, and the IFFIm Donors reduce the amounts they pay by the aggregate percentage weights of countries that are in protracted arrears to the IMF. When countries clear their arrears to the IMF, future amounts payable by the IFFIm Donors are increased by the respective weights of those clearing countries. The final determination of each IFFIm Donor payment amount, as measured by the World Bank, is made 25 business days prior to the due date of the payment.

In July 2011, South Sudan seceded from Sudan and became an independent state. In April 2012, South Sudan became a member of the IMF, and is not in protracted arrears with the IMF. In accordance with the Finance Framework Agreement, on 25 February 2013 Gavi, in consultation with IFFIm and with the prior approval of the World Bank, amended the Reference Portfolio to take into account South Sudan's secession. South Sudan was added to the list of Specified Countries forming the Reference Portfolio and

was allocated a country weighting of 0.5%, and accordingly, Sudan's country weighting was reduced to 0.5%. There were no changes during 2015.

The reference portfolio as of 31 December 2015 and 2014 was as follows:

Country	Country Weighting	Total Share
South Sudan, Sudan	0.5%	1%
Afghanistan, Angola, Armenia, Azerbaijan, Benin, Bhutan, Bolivia, Burkina Faso, Burundi, Cambodia, Cameroon, Central African Republic, Chad, Comoros, Congo, Republic of Cote d'Ivoire, Djibouti, Eritrea, The Gambia, Georgia, Ghana, Guinea, Guinea-Bissau, Guyana, Haiti, Honduras, Kenya, Kiribati, Kyrgyzstan, Lao PDR, Lesotho, Liberia, Madagascar, Malawi, Mali, Mauritania, Moldova, Mongolia, Mozambique, Myanmar, Nepal, Nicaragua, Niger, Papua New Guinea, Rwanda, Sao Tome & Principe, Senegal, Sierra Leone, Solomon Islands, Somalia, Sri Lanka, Sudan, Tajikistan, Tanzania, Timor-Leste, Togo, Uganda, Ukraine, Uzbekistan, Yemen Republic, Zambia, Zimbabwe	1%	61%
Vietnam	3%	3%
Bangladesh, Democratic Republic of Congo, Ethiopia, India, Indonesia, Nigeria, Pakistan	5%	35%

The fair values of contributions receivable from the IFFIm Donors are estimated using a discounted cash flow method. Each expected future cash flow is reduced by an estimated reduction amount due to the GPC. The GPC reduction amounts are calculated using a probabilistic model that estimates the likelihood and duration that any recipient member country might fall into arrears with the IMF. The probabilistic model uses inputs that are both unobservable and significant to the overall fair value of the contributions receivable. This model yielded reductions in expected future cash flows of 13.4% and 14.5% as of 31 December 2015 and 2014, respectively.

The reduced expected future cash flows are then discounted to present value using observable donor-specific risk-adjusted interest rates. Each IFFIm Donor's promise to give is discounted using the donor's sovereign government borrowing rate, which considers both market risk and the donor's credit risk.

The fair values of future cash flows from IFFIm Donors were US\$ 2.7 billion and US\$ 3.2 billion as of 31 December 2015 and 2014, respectively. These fair values were estimated using observable donor-specific risk adjusted annual discount rates ranging from 0% to 5.8% for 2015, and from 0% to 5.5% for 2014.

- **Contributions Receivable from AMC Donors:** Advance Market Commitments (each an "AMC") are designed to stimulate the development and manufacture of vaccines specifically for developing countries. Under AMC arrangements, donors pledge funds to guarantee the price of vaccines once they have been developed, thus creating the potential for a viable future market.

In June 2009, the following sovereign government donors, government agencies and private donors: (1) the Canadian International Development Agency ("CIDA"), (2) the Republic of Italy, (3) the Kingdom of Norway, (4) the Russian Federation, (5) the United Kingdom, and (6) the Gates Foundation (together the "AMC Donors"), along with the World Bank, UNICEF and the WHO, launched the AMC pilot project against pneumococcal disease. Pursuant to the launch of this AMC, the AMC Donors entered into grant agreements of which Gavi is the beneficiary. The AMC Donor pledges made in these grant agreements are legally binding and guaranteed by the World Bank. They are irrevocable and are payable by the AMC Donors over the expected life of the AMC.

The fair values of contributions receivable from AMC Donors are estimated using a discounted cash flow method. The timing and amounts of payment by AMC Donors are dictated by terms included in the various agreements entered into among Gavi, the World Bank and the AMC Donors that govern the operation of the pneumococcal AMC (the "AMC Governing Documents"). Therefore, these terms are taken into account when estimating future cash flows.

The AMC Governing Documents terms that most significantly impact the timing and amounts of future cash flows are summarised below:

- Gavi and the AMC Donors both contribute to the purchase of each pneumococcal vaccine dose. AMC Donor funds are not available to Gavi if it does not, or cannot, fund its portion of the purchases at the time that the funding is required.

- The aggregate amount funded by AMC Donors is limited to the total vaccine demand over the expected life of the AMC. This vaccine demand is estimated through strategic demand forecasts that are compiled and published semi-annually by Gavi.
- Payments by the Gates Foundation, the Republic of Italy and the Russian Federation are made in accordance with fixed payment schedules included in the AMC Governing Documents. Payments by CIDA, the Kingdom of Norway and the United Kingdom are made only when Gavi submits funding requests. These funding requests are based on projected future vaccine demand.

Each AMC Donor's promise to give is discounted using rates determined by either adjusting the supranational yield curve to reflect increased risk, if any, or identifying securities with similar risk profiles and using the yield curves for those securities.

The fair values of future cash flows from AMC Donors were US\$ 530 million and US\$ 653 million as of 31 December 2015 and 2014, respectively. This fair value was estimated using observable annual discount rates ranging from 1.1% to 2.4% for 2015, and from 0.3% to 2.1% for 2014.

- **Other Contributions Receivable:** Contributions receivable other than those from IFFIm Donors or AMC Donors are estimated using a discounted cash flow method. The fair values of future cash flows as of 31 December 2015 and 2014 were US\$ 3.8 billion and US\$ 1.0 billion, respectively. This fair value was estimated using observable donor-specific risk adjusted annual discount rates ranging from 0.0% to 2.5% for 2015, and from 0.4% to 2.8% for 2014.
- **Programme Grants Payable:** The fair value of each country programme grant payable is the estimated cost of the vaccine and supplies to be procured plus shipping, or the actual cash value to be paid to the country.

The fair values of grants payable to programme implementing partners are estimated using a discounted cash flow method. Future cash flows are discounted using inputs from the United States treasury bonds and notes Bloomberg Fair Values ("BFV") yield curve.

- **Procurement Accounts Payable:** The fair value of each procurement accounts payable is the estimated cost of the vaccine and supplies to be procured plus shipping, or the actual cash value to be paid to the country.
- **Bonds and Other Borrowings:** The fair value of IFFIm's bonds and other borrowings is determined using a discounted cash flow method, which relies on market observable inputs such as yield curves, foreign exchange rates, basis spreads and funding spreads.
- **Derivatives:** The fair values of derivatives are estimated using a discounted cash flow method. All model inputs are based on readily observable market parameters such as yield curves, foreign exchange rates, and credit spreads. A credit valuation adjustment and a debit valuation adjustment are included in the valuation of derivatives to account for counterparty credit risk and IFFIm's own credit risk, respectively.

**Fixed Assets:** Furniture, equipment and leasehold improvements that were purchased by the Gavi Group are stated at cost. Depreciation for furniture and equipment is calculated using the straight-line method over their estimated useful lives of three to five years. Depreciation for leasehold improvements is calculated using the straight-line method over the shorter of the asset's useful life or the term of the lease. Fixed assets, net of accumulated depreciation of US\$ 7.1 million and US\$ 7.5 million in 2015 and 2014, respectively, of US\$ 3.1 million and US\$ 3.4 million are included in receivables, prepaid expenses and other assets in the Consolidated Statements of Financial Position as of 31 December 2015 and 2014, respectively.

**Income Taxes:** The Gavi Group is exempt from income taxes in each of the jurisdictions in which it has operations. US GAAP requires that financial statements reflect the expected future tax consequences of uncertain tax positions that an entity has taken or expects to take on a tax return, presuming the tax authorities' full knowledge of the position and all relevant facts. US GAAP also requires that an entity recognise the benefit of tax positions when it is more likely than not that the provision will be sustainable based on the merits of the position. The Gavi Group performed an evaluation of uncertain tax positions for the years ended 31 December 2015 and 2014 and determined that there were no matters that would require recognition in the financial statements or which may have any effect on its tax-exempt status. As of 31 December 2015, the statutes of limitations for tax years 2012 through 2014 remain open with the United States Federal jurisdiction or the various states and local jurisdictions in which the Gavi Group files tax returns. It is the Gavi Group's policy to recognise interest or penalties related to uncertain tax positions, if any, in income tax expense. As of 31 December 2015 and 2014, the Gavi Group had no accrued interest or penalties.

**Contingencies:** The Gavi Group's programmes include investment cases. An investment case is a proposal that is prepared jointly by Gavi and one or more partners to fund a special vaccine related programme, such as rapid response to outbreaks through stockpiling vaccines or prevention campaigns. Due to uncertainty around when or where outbreaks will occur and how much Gavi will be required to fund, it is

difficult to estimate the costs involved with such programmes. Therefore, such costs are recorded at the time they are incurred, and there will be future costs associated with investment case programmes.

Foreign Currency Transactions: These consolidated financial statements are presented in United States dollars, which is the reporting currency of the Gavi Group. The assets and liabilities held in foreign currency are converted to United States dollars at the prevailing average interbank exchange rate as of 31 December 2015 and 2014. Foreign currency transactions are translated at the prevailing average interbank exchange rates on the date of the transaction. The resulting foreign exchange gains and losses are recognised in the Consolidated Statements of Activities.

Classification of Net Assets: Net assets are reported as follows:

- Unrestricted Net Assets: Net assets that are not subject to donor-imposed stipulations.
- Temporarily Restricted Net Assets: Net assets subject to donor-imposed stipulations that are expected to be met by actions of the Gavi Group, the passage of time, or both.
- Permanently Restricted Net Assets: Net assets subject to donor-imposed stipulations that must be maintained permanently by the Gavi Group. As of 31 December 2015 and 2014, the Gavi Group did not have any permanently restricted net assets.

Revenue Recognition: Contributions are reported as revenue in the year in which payments are received or unconditional promises are made. Gavi reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that limit the use of the contributed assets for specific purposes or use in future years. When a donor restriction expires, that is when the time or purpose of the restriction is met, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Consolidated Statements of Activities as net assets released from restrictions. Donor-restricted contributions whose restrictions expire within the same year are reported as unrestricted net assets.

Revenue from cost-reimbursable contracts and grants is recognised as the related costs are incurred, or as the related activities occur and any conditions stipulated in the grant agreements are met, on the basis of direct costs, plus allowable indirect costs.

Contributed services are included in contributions in the Consolidated Statements of Activities at their estimated fair value at the date of their receipt. Gavi received US\$ 1.1 million and US\$ 0.4 million in contributed services for the year ended 31 December 2015 and 2014.

Expenses: The Gavi Group records expenses in the periods to which the transactions, events and circumstances relate.

The Gavi Group's major classes of programmes are New and Underused Vaccine Support ("NVS") programmes, Health Systems Strengthening ("HSS") programmes and Investment Cases. NVS programmes provide funding to Gavi supported developing countries for the introduction of vaccines and associated vaccine technology. HSS programme funding is used to achieve and sustain increased immunisation coverage, through strengthening the capacity of countries' systems to provide immunisation and other health services. Investment Cases are one-time tactical investments in disease prevention and control. These investments are made through Gavi Group partners such as the UNICEF and WHO.

Allocation of Functional Expenses: The cost of programmes and supporting activities is summarised by their functional classification in the Consolidated Statements of Activities and by their natural classification in the Consolidated Statements of Functional Expenses. Accordingly, certain costs have been allocated among programme activities and supporting services, as shown in the Consolidated Statements of Functional Expenses.

Use of Estimates: The preparation of the consolidated financial statements, in conformity with US GAAP, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### 3. DERIVATIVE FINANCIAL INSTRUMENTS

The Gavi Group is exposed to the market risk that its net assets or its ability to meet its objectives may be adversely affected by changes in the level of, or volatility in, market rates or prices. IFFIm's market risk is comprised primarily of foreign exchange rate risk and interest rate risk, while Gavi is exposed to foreign exchange risk only. Each of these is described further below.

Foreign Exchange Rate Risk: During the years ended 31 December 2015 and 2014, IFFIm was exposed to foreign exchange risks from currency mismatches as well as timing differences between receipt of donor payments, payment of bonds and other borrowings obligations, disbursements to Gavi and issuance of IFFIm bonds. To mitigate these risks, donor pledges were economically swapped into United States dollar



floating rate assets and, at issuance, IFFIm's bonds and other borrowings was economically swapped into United States dollar floating rate liabilities.

The Gavi Group hedges its exposure to currency fluctuations by taking out foreign currency forward contracts. This was done primarily to improve predictability of contribution cash flows which are denominated in foreign currencies, and cash balances which are required in Swiss Francs to pay operating expenses for the Secretariat.

**Interest Rate Risk:** IFFIm was exposed to interest rate risk from differences in the interest rate bases of the bonds and other borrowings and funds held in trust. IFFIm used interest rate swaps to mitigate this exposure.

The notional amounts and fair values of currency and interest rate swaps held by IFFIm were:

In Thousands of US\$	31 December 2015		31 December 2014	
	Notional Amount	Fair Value	Notional Amount	Fair Value
Currency and interest rate swaps receivable related to contributions receivable	130,473	14,915	75,273	2,487
Currency and interest rate swaps receivable related to bonds and other borrowings	-	-	33,985	7
<b>Total currency and interest rate swaps receivable</b>		14,915		2,494
Currency and interest rate swaps payable related to contributions receivable	3,128,074	(648,357)	3,751,878	(868,232)
Currency and interest rate swaps payable related to bonds and other borrowings	2,099,910	(211,546)	2,854,837	(220,729)
<b>Total currency and interest rate swaps payable</b>		(859,903)		(1,088,961)
<b>Net fair value of interest rate and currency swaps</b>		(844,988)		(1,086,467)

IFFIm maintains a minimum liquidity equivalent to its cumulative contracted debt service payments for the next twelve months. This minimum liquidity level is recalculated and reset on a quarterly basis. As of December 2015, IFFIm's calculated minimum liquidity was US\$ 823.9 million and the value of IFFIm's cash and pooled investments was US\$ 986 million. As of December 2014, IFFIm's calculated minimum liquidity level was US\$ 514.5 million and the value of IFFIm's cash and pooled investments was US\$ 1,015 million.

Under the terms of the Credit Support Annex ("CSA") to the ISDA Agreement between IFFIm and the World Bank, the World Bank as IFFIm's counterparty on all currency and interest rate swap contracts has the right to call for collateral to protect against its exposure under these contracts. The World Bank has not exercised this right. Instead, in order to mitigate the risk that the World Bank may call collateral, an agreement has been reached between the World Bank and IFFIm to apply an additional buffer (the "Risk Management Buffer") to an existing gearing ratio limit that IFFIm uses to manage its liquidity risk. The Risk Management Buffer was applied to manage the World Bank's exposure under the swap contracts and may be adjusted by the World Bank in its sole discretion. In addition, the World Bank as IFFIm's Treasury Manager, shall continue to monitor IFFIm's funding needs to ensure that at all times IFFIm maintains sufficient available resources to be able to meet its financial obligations, including debt-service payments and obligations under the abovementioned CSA and ISDA Agreement. Following the discussions and agreement with the World Bank described above, the IFFIm board does not foresee the World Bank calling collateral that would cause IFFIm to be unable to meet its required financial obligations.

The notional amounts and fair values of foreign currency forward contracts held by Gavi were:

In Thousands of US\$	31 December 2015		31 December 2014	
	Notional Amount	Fair Value	Notional Amount	Fair Value
Foreign currency forward contracts receivable	467,309	22,302	576,019	53,181
Foreign currency forward contracts payable	43,849	(3,568)	29,655	(3,003)

Gavi uses foreign exchange contracts to reduce the level of foreign exchange risk associated with its contributions receivable. Under its hedging policy, Gavi enters into foreign exchange contracts to economically hedge a portion of the foreign currency exposure on its contributions receivable. These foreign exchange contracts, which include option and forward contracts, represent agreements to exchange the currency of one country for the currency of another country at an agreed-upon price on an

agreed-upon settlement date. Gavi minimises counterparty credit risk in derivative instruments by entering into transactions with high quality counterparties whose credit rating is not lower than A or A2 as measured by at least two major credit agencies. The maximum exposure with any single bank is limited to 10% of the short-term portfolio or \$100 million (or equivalent in other currencies), whichever is higher. Due to the policy in place and assessment performed, there are no significant concentration of risk.

#### 4. INVESTMENTS

The fair values of the Gavi Group's investments were:

In Thousands of US\$	2015	2014
Money market funds	342,409	87,347
Collective equity fund <sup>1</sup>	-	17,820
Registered investment companies	684,191	1,024,185
Limited liability companies and limited partnerships <sup>1</sup>	597,059	576,526
Pooled investments	985,108	1,011,747
Total investments	2,608,767	2,717,625

<sup>1</sup> The Gavi Group invests a portion of its assets in collective equity fund and limited liability companies and limited partnerships, which do not have readily determinable fair values. The fair value of these investments is estimated using their calculated net asset value per share ("NAVPS") as a practical expedient, and they are redeemable at their current net asset value upon written notice by the Gavi Group.

The following table summarises the redemption frequencies, redemption notice periods and fair values of the Gavi Group's investments in funds which are valued based on NAVPS as a practical expedient:

As of 31 December 2015, In Thousands of US\$	Redemption Frequency	Redemption Notice Period	Fair Value
Limited liability companies and limited partnerships <sup>2</sup>	Daily	1 day	68,271
Limited liability companies and limited partnerships <sup>4</sup>	Daily	5 days	77,660
Limited liability companies and limited partnerships <sup>5</sup>	Monthly	5 days	213,542
Limited liability companies and limited partnerships <sup>6</sup>	Monthly	15 days	27,759
Limited liability companies and limited partnerships <sup>7</sup>	Monthly	30 days	32,007
Limited liability companies and limited partnerships <sup>8</sup>	Quarterly	60 days	20,564
Limited liability companies and limited partnerships <sup>9</sup>	Quarterly	65 days	25,063
Limited liability companies and limited partnerships <sup>10</sup>	Quarterly	90 days	132,193
Total			597,059

As of 31 December 2014, In Thousands of US\$	Redemption Frequency	Redemption Notice Period	Fair Value
Collective equity fund <sup>1</sup>	Semi-Monthly	5 days	17,820
Limited liability companies and limited partnerships <sup>2</sup>	Daily	1 day	52,610
Limited liability companies and limited partnerships <sup>3</sup>	Daily	2 days	50,056
Limited liability companies and limited partnerships <sup>4</sup>	Daily	5 days	75,924
Limited liability companies and limited partnerships <sup>5</sup>	Monthly	5 days	160,264
Limited liability companies and limited partnerships <sup>6</sup>	Monthly	15 days	39,654
Limited liability companies and limited partnerships <sup>8</sup>	Quarterly	60 days	14,008
Limited liability companies and limited partnerships <sup>10</sup>	Quarterly	90 days	184,011
Total			594,347

<sup>1</sup> This category was comprised of one underlying fund in 2014 that invests primarily in global equity securities. The investment objective of the underlying fund was to approximate as closely as practicable, before expenses, the performances of the MSCI All Country World Investable Market Index over the long term.

<sup>2</sup> This category is comprised of one underlying fund that invests primarily in other multi-sector total return fixed income mandates. The underlying fund is measured against the Barclays Global Aggregate Bond Index.

- <sup>3</sup> This category was comprised of one underlying fund in 2014. The fund seeks to outperform the Barclays Capital 1-3 Year U.S. Treasury Index by investing in fixed rate, floating rate or variable interest fixed income securities. In 2015, the redemption frequency and notice period of the fund is changed to monthly and 5 days, respectively.
- <sup>4</sup> This category is comprised of one underlying fund that invests primarily in fixed income debt securities. The investment objective of the fund is to maximise long-term total return by investing up to 50% of its total net assets in securities rated at or above Baa1 or BBB- at the time of purchase by a rating agency recognised nationally in the United States. In 2014, the category was comprised of two underlying funds. The investment objective of the other fund was to maximise long-term total return, primarily by investing at least 50% of its assets in investment grade debt and fixed income securities rated at least Baa3 or BBB- at the time of purchase by a rating agency recognised nationally in the United States.
- <sup>5</sup> This category is comprised of four underlying funds. In 2014, the category was comprised of three underlying funds. One fund invests primarily in global inflation-linked bonds and commodities. However, on a small portion of its portfolio, this underlying fund also seeks to enhance returns by taking long, short and spread positions on fixed income securities, equity securities, currencies and commodities. The second fund invests in large capitalisation equity securities of emerging companies that, in the Investment Manager's opinion, are undervalued at the time of purchase based on fundamental value analysis. The third fund seeks to provide attractive returns with relatively limited risk by investing in asset classes including, but not limited to, currencies, fixed income, inflation linked bonds, equities, and commodity markets. One fund was added in 2015 due to the change in the redemption frequency and notice period of the fund.
- <sup>6</sup> This category is comprised of one new fund added in 2015. The investment objective is to achieve risk-adjusted returns in excess of the MSCI All Country World Investable Index, Net (unhedged), in U.S. dollars on its assets by investing long and short global equity instruments, futures and currency derivatives. In 2014, this category was comprised of one underlying fund that invested primarily in fixed and floating rate debt securities and debt obligations of governments, government-related or corporate issuers worldwide, as well as derivative financial instruments. The investment objective was to maximise total investment return consisting of a combination of interest income, capital appreciation and currency gains.
- <sup>7</sup> This category is comprised of one new fund added in 2015. The investment objective is to generate absolute return on a period-by-period basis by investing in liquid derivative markets for commodities.
- <sup>8</sup> This category is comprised of one underlying fund. This fund seeks to achieve superior total return through a portfolio of high yield securities, including bonds and bank debt, stressed and distressed securities, undervalued equities, short selling of debt and equity securities, and to a lesser extent "special situation" investing. Due to a one year lock-up period, redemptions of shares in this fund are restricted until the first anniversary of the subscription payment.
- <sup>9</sup> This category is comprised of one new fund added in 2015. This fund will seek to achieve its investment objective by investing primarily in U.S. residential mortgage-backed securities to generate returns in excess of any financing costs. It will also seek to exploit structural market inefficiencies and make short-term relative value trades in such markets. It will invest predominantly in all forms of U.S. residential mortgage-backed securities, government securities and related derivative instruments, including, without limitation, U.S. Treasury debt, government sponsored enterprise ("Agency") backed securities and fixed or adjustable rate collateralised mortgage obligations and Real Estate Mortgage Investment Conduits. It may also enter into repurchase and reverse repurchase agreements and invest and trade in future contracts, forward contracts, options, swaps, swaptions and other derivative transactions. It will primarily invest in Agency backed mortgage securities which carry the Agency guarantee of timely payment of principal and interest.
- <sup>10</sup> This category is comprised of three underlying funds. One underlying fund invests primarily in other offshore hedge fund vehicles. The investment objective of the fund is to achieve attractive risk-adjusted returns by investing in assets with a group of independent investment managers utilising strategies that are consistent with the overall investment strategy of the fund. The other underlying fund invests in securities and financial instruments and products of any kind that it believes may be appropriate to earn a return comparable to various market indices plus an additional return based on the success of long/short and other relative value strategies executed principally in the fixed income and related markets. Another fund seeks to achieve attractive risk-adjusted returns whilst limiting loans and other direct lending opportunities whilst also overlaying a hedging strategy. Due to a one year lock-up period, redemptions of shares in these funds are restricted until the first anniversary of the subscription payment.

## 5. NET CONTRIBUTIONS RECEIVABLE

The Gavi Group's net contributions receivable consisted of the following unconditional promises to give:

In Thousands of US\$	2015	2014
Unconditional promises due in less than one year	1,284,037	1,545,384
Unconditional promises due in two to five years	5,086,179	1,773,983
Unconditional promises due thereafter	1,459,857	2,390,290
Contributions receivable before unamortised discount and grant payment condition	7,830,073	5,709,657
Unamortised discount	(307,613)	(269,721)
Reduction due to grant payment condition	(453,011)	(575,709)
Total net contributions receivable	7,069,449	4,864,227

## 6. RESTRICTED CASH AND PROCUREMENT ACCOUNTS PAYABLE

The Gavi Group established separate bank accounts into which it transfers cash as needed for the benefit of UNICEF to procure vaccines and other supplies on the Gavi Group's behalf (the "Procurement Accounts"). All cash deposited into the Procurement Accounts is irrevocable and may only be withdrawn by UNICEF, with the exception of investment income, which may be remitted to the Gavi Group. As collateral security for the prompt payment and performance when due of Gavi Group's obligations, the Gavi Group has granted to UNICEF a security interest in all of Gavi Group's rights, titles, interests in, and proceeds from, the Procurement Accounts and all financial assets credited thereto. As of 31 December 2015 and 2014, \$522 million and \$543 million, respectively, were available to UNICEF in the Procurement Accounts.

Amounts committed to UNICEF for the procurement of vaccines were \$530 million and \$580 million as of 31 December 2015 and 2014, respectively. These amounts are presented as procurement accounts payable in the Consolidated Statements of Financial Position.

## 7. NET PROGRAMME GRANTS PAYABLE

The Gavi Group's committed but unpaid grants were:

In Thousands of US\$	2015	2014
Grants payable due in less than one year	1,086,744	1,117,355
Grants payable due in two to five years	10,862	23,882
Grants payable before unamortised discount	1,097,606	1,141,237
Less unamortised discount	(89)	(193)
Total net programme grants payable	1,097,517	1,141,044

## 8. BONDS AND OTHER BORROWINGS

IFFIm borrows in the worldwide capital markets by offering its bonds to fund the Gavi Group's programmes. IFFIm's outstanding bonds and other borrowings were all bonds except for IFFIm Sukuk certificates with a fair value of US\$ 698 million and US\$ 501 million as of 31 December 2015 and 2014, respectively.

Bonds and other borrowings summarised by year of maturity were:

Year of Maturity, In Thousands of US\$	31 December 2015		31 December 2014	
	Nominal Amount	Fair Value	Nominal Amount	Fair value
2015	-	-	405,131	418,530
2016	750,540	752,026	765,338	767,980
2017	527,693	527,672	530,994	532,793
2018	282,836	275,207	107,690	101,509
2019	-	-	-	-
2020	27,890	18,299	37,019	24,626
Thereafter	85,615	32,780	113,639	47,342
<b>Total bonds and other borrowings</b>	<b>1,674,573</b>	<b>1,605,984</b>	<b>1,959,811</b>	<b>1,892,780</b>

Bonds and other borrowings as of 31 December 2015, includes both United States dollar and foreign currency denominated fixed and variable rate debt as presented below:

Currency	Coupon Rate	Fair Value as of 31 December 2015, in Thousands of US\$	Fair Value as of 31 December 2014, in Thousands of US\$
United States Dollars	Variable	1,400,050	1,203,305
Australian Dollars	Fixed	36,896	419,560
South African Rand	Fixed	141,290	234,110
Turkish Lira	Fixed	27,748	35,805
<b>Total bonds and other borrowings</b>		<b>1,605,984</b>	<b>1,892,780</b>

In order to diversify its investors and raise its profile in the Middle East capital markets, IFFIm issued US\$ 500 million in Sukuk certificates through IFFImSC on 27 November 2014 and US\$ 200 million in Sukuk certificates through IFFImSC II on 17 September 2015. The Sukuk certificates entitle the holders to pro rata interests in commodity transactions with IFFIm under which IFFIm purchases and immediately on-sells commodities on a recognised commodities exchange as part of the Sukuk issuance. The purchase and on-sale of the commodity transactions offset each other and are recorded on a net basis.

As of 31 December 2015, the weighted average coupon interest rate for fixed rate bonds was 3.61%, with actual rates ranging from 0.5% to 6.1%, and the coupon rate for variable rate bonds was 19 basis points over three-month USD LIBOR. As of 31 December 2015 the coupon interest rates for the Sukuk certificates issued through IFFImSC and IFFImSC II were 15 basis points over three-month USD LIBOR and 14 basis points over three-month USD LIBOR, respectively.

As of 31 December 2014, the weighted average coupon interest rate for fixed rate bonds was 4.09%, with actual rates ranging from 0% to 8.3%, and the coupon rate for variable rate bonds was 19 basis points over three-month USD LIBOR. As of 31 December 2014 the coupon interest rate for the IFFIm Sukuk certificates was 15 basis points over three-month USD LIBOR.

## 9. TEMPORARILY RESTRICTED NET ASSETS

The Gavi Group's temporarily restricted net assets consisted of the following:

In Thousands of US\$	2015	2014
Due to time restriction	5,891,346	3,419,891
Due to programme restriction	16,921	19,533
Total temporarily restricted net assets	5,908,267	3,439,424

## 10. NET INVESTMENT (EXPENSE)/INCOME

Net investment (expense) income was as follows:

In Thousands of US\$	2015	2014
Investment (expense) income on investments held by Gavi and the Campaign	(9,848)	40,615
Investment fees on investment held by Gavi and the Campaign	(1,832)	(1,710)
Net investment (expense) income on investments held by Gavi and the Campaign	(11,680)	38,905
Investment income on pooled investments held by IFFIm	4,784	2,950
Total net investment (expense) income	(6,896)	41,855

Investment income on investments held by Gavi and the Campaign included realised and unrealised net losses of US\$ 16 million and net gains of US\$ 33 million for the years ended 31 December 2015 and 2014, respectively. US\$ 45 million of net losses and US\$ 24 million of net gains were unrealised as of 31 December 2015 and 2014, respectively.

## 11. NET FAIR VALUE GAINS/(LOSSES) ON DERIVATIVES

Net gains (losses) on the fair values of derivatives, which have been recognised in the Consolidated Statements of Activities, include the following:

In Thousands of US\$	2015	2014
Net gains from swaps related to contributions receivable	225,569	36,257
Net losses from swaps related to bonds and other borrowings	(93,020)	(5,796)
Net gains from other derivatives	49,871	83,441
Net fair value gains on derivatives	182,420	113,902

## 12. NET FINANCING EXPENSES/(INCOME)

Financing expenses (income) were as follows:

In Thousands of US\$	2015	2014
Interest expense on bonds and other borrowings	33,354	51,328
Net fair value gains on bonds and other borrowings	(123,627)	(45,849)
Other financing charges	626	1,252
Net financing expenses (income)	(89,647)	6,731

## 13. RETIREMENT PLANS

The Gavi Group sponsors the following retirement plans:

Employees Based in Geneva, Switzerland: Gavi sponsors a defined contribution term savings plan with Zurich International Life Limited ("the Geneva Plan"). Membership in the Geneva Plan is for all employees with Gavi employment contracts of four or more months. The Geneva Plan is funded by both Gavi and employees' contributions that are based on the employees' gross annual salaries. Gavi makes monthly employer contributions to the Geneva Plan at 16% of the employee gross salary. Each employee has a compulsory 5% contribution. The total amount expensed for Gavi's contributions was US\$ 5.6 million and US\$ 5.3 million for the years ended 31 December 2015 and 2014, respectively.

Employees Based in Washington, DC: Gavi and the Campaign sponsor 401(k) defined contribution plans (the "Washington Plans"), which are United States retirement savings plans under the United States Internal Revenue Code, for all eligible employees. Employees become eligible upon being hired and may participate starting on the first day of any month. Employees may contribute voluntary salary deferrals to the Washington Plans, subject to United States Internal Revenue Service limitations. Gavi's and the Campaign's annual matching contributions equal 1% of each vested participant's compensation and a 3% contribution due to a safe harbour provision. Participants are fully vested upon employment. In addition, Gavi's and the Campaign's boards approved discretionary spending equalling 12% of each participant's compensation in order to better align the Washington Plans with the Geneva Plan. The amount expensed for Gavi's and the Campaign's contributions were US\$ 526 thousand and US\$ 514 thousand for the years ended 31 December 2015 and 2014, respectively.

## 14. LEASES

Gavi has a five-year lease agreement for office space in Geneva, Switzerland, which commenced in January 2012 and ending in December 2016. Gavi also has a ten-year lease agreement with a five-year option to renew for office space in Washington, DC, which commenced in June 2007. In July 2014, Gavi entered into lease agreement for additional office space in Geneva for an initial period of five years ending in June 2019. This lease is tacitly renewed on an annual basis thereafter unless twelve months advance notice is given to vacate.

Gavi's future minimum lease payments and related sublessor income are as follows:

In Thousands of US\$	Expenses	Income	Net Expense
Year Ending 31 December 2016	4,087	291	3,796
Year Ending 31 December 2017	1,323	174	1,149
Year Ending 31 December 2018	497	-	497
Year Ending 31 December 2019	249	-	249
Total	6,156	465	5,691

Rent expense for these leases is recognised on a straight-line basis over the term of the leases. Rental expense was US\$ 3.9 million and US\$ 3.8 million for the years ended 31 December 2015 and 2014, respectively.

## 15. CONCENTRATIONS OF CREDIT RISK

Financial instruments that potentially subject the Gavi Group to concentrations of credit risk consist of deposits in banks in excess of deposit insurance limits in Switzerland, the United Kingdom and the United States. Bank deposits in these countries are insured up to limits guaranteed by the Swiss Banks' and Securities Dealers' Depositor Protection Association, the United Kingdom's Financial Services Compensation Scheme ("FSCS") and the United States Federal Deposit Insurance Corporation ("FDIC") respectively. The Gavi Group also invests its excess cash in money market and debt instruments and has established guidelines relative to diversification and maturities aimed at maintaining safety and liquidity.

The deposit insurance limits in Switzerland and the United Kingdom are SFr 100 thousand and £ 75 thousand respectively, per depositor, per insured depository institution. In the US, the standard maximum FDIC deposit insurance amount per depositor, per insured depository institution for each account ownership category is US\$ 250 thousand. While amounts in the Gavi Group's demand deposit accounts at times exceed the amounts guaranteed in the respective jurisdictions and therefore bear some risk, the Gavi Group has not experienced, nor does it anticipate, any credit losses on these financial instruments.

The World Bank manages IFFIm's credit risk related to its derivative contracts by serving as the counterparty for all IFFIm's swaps. No collateral or other security is held in support of IFFIm's financial assets or liabilities. To manage credit risk related to investments, the World Bank invests the pooled assets in liquid instruments such as money market deposits, government and agency obligations. The World Bank is limited to investments with minimum credit ratings at the time of purchase as follows:

- Money market deposits issued or guaranteed by financial institutions whose senior debt securities are rated at least A-.
- Government and agency obligations issued or unconditionally guaranteed by government agencies rated at least AA- if denominated in a currency other than the home currency of the issuer, otherwise no rating is required. Obligations issued by an agency or instrumentality of a government, a multilateral organisation or any other official entity require a minimum credit rating of AA-.
- Mortgage-backed securities, asset-backed securities and corporate securities whose minimum rating is AAA.

As of 31 December 2015, the Gavi Group had the following concentrations of credit risk with respect to contributions receivable:

- The Gavi Group's contributions receivable as of 31 December 2015 included US\$ 1.5 billion and US\$ 477 million of pledges received, either directly or through IFFIm, from the United Kingdom and euro zone countries, respectively. This represented 21% and 7%, respectively, of the Gavi Group's total contributions receivable as of 31 December 2015.
- The Gavi Group's contributions receivable as of 31 December 2015 included US\$ 492 million of pledges from AMC Donors and guaranteed by the World Bank. This represented 7% of the Gavi Group's total contributions receivable as of 31 December 2015.

## 16. FAIR VALUES OF FINANCIAL INSTRUMENTS

The following table summarises the Gavi Group's assets measured at fair value along with their valuation hierarchy:

<b>As of 31 December 2015, in Thousands of US\$</b>	<b>Investments measured at Net Asset Value</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<u>Pooled investments:</u>					
Government and agency securities	-	285,386	336,408	-	621,794
Mortgage and asset-backed securities	-	-	253,308	-	253,308
Derivatives	-	1,968	3,779	-	5,747
Money market securities	-	31,246	32,308	-	63,554
Net securities purchased/sold under resale/repurchase agreements	-	20,242	20,463	-	40,705
<u>Other investments:</u>					
Money market funds	-	342,409	-	-	342,409
Registered investment companies	-	684,191	-	-	684,191
Limited partnerships and limited liability companies	597,059	-	-	-	597,059
Net contributions receivable	-	-	4,092,599	2,976,850	7,069,449
Foreign currency forward contracts	-	-	22,302	-	22,302
<b>Total assets at fair value</b>	<b>597,059</b>	<b>1,365,442</b>	<b>4,761,167</b>	<b>2,976,850</b>	<b>9,700,518</b>

<b>As of 31 December 2014, in Thousands of US\$</b>	<b>Investments measured at Net Asset Value</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<u>Pooled investments:</u>					
Government and agency securities	-	46,235	554,981	-	601,216
Mortgage and asset-backed securities	-	-	190,394	-	190,394
Derivatives	-	2,971	34,015	-	36,986
Money market securities	-	12,993	128,072	-	141,065
Net securities purchased/sold under resale/repurchase agreements	-	4,624	37,462	-	42,086
<u>Other investments:</u>					
Money market funds	-	87,347	-	-	87,347
Collective equity fund	17,820	-	-	-	17,820
Registered investment companies	-	1,024,185	-	-	1,024,185
Limited partnerships and limited liability companies	576,526	-	-	-	576,526
Net contributions receivable	-	-	1,403,110	3,461,117	4,864,227
Foreign currency forward contracts	-	-	53,181	-	53,181
<b>Total assets at fair value</b>	<b>594,346</b>	<b>1,178,355</b>	<b>2,401,215</b>	<b>3,461,117</b>	<b>7,635,033</b>



The following table summarises the Gavi Group's liabilities measured at fair value along with their valuation hierarchy:

As of 31 December 2015, in Thousands of US\$	Level 1	Level 2	Level 3	Total
Net programme grants payable	-	1,097,517	-	1,097,517
Bonds and other borrowings	-	1,605,984	-	1,605,984
Foreign currency forward contracts payable	-	3,568	-	3,568
Net payable for currency and interest rate swaps	-	844,988	-	844,988
Total liabilities at fair value	-	3,552,057	-	3,552,057

As of 31 December 2014, in Thousands of US\$	Level 1	Level 2	Level 3	Total
Net programme grants payable	-	1,141,044	-	1,141,044
Bonds and other borrowings	-	1,892,780	-	1,892,780
Foreign currency forward contracts payable	-	3,003	-	3,003
Net payable for currency and interest rate swaps	-	1,086,467	-	1,086,467
Total liabilities at fair value	-	4,123,294	-	4,123,294

The following table provides a summary of changes in the fair value of Level 3 financial assets:

In Thousands of US\$	Contributions Receivable as of 31 December 2015
Fair value as of 1 January 2015	3,461,117
Net realised fair value gains	60,062
Net unrealised fair value losses	(207,040)
Contributions received / redemptions	(337,289)
Total level 3 assets at fair value	2,976,850

In Thousands of US\$	Contributions Receivable as of 31 December 2014
Fair value as of 1 January 2014	3,771,645
Net realised fair value gains	96,354
Net unrealised fair value gains	4,578
Contributions received / redemptions	(411,460)
Total level 3 assets at fair value	3,461,117

The techniques applied in determining the fair values of financial instruments are described in the *Fair Values of Financial Instruments* section of Note 2 to the consolidated financial statements.

## 17. SUBSEQUENT EVENTS

In preparing these consolidated financial statements, the Gavi Group evaluated subsequent events through 2 September 2016, which represents the date that the consolidated financial statements were issued. The Alliance identified the following significant subsequent events requiring disclosure:

- In May 2016, IFFIm received a new sovereign pledge from the Commonwealth of Australia in the amount of A\$ 37.5 million, which is payable to IFFIm in annual instalments of A\$ 7.5 million over five years, commencing in June 2016 and ending in May 2020.
- In June 2016, after due consideration, the Campaign board resolved to begin to develop a process and plan for the eventual winding up and dissolution of the Campaign, with a target date of 31 December 2016 to complete the dissolution. Gavi believes that the potential impact of the dissolution of Campaign would not result in a material effect on net assets as of 2 September 2016.
- In June 2016, the United Kingdom held a referendum in which a majority of voters favoured leaving the

European Union (commonly referred to as “Brexit”). Uncertainty regarding the economic impact of Brexit has caused unusual volatility in currency exchange rates, which may continue into the future. In addition, Brexit may result in future increases in the donor-specific risk adjusted annual discount rates used to calculate the fair values at which contributions receivable from the United Kingdom are stated in the consolidated financial statements and, in that event, may reduce their fair values until the pledge amounts are received.

In June 2016, two credit agencies, Standard & Poor’s and Fitch Ratings downgraded the United Kingdom’s credit ratings from AAA to AA and from AA+ to AA, respectively. However, as of 2 September 2016, these ratings actions had resulted in neither a downgrade of IFFIm nor an increase to the United Kingdom’s donor-specific risk adjusted annual discount rate. Therefore, the ratings actions had not decreased the fair values of outstanding contributions receivable from the United Kingdom as of 2 September 2016.

As described in Note 3 to the consolidated financial statements, in order to economically hedge against foreign currency exchange and interest rate fluctuations on their contributions receivable, Gavi has entered into foreign currency option and forward contracts related to a portion of its contributions receivable, and IFFIm has entered into currency swap and interest rate swap contracts. As a result, Gavi believes that the potential impacts of Brexit on foreign currency and interest rates would not result in a material net negative effect on net assets as of 2 September 2016.



**KPMG SA**  
Audit Western Switzerland  
111 Rue de Lyon  
CH-1203 Geneva

P.O. Box 347  
CH-1211 Geneva 13

Telephone +41 58 249 25 15  
Fax +41 58 249 25 13  
Internet www.kpmg.ch

## **Independent Auditors' Report**

The Board of Directors

**The GAVI Alliance, Geneva**

---

We have audited the accompanying consolidated financial statements of the GAVI Alliance, which comprise the consolidated statements of financial position as of 31 December 2015 and 2014, and the related consolidated statements of activities, cash flows and functional expenses for the years then ended, and the related notes to the consolidated financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the GAVI Alliance as of 31 December 2015 and 2014, and the change in their net assets, their cash flows and functional expenses for the years then ended in accordance with U.S. generally accepted accounting principles.

KPMG SA

Pierre-Henri Pingeon  
*Licensed Audit Expert*

Karina Vartanova  
*Licensed Audit Expert*

Geneva, Switzerland, 2 September 2016



THE INTERNATIONAL FINANCE  
FACILITY FOR IMMUNISATION

CONSOLIDATED  
FINANCIAL  
STATEMENTS

The summary financial statements of IFFIm for the year ended 31 December 2015 set out on pages 46 to 67 do not constitute the charitable company's statutory accounts for the years ended 31 December 2015 or 2014 but are derived from those accounts. Statutory accounts for 2015 and 2014 have been delivered to the registrar of companies. The auditor has reported on those accounts; their reports were unqualified, did not include reference to any matters to which the auditor drew attention by way of emphasis without qualifying their report and did not contain a statement under section 498 (2) or (3) of the Companies Act 2006.

Although the full text of the financial statements has been included in the summary financial statements, the trustees' report has not been included. The summary financial statements do not contain sufficient information to allow as full an understanding of the results and state of affairs of the company as would be provided by the full annual accounts and reports. The full annual report can be obtained free of charge from <http://www.iffim.org/finance/trustees-reports-and-financial-statements/>.

The Companies Act 2006 requires this auditor's report, accompanying the accounts of The International Finance Facility for Immunisation in The GAVI Alliance Annual Financial Report, to be a copy of our report to the trustees on the full annual accounts and trustees' report. To make readers aware, the trustees' report, referred to in the copy of our auditors' report, has not been included in The GAVI Alliance Annual Financial Report.

## CONSOLIDATED STATEMENTS OF FINANCIAL ACTIVITIES

<b>In Thousands of US\$</b>	<b>Note</b>	<b>Year Ended 31 December 2015 Restricted Funds</b>	<b>Year Ended 31 December 2014 Restricted Funds</b>
<u>Income from:</u>			
Donated services	19	1,117	1,109
Investments	20	4,784	2,950
<b>Total income</b>		<b>5,901</b>	<b>4,059</b>
<u>Expenditure on:</u>			
Raising funds	21	36,245	54,878
Charitable activities	21	1,898	2,813
<b>Total expenditure</b>		<b>38,143</b>	<b>57,691</b>
<b>Net expenditure</b>		<b>(32,242)</b>	<b>(53,632)</b>
Net fair value gains on pledges, bonds and swaps	22	115,098	161,415
<b>Net movement in funds</b>		<b>82,856</b>	<b>107,783</b>
<u>Reconciliation of funds:</u>			
Total funds as of the beginning of the year		680,398	572,615
<b>Total funds as of the end of the year</b>		<b>763,254</b>	<b>680,398</b>

**The accompanying notes are an integral part of these financial statements.**

**All incoming resources and resources expended derive from continuing operations and there are no gains or losses other than those included in this statement.**

## CONSOLIDATED STATEMENTS OF INCOME AND EXPENDITURES

<u>In Thousands of US\$</u>	<u>Note</u>	<u>Year Ended 31 December 2015 Restricted Funds</u>	<u>Year Ended 31 December 2014 Restricted Funds</u>
<u>Turnover</u>			
Contribution revenue	19	-	-
<u>Operating expenses</u>			
Treasury manager's fees	21	2,265	2,298
Governance costs	21	1,898	2,813
Total operating expenses		4,163	5,111
<u>Other operating income</u>			
Donated services	19	1,117	1,109
Total operating income		1,117	1,109
Operating loss		(3,046)	(4,002)
<u>Financing and investment income (expenses)</u>			
<u>Financing income (expenses) on bonds and bond swaps:</u>			
Net fair value gains on bonds and bond swaps	22	30,607	40,053
Interest expense on bonds	21	(33,354)	(51,328)
Net financing expenses on bonds and bond swaps		(2,747)	(11,275)
<u>Other financing income (expenses):</u>			
Net fair value gains on pledges and pledge swaps	22	85,541	121,936
Other foreign exchange losses	22	(1,050)	(574)
Other financing charges		(626)	(1,252)
Net other financing income		83,865	120,110
<u>Investment income:</u>			
Investment and interest income	20	4,784	2,950
Total financing and investment income		85,902	111,785
Surplus for the year		82,856	107,783

**The accompanying notes are an integral part of these financial statements.**

**These Consolidated Statements of Income and Expenditures are included as part of these financial statements to provide users of these financial statements with an analysis of IFFIm's revenues, expenses, gains, and losses, that is better aligned to the nature of IFFIm's activities. The net movement in funds reported in the Consolidated Statements of Financial Activities is equal to the surplus for the year reported in the Consolidated Statements of Income and Expenditures.**

## BALANCE SHEETS

<b>Group and Parent Company In Thousands of US\$</b>	<b>Note</b>	<b>As of 31 December 2015</b>	<b>As of 31 December 2014</b>
<u>Current assets</u>			
Sovereign pledges due after more than one year	23	2,478,767	2,892,316
Derivative financial instruments due after more than one year	25	9,043	757
Sovereign pledges due within one year	23	256,895	260,413
Derivative financial instruments due within one year	25	5,872	1,737
Prepayments		35	147
Funds held in trust	24	985,108	1,011,747
Cash		1,197	3,349
<b>Total current assets</b>		<b>3,736,917</b>	<b>4,170,466</b>
<u>Liabilities</u>			
Creditors falling due within one year	26	854,600	423,595
Derivative financial instruments due within one year	25	52,694	81,223
Creditors falling due after more than one year	27	1,259,160	1,977,512
Derivative financial instruments due after more than one year	25	807,209	1,007,738
<b>Total liabilities</b>		<b>2,973,663</b>	<b>3,490,068</b>
<b>Net assets</b>		<b>763,254</b>	<b>680,398</b>
<b>Restricted funds</b>		<b>763,254</b>	<b>680,398</b>

**The accompanying notes are an integral part of these financial statements.**



## CONSOLIDATED STATEMENTS OF CASH FLOWS

<b>In Thousands of US\$</b>	<b>Note</b>	<b>Year Ended 31 December 2015 Restricted Funds</b>	<b>Year Ended 31 December 2014 Restricted Funds</b>
<b>Cash flows from operating activities</b>			
Cash provided by operating activities		162,948	268,082
Net cash provided by operating activities		162,948	268,082
<b>Cash flows from investing activities</b>			
Investment and interest income received	20	4,784	2,950
Interest paid on bonds		(35,435)	(63,705)
Decrease in funds held in trust	33	26,639	13,024
Net cash used in investing activities		(4,012)	(47,731)
<b>Cash flows from financing activities</b>			
Proceeds from bond issuances	33	200,000	500,000
Redemption of bonds	33	(361,088)	(717,024)
Net cash used in financing activities		(161,088)	(217,024)
Net change in cash		(2,152)	3,327
Cash as of the beginning of the year		3,349	22
Cash as of the end of the year		1,197	3,349

Reconciliation of net change in funds to net cash flows from operating activities:

<b>In Thousands of US\$</b>	<b>2015</b>	<b>2014</b>
Net change in funds	82,856	107,783
Investment and interest income	(4,784)	(2,950)
Bond interest expense	33,354	51,328
Fair value losses (gains) on sovereign pledges	140,028	(85,679)
Fair value gains on bonds	(123,627)	(45,849)
Payments received from donors	277,039	294,977
Decrease (increase) in prepayments	112	(4)
Decrease in derivative financial instruments	(241,479)	(52,071)
Decrease (increase) in trade creditors and amounts due to related parties	(551)	547
Net cash provided by operating activities	162,948	268,082

**The accompanying notes are an integral part of these financial statements.**

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 18. SIGNIFICANT ACCOUNTING POLICIES

The International Finance Facility for Immunisation Company (“IFFIm”) is a private company limited by guarantee and incorporated and domiciled in the United Kingdom. The GAVI Alliance (“Gavi”) is the sole member of IFFIm. Gavi is domiciled in Switzerland and its principal address is 2 Chemin des Mines 1202, Geneva, Switzerland. Gavi’s mission is to save children’s lives and protect people’s health by increasing equitable use of vaccines in lower-income countries.

The principal accounting policies of IFFIm are summarised below. These accounting policies were consistently applied from prior years. IFFIm’s consolidated financial statements have been prepared on a going concern basis and approved by its trustees in accordance with applicable law and United Kingdom Generally Accepted Accounting Standards. Following discussions and agreement with the World Bank, the trustees do not foresee the World Bank calling collateral that would cause IFFIm to be unable to meet its required financial obligations and, therefore, the trustees concluded that the going concern basis of accounting is appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about IFFIm’s ability to continue as a going concern.

**Basis of Accounting:** The consolidated financial statements are prepared:

- on the accruals basis of accounting, under the historical cost convention, with the exception of sovereign pledges, funds held in trust, derivative financial instruments, bonds payable and grants payable, which are included at fair value;
- in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (Charities SORP (FRS 102)), and the Financial Reporting Standard 102 applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011 and United Kingdom Generally Accepted Accounting Practice as it applies from 1 January 2015. The financial statements have been prepared to give a true and fair view of the state of IFFIm’s affairs as of 31 December 2015, and of IFFIm’s incoming resources and application of resources for the year then ended. The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide such a true and fair view. This departure has involved following the Charities SORP (FRS 102) issued on 16 July 2014 rather than the preceding Charities SORP (SORP 2005), which was effective from 1 April 2005 and has since been withdrawn; and
- in accordance with International Accounting Standard 39 Financial Instruments: Recognition and Measurement (IAS 39), as permitted by FRS 102, sovereign pledges, funds held in trust, derivative financial instruments, bonds payable and grants payable are measured at fair value with changes in fair value recognised in the income statement. These assets and liabilities are recorded at fair value based on the methodologies described in Note 32.

See note 37 for a description of a change in accounting policy as a result of IFFIm’s transition to FRS 102 from old United Kingdom Generally Accepted Accounting Standards, effective 1 January 2015.

**Basis of Consolidation:** A subsidiary is an entity controlled by a group. Control exists when the group has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities. The financial statements of a subsidiary are included in the consolidated financial statements from the date that control commences until the date that control ceases. Intragroup balances, and any gains and losses or income and expenses arising from intragroup transactions, are eliminated in preparing the consolidated financial statements. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

IFFIm has control over IFFIm Sukuk Company Limited (“IFFImSC”), a Cayman Islands company with limited liability, which was incorporated on 3 November 2014 under the Companies Law (2013 Revision) of the Cayman Islands with company registration number 293422. IFFIm also has control over IFFIm Sukuk Company II Limited (“IFFImSC II”), a Cayman Islands company with limited liability, which was incorporated on 25 August 2015 under the Companies Law (2013 Revision) of the Cayman Islands with company registration number 303397. IFFImSC and IFFImSC II were established for the sole purpose of issuing sukuk certificates in support of IFFIm’s operations and their activities are conducted on behalf of IFFIm and according to IFFIm’s business needs. IFFIm is the primary beneficiary of both entities, bears a significant level of risk incidental to their activities, and retains residual or ownership risks related to both entities or their assets. Therefore, these consolidated financial statements include the accounts of IFFImSC and IFFImSC II. As of 31 December 2015, IFFImSC had cash of US\$ 470, share capital of US\$ 250, and retained earnings of US\$ 250, which are included in the group balance sheet but not included in the parent company balance sheet; IFFImSC II had cash of US\$ 250 and share capital of US\$ 250, which are included in the group balance sheet but not included in the parent company balance sheet. The company has elected to take the

exemption under section 408 of the Companies Act 2006 not to present separate parent company statements of income and expenditures. The parent company's profit for the year ended 31 December 2015 was US\$ 83 million.

**Contribution Revenue:** Voluntary income received by way of contributions and grants that are for a defined portfolio of programme implementing countries or specified purposes is recognised as revenue in the restricted net asset class when there is evidence of entitlement, it can be measured reliably, and receipt is probable. Contributions and grants are reported as contribution revenue at fair value in the year in which payments are received or unconditional promises to give or pledges are made. See Notes 19 and 23 for more details on revenue calculation and recognition of pledges.

**Donated Services:** Donated services are included at the value to IFFIm of the service provided.

**Charitable Activities:** Charitable expenses comprise the direct costs of immunisation, vaccine procurement and health systems strengthening ("HSS") grants by IFFIm. They are recognised as expenses in the Statements of Financial Activities when indicative funding confirmations to the GAVI Alliance ("Gavi") have been signed by any trustee on behalf of the IFFIm board.

**Governance Costs:** Governance costs include the expenditure associated with meeting the constitutional and statutory requirements of IFFIm and include audit fees, legal fees as well as the costs of providing strategic direction to IFFIm.

**Costs of Generating Funds:** Any costs of securing the sovereign pledges that are borne by IFFIm are expensed through its Statements of Financial Activities in the periods in which they are incurred. IFFIm is allocated a percentage of the fundraising costs with the assignment of the pledges from Gavi to IFFIm. Consequently, IFFIm's costs of generating funds comprise the treasury manager's fees for managing IFFIm's funds held in trust that generate its investment income and for managing IFFIm's borrowings that generate the funds that IFFIm grants to Gavi for immunisation, vaccine procurement and HSS programmes.

The bond issuance costs are presented as finance charges in the Statements of Financial Activities.

**Interest Income and Expense:** Investment and interest income is recognised during the period in which it is earned. Interest expense is recognised during the period in which it is incurred.

**Sovereign Pledges:** Sovereign pledges are recognised as contribution revenue and as receivables upon assignment of donor contributions to IFFIm by Gavi. Sovereign pledges are initially recognised at fair value then subsequently remeasured at fair value as of each reporting date. Gains and losses due to changes in fair market values are reported in fair value gains (losses) in the Statements of Financial Activities. Contribution amounts received from donors depend on a Grant Payment Condition (the "GPC") which allows the donors to reduce such amounts. See Note 32 for details of the GPC.

**Funds Held in Trust:** IFFIm's share in the pooled investment portfolio is measured at fair value on initial recognition, and then subsequently remeasured at fair value at the reporting date in accordance with IAS 39, as permitted by FRS 102. Gains or losses due to changes in fair market values are reported in fair value gains (losses) in the Statements of Financial Activities. See Notes 24 and 32 for further details.

**Cash:** Cash consists of cash at depository bank accounts. Cash does not include IFFIm's pooled investment portfolio, which is presented separately as funds held in trust in the Balance Sheets.

**Derivative Financial Instruments:** IFFIm uses derivatives to manage its assets and liabilities. Derivative financial instruments are accounted for at fair value. Changes in the fair values of derivatives are recognised as changes in restricted net assets in the periods of the changes and reported in fair value gains (losses) in the Statements of Financial Activities.

In applying IAS 39, as permitted by FRS 102, IFFIm has elected not to apply hedge accounting.

**Bonds Payable:** Bonds payable are recognised at fair value at the time of issuance and subsequently remeasured at fair value at each reporting date. Bonds payable have been elected to be fair valued as IFFIm manages all its assets and liabilities on a fair value basis. The bond issuance costs are written off in the year of issue and are reported in other resources expended as finance charges in the Statements of Financial Activities. Gains or losses due to changes in fair market values are reported in fair value gains (losses) in the Statements of Financial Activities.

As IFFIm's bonds payable are measured at fair value with changes in fair value recognised in the income statement, bond issuance costs are expensed as incurred.

**Grants Payable:** Grants payable are recognised at fair value when an indicative funding confirmation to Gavi has been signed by one of IFFIm's trustees on behalf of the IFFIm board. They are subsequently remeasured at fair value at each reporting date. Gains or losses due to changes in fair market values are reported in fair value gains (losses) in the Statements of Financial Activities.

**Funds:** Funds, revenues, gains and losses are classified based on the existence of grantor-imposed restrictions. IFFIm receives its funding from grantors or by raising funds by borrowing in worldwide capital markets. Proceeds are used to fund programmes for a defined portfolio of eligible countries or specified purposes. Therefore all funds are treated as restricted funds. See Note 32 for IFFIm’s defined portfolio of eligible countries.

**Foreign Currency Remeasurement:** The consolidated financial statements are presented in United States dollars which is IFFIm’s functional and reporting currency. All financial assets are monetary assets. As such, foreign currency transactions are translated into the functional currency using the exchange rates in effect on the dates on which they occur. Exchange gains and losses arising on settled transactions are included in other incoming funds in the Statements of Financial Activities. Gains and losses on the translation of foreign currency denominated assets and liabilities at year end exchange rates are included in fair value gains (losses) in the Statements of Financial Activities.

**Use of Estimates:** The preparation of the consolidated financial statements in conformity with United Kingdom accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the consolidated financial statements and the reported amounts of the revenues and expenses during the year. Actual results could differ from these estimates.

Significant estimates are used in determining the fair values of IFFIm’s sovereign pledges receivable, bonds payable and derivative financial instruments. The natures of these significant estimates are described in Note 32.

## 19. CONTRIBUTION REVENUE

**Contribution Revenue:** Several governments (the “Grantors”) have entered into legally binding obligations to make scheduled grant payments to Gavi over periods of up to 20 years. Gavi has assigned the right to receive these grant payments to IFFIm in consideration for IFFIm’s agreement to assess for approval immunisation, vaccine procurement and HSS programmes presented to IFFIm by Gavi, and to use its reasonable endeavours to raise funds for such programmes if approved.

The details of the grant obligations entered into by the Grantors are as follows:

Grantor	Grant Date	Payment Period	Grant Amount, in Thousands		Grant Amount, in Thousands of US\$ <sup>3</sup>
Commonwealth of Australia	28 March 2011	19 years	A\$ (AUD)	250,000	182,813
Republic of France <sup>1</sup>	2 October 2006	15 years	€ (EUR)	372,800	406,035
Republic of France <sup>2</sup>	7 December 2007	19 years	€ (EUR)	867,160	944,467
Republic of Italy	2 October 2006	20 years	€ (EUR)	473,450	515,658
Republic of Italy	14 November 2011	14 years	€ (EUR)	25,500	27,773
State of the Netherlands	18 December 2009	7 years	€ (EUR)	80,000	87,132
Kingdom of Norway	2 October 2006	5 years	US\$ (USD)	27,000	27,000
Kingdom of Norway	31 August 2010	10 years	Nkr (NOK)	1,500,000	170,187
Republic of South Africa	13 March 2007	20 years	US\$ (USD)	20,000	20,000
Kingdom of Spain	2 October 2006	20 years	€ (EUR)	189,500	206,394
Kingdom of Sweden	2 October 2006	15 years	Skr (SEK)	276,150	32,758
United Kingdom	2 October 2006	20 years	£ (GBP)	1,380,000	2,045,022
United Kingdom	5 August 2010	19 years	£ (GBP)	250,000	370,475
Cumulative contribution revenue since inception					5,035,714

<sup>1</sup> Acting through Agence Française de Développement.

<sup>2</sup> Acting through the Ministry of Economy, Industry and Employment.

<sup>3</sup> These amounts represent the United States dollar equivalent amounts of Grantor pledges at the exchange rates as of 31 December 2015.

**Donated Services:** IFFIm received donated administrative services from Gavi in 2015 and 2014. The services donated by Gavi were valued by using a comprehensive cost allocation model to calculate a single administrative support amount.

The following donated services were recorded as both income and expense and valued at an amount equal to the cost incurred by Gavi:

In Thousands of US\$	2015	2014
Administrative support	1,117	1,109
Total donated services	1,117	1,109

## 20. INVESTMENT AND INTEREST INCOME

In Thousands of US\$	2015	2014
Income from funds held in trust	4,768	2,931
Bank account interest	16	19
Total investment and interest income	4,784	2,950

## 21. TOTAL EXPENDITURE

In Thousands of US\$	2015	2014
<u>Expenditure on raising funds</u>		
<u>Treasury manager's fees:</u>		
Financial operations management	2,265	2,298
<u>Finance charges:</u>		
Bond interest expense	33,354	51,328
Other financing charges	626	1,252
Total finance charges	33,980	52,580
Total expenditure on raising funds	36,245	54,878
<u>Expenditure on charitable activities</u>		
<u>Professional services:</u>		
Consultancy fees	82	209
GAVI administrative support fee	1,117	1,109
Legal fees	208	525
<u>Auditor's remuneration:</u>		
Statutory audit	278	158
Audit related assurance services	165	164
Tax compliance services	7	32
<u>Other governance costs:</u>		
Trustees' indemnity insurance premiums	6	463
Trustees' meeting and travel expenses	54	132
Other administrative expenses	(19)	21
Total expenditure on charitable activities	1,898	2,813

**Administrative and Financial Management Support:** Pursuant to the Finance Framework Agreement entered into among IFFIm, the Grantors, the World Bank, and Gavi, IFFIm has no employees. IFFIm outsources all administrative support to Gavi, and outsources its treasury function, together with certain accounting and financial reporting support, to the World Bank.

**Auditor's Remuneration:** Statutory audit fees were US\$ 120 thousand higher in 2015 than 2014 primarily as a result of the following factors: (1) Increases in the scope of the 2015 audit due to IFFIm's second Sukuk issuance and new accounting standards that were effective in the United Kingdom in 2015; and (2) 2014 audit fees and overruns incurred in 2015 in relation to the review of IFFIm's first Sukuk issuance and derivative accounting. Other financing charges include fees of US\$ 15 thousand and US\$ 27 thousand that were paid to IFFIm's auditor in 2015 and 2014, respectively, for services related to IFFIm's Sukuk issuances.

**Trustees' Expenses:** IFFIm's trustees are not remunerated. They are, however, reimbursed for expenses they incur in attending meetings and performing other functions directly related to their duties as trustees. IFFIm also incurs professional indemnity insurance premium expenses for the trustees. IFFIm had six trustees as of 31 December 2015.

**Other Administrative Expenses:** The total of other administrative expenses in 2015 was negative due to the reversal of Sukuk related expenses that were expected to be incurred by IFFIm, and which were recorded as accruals, as of 31 December 2014. These accrued expense amounts were subsequently paid by a third party and were, therefore, reversed in 2015.

## 22. FAIR VALUE GAINS AND LOSSES

<b>In Thousands of US\$</b>	<b>2015</b>	<b>2014</b>
<u>Fair value gains (losses) on bonds and bond swaps</u>		
Fair value gains on bonds	123,627	45,849
Net fair value losses on bond swaps	(93,020)	(5,796)
Net fair value gains on bonds and bond swaps	30,607	40,053
<u>Fair value gains on pledges and pledge swaps</u>		
Fair value (losses) gains on sovereign pledges	(140,028)	85,679
Net fair value gains on pledge swaps	225,569	36,257
Net fair value gains on pledges and pledge swaps	85,541	121,936
<u>Other foreign exchange losses</u>	(1,050)	(574)
Net fair value gains on pledges, bonds and swaps	115,098	161,415

## 23. SOVEREIGN PLEDGES

IFFIm's sovereign pledges represent grants from the Grantors. These legally binding payment obligations are irrevocable by the Grantors and are paid in several instalments according to predetermined fixed payment schedules.

The total amounts paid by the Grantors to IFFIm are impacted by the GPC. See Note 32 for further details.

Sovereign pledges, like contribution revenue, are recognised upon assignment of the Grantor contributions to IFFIm by Gavi. Fair value adjustments due to changes in interest rates, the GPC, discounting and exchange rates are recognised from inception until year end.

Sovereign pledges were comprised of:

<b>Group and Parent Company In Thousands of US\$</b>	<b>2015</b>	<b>2014</b>
Balance as of the beginning of the year	3,152,729	3,362,027
Payments received from donors	(277,039)	(294,977)
Fair value (losses) gains	(140,028)	85,679
Balance as of the end of the year	2,735,662	3,152,729
Sovereign pledges due within one year	256,895	260,413
Sovereign pledges due after more than one year	2,478,767	2,892,316
Total sovereign pledges	2,735,662	3,152,729

Note 25 provides details on fair value gains from interest rate and currency swaps that were recognised related to the sovereign pledges due.

## 24. FUNDS HELD IN TRUST

The World Bank maintains a single investment portfolio (the "Pool") for IFFIm and other trust funds it administers. The World Bank maintains the Pool's assets separate and apart from the funds owned by the World Bank Group. Funds held in trust represent cash, money market instruments, government and agency obligations, asset-backed securities and corporate securities (together "Liquid Assets") that are managed by the World Bank.

The Pool is divided into sub-portfolios to which allocations were made based on fund specific investment horizons, risk tolerances and other eligibility requirements set by the World Bank. Under an investment strategy approved by IFFIm's trustees, IFFIm's Liquid Assets were invested in high-grade fixed-income instruments with interest rate sensitivity matching that of the liabilities funding the portfolio.

<b>Group and Parent Company In Thousands of US\$</b>	<b>2015</b>	<b>2014</b>
IFFIm's share in the Pool's fair value	985,108	1,011,747

The Pool's fair value is based on market quotations. Gains, losses and investment income are recognised in the period in which they occurred and are allocated to IFFIm on a daily basis. These net gains totalled US\$ 5 million and US\$ 3 million for the years ended 31 December 2015 and 2014, respectively, and were reported as investment income in the Consolidated Statements of Financial Activities.

## 25. DERIVATIVE FINANCIAL INSTRUMENTS

IFFIm entered into interest rate and currency swaps that economically hedged certain risks as discussed below.

For financial reporting purposes, IFFIm elected not to define any qualifying hedge relationships as defined by IAS 39, as permitted by FRS 102. All derivatives were valued at fair value recognising the resulting gains and losses in the Consolidated Statements of Financial Activities during the period in which they occur. Net gains on derivatives were recognised as changes in restricted net assets. IFFIm includes a credit valuation adjustment and a debit valuation adjustment in the valuation of its derivative portfolio to account for counterparty credit risk and its own credit risk, respectively. These adjustments are determined by applying counterparty and own probabilities of default, based on the respective credit default swap spreads, to the market value of the derivative portfolio.

The World Bank, as IFFIm's treasury manager, executed a comprehensive swap programme to mitigate IFFIm's exposure to movements in foreign currency and interest rates. IFFIm's swap contracts under the comprehensive swap programme were executed: (1) using the market exchange and interest rates at the time the swap contracts were written, (2) considering the different payment profiles in different grant currencies and, (3) assuming that the reduction amounts due to the GPC will remain at the levels they were as of the time the swap contracts were written, (4) assuming no Grantor defaults.

At issuance, IFFIm's fixed rate bond obligations have been swapped simultaneously on a back-to-back basis into United States dollar 3-month LIBOR, floating-rate liabilities.

As described in Note 30, IFFIm maintains a minimum liquidity equivalent to its cumulative contracted debt service payments for the next twelve months.

The notional amounts and fair values of the interest rate and currency swaps were:

Group and Parent Company In Thousands of US\$	31 December 2015		31 December 2014	
	Notional Amount	Fair Value	Notional Amount	Fair Value
Currency and interest rate swaps receivable related to sovereign pledges	130,473	14,915	75,273	2,487
Currency and interest rate swaps receivable related to bonds payable	-	-	33,985	7
Total currency and interest rate swaps receivable		14,915		2,494
Currency and interest rate swaps payable related to sovereign pledges	3,128,074	(648,357)	3,751,878	(868,232)
Currency and interest rate swaps payable related to bonds payable	2,099,910	(211,546)	2,854,837	(220,729)
Total currency and interest rate swaps payable		(859,903)		(1,088,961)
Total fair value of interest rate and currency swaps		(844,988)		(1,086,467)

The World Bank is counterparty on all of IFFIm's currency and interest rate swap contracts and, therefore, the above US\$ 845 million net liability on swaps is due to the World Bank. The World Bank has the right to call for collateral to protect against its exposure on IFFIm's derivative positions under the terms of the Credit Support Annex ("CSA") to the ISDA Agreement between IFFIm and the World Bank. The World Bank has not exercised this right. Note 30 describes measures in place to mitigate the risk that the World Bank may call collateral.

## 26. CREDITORS FALLING DUE WITHIN ONE YEAR

Group and Parent Company In Thousands of US\$	2015	2014
Bonds payable falling due within one year	753,888	422,332
Grants payable within one year	100,000	-
Trade creditors	661	891
Amounts due to Gavi	51	372
Total creditors falling due within one year	854,600	423,595

## 27. CREDITORS FALLING DUE AFTER MORE THAN ONE YEAR

Creditors falling due after more than one year are comprised of bonds payable and grants payable. IFFIm issues bonds on worldwide capital markets to meet IFFIm's primary objective of funding Gavi's immunisation, vaccine procurement and HSS programmes. IFFIm's outstanding bonds payable and grants payable were:

Issue Date	Maturity Date	Coupon Interest Rate	Nominal Amount, in Thousands	Group and Parent Company	
				Fair Value as of 31 December 2015, in Thousands of US\$	Fair Value as of 31 December 2014, in Thousands of US\$
24 June 2009	24 June 2024	0.50%	R (ZAR) 800,000	22,368	31,935
28 June 2010	29 June 2020	0.50%	R (ZAR) 430,000	18,299	24,626
15 October 2010	15 October 2015	5.50%	A\$ (AUD) 35,000	-	29,654
8 December 2010	8 December 2015	5.75%	A\$ (AUD) 400,000	-	338,577
29 September 2011	30 September 2015	3.40%	A\$ (AUD) 12,000	-	9,977
29 September 2011	29 September 2016	6.10%	R (ZAR) 650,000	41,829	56,116
28 June 2012	29 June 2015	4.21%	R (ZAR) 471,000	-	40,322
28 June 2012	28 December 2016	3.15%	A\$ (AUD) 11,500	8,487	9,508
28 June 2012	29 June 2027	0.50%	R (ZAR) 520,000	10,412	15,407
30 July 2012	24 July 2017	3.10%	A\$ (AUD) 38,000	28,409	31,844
27 March 2013	19 March 2018	5.31%	R (ZAR) 801,000	48,382	65,704
27 March 2013	19 March 2018	5.34%	₺ (TRY) 90,000	27,748	35,805
3 July 2013	5 July 2016	Libor+19bps	US\$ (USD) 700,000	701,710	702,356
4 December 2014	4 December 2017	Libor+15bps	US\$ (USD) 500,000	499,263	500,949
29 September 2015	29 September 2018	Libor+14bps	US\$ (USD) 200,000	199,077	-
<b>Total bonds payable</b>				<b>1,605,984</b>	<b>1,892,780</b>
Bonds payable falling due within one year				(753,888)	(422,332)
Bonds payable falling due after more than one year				852,096	1,470,448
Grants payable after more than one year				407,064	507,064
<b>Total creditors falling due after more than one year</b>				<b>1,259,160</b>	<b>1,977,512</b>

As of 31 December 2015 and 2014, the undiscounted maturities of IFFIm's bonds payable totalled US\$ 1.7 billion and US\$ 2.1 billion, respectively, as shown in Note 30. This was US\$ 111 million and US\$ 163 million higher than the fair value of IFFIm's bonds payable as of 31 December 2015 and 2014, respectively.

Total bonds payable by the parent company included amounts due to IFFImSC of US\$ 499 million and US\$ 501 million as of 31 December 2015 and 2014, respectively, and an amount due to IFFImSC II of US\$ 199 million as of 31 December 2015.



## 28. MOVEMENT OF FUNDS

In Thousands of US\$	As of 31 December 2014	Incoming Resources	Resources Expended	As of 31 December 2015
Sovereign pledges assigned from Gavi	3,434,053	-	(781)	3,433,272
Investment and interest income	70,930	4,784	-	75,714
Other gains (losses) and other income (expenses)	158,163	115,098	(36,245)	237,016
<u>Donated services:</u>				
Administrative support	-	1,117	(1,117)	-
<u>Programme funding to Gavi:</u>				
Country-specific programmes	(2,241,058)	-	-	(2,241,058)
Yellow fever stockpile investment case	(57,140)	-	-	(57,140)
Polio eradication investment case	(191,280)	-	-	(191,280)
Measles mortality reduction investment case	(139,000)	-	-	(139,000)
Maternal and neonatal tetanus investment case	(61,620)	-	-	(61,620)
Pentavalent payment guarantee	(181,050)	-	-	(181,050)
Yellow fever continuation investment case	(43,881)	-	-	(43,881)
Meningitis eradication investment case	(67,719)	-	-	(67,719)
<b>Total restricted funds</b>	<b>680,398</b>	<b>120,999</b>	<b>(38,143)</b>	<b>763,254</b>

In Thousands of US\$	As of 31 December 2013	Incoming Resources	Resources Expended	As of 31 December 2014
Sovereign pledges assigned from Gavi	3,435,757	-	(1,704)	3,434,053
Investment and interest income	67,980	2,950	-	70,930
Other gains (losses) and other income (expenses)	51,626	161,415	(54,878)	158,163
<u>Donated services:</u>				
Administrative support	-	1,109	(1,109)	-
<u>Programme funding to Gavi:</u>				
Country-specific programmes	(2,241,058)	-	-	(2,241,058)
Yellow fever stockpile investment case	(57,140)	-	-	(57,140)
Polio eradication investment case	(191,280)	-	-	(191,280)
Measles mortality reduction investment case	(139,000)	-	-	(139,000)
Maternal and neonatal tetanus investment case	(61,620)	-	-	(61,620)
Pentavalent payment guarantee	(181,050)	-	-	(181,050)
Yellow fever continuation investment case	(43,881)	-	-	(43,881)
Meningitis eradication investment case	(67,719)	-	-	(67,719)
<b>Total restricted funds</b>	<b>572,615</b>	<b>165,474</b>	<b>(57,691)</b>	<b>680,398</b>

## 29. CREDIT RISK

Credit risk is the risk that IFFIm may suffer financial loss should the Grantors, market counterparties or implementing countries fail to fulfil their contractual obligations. The carrying amounts of financial assets represent IFFIm's maximum credit exposures. These maximum exposures were:

In Thousands of US\$	2015	2014
Sovereign pledges	2,735,662	3,152,729
Cash and investments	986,305	1,015,096
<b>Total credit exposure</b>	<b>3,721,967</b>	<b>4,167,825</b>

IFFIm's derivative assets are excluded from its credit exposure as they would be netted against its derivative liabilities. As of 31 December 2015 and 2014, IFFIm had a net liability balance on its interest rate and currency swap contracts of US\$ 845 million and US\$ 1 billion, respectively. The World Bank, an AAA-credit rated institution, serves as the counterparty for all IFFIm's swaps.

Credit Risk Related to Sovereign Pledges: IFFIm was exposed to Grantor credit risk on pledges from highly rated governments. This exposure is detailed by Grantor in Note 19 above. The Grantors were rated between BBB- and AAA as of 31 December 2015.

The Grantors' credit ratings as of 31 December 2015 and 2014, as determined by Standard and Poor's Ratings Service ("S&P"), were:

Grantor	2015	2014
Commonwealth of Australia	AAA	AAA
Republic of France	AA	AA
Republic of Italy	BBB-	BBB-
State of the Netherlands	AAA	AA+
Kingdom of Norway	AAA	AAA
Republic of South Africa	BBB-	BBB-
Kingdom of Spain	BBB+	BBB
Kingdom of Sweden	AAA	AAA
United Kingdom	AAA	AAA

IFFIm was also indirectly exposed to implementing country credit risk embodied in the GPC. IFFIm took this risk into account when determining the fair value of sovereign pledges. See Note 32 for details.

Credit Risk Related to Cash and Investments: To manage credit risk related to investments, the World Bank invests in highly rated Liquid Assets. The World Bank was limited to investments with the following minimum credit ratings at the time of purchase:

- Investments in money market instruments were limited to instruments issued or guaranteed by financial institutions whose senior debt securities were rated at least A- by the major rating agencies.
- Investments in government and agency obligations were limited to obligations issued or unconditionally guaranteed by government agencies rated at least AA- by the major rating agencies if denominated in a currency other than the issuers' home currencies. Obligations denominated in issuers' home currencies required no rating. Obligations issued by an agency or instrumentality of a government, a multilateral organisation or any other official entity required a minimum credit rating of AA-.
- Investments in asset-backed securities and corporate securities were limited to securities with a minimum rating of AAA.

In order to achieve greater diversification of portfolio risks and generate value, the World Bank has made investments in the short term domestic debt of new sovereign markets offering potential to generate excess yields over LIBOR, mainly from currency basis arbitrage. Investments in these sovereign markets are subject to specific approvals from the financial governing committees of the World Bank and prudent credit limits.

IFFIm's investments in money market instruments, government and agency obligations, asset-backed securities and corporate securities had the following credit ratings:

In Thousands of US\$	2015	2014
Instruments and securities rated AAA	455,745	447,276
Instruments and securities rated AA+	13,925	28,600
Instruments and securities rated AA	71,737	158,411
Instruments and securities rated AA-	32,070	98,651
Instruments and securities rated A+	375,038	209,501
Instruments and securities rated A	30,566	21,778
Instruments and securities rated A-	3,171	39,630
Instruments and securities rated BBB+	979	7,900
Instruments and securities rated BBB-	1,877	-
Total funds held in trust	985,108	1,011,747

Cash, receivables and payables included in IFFIm's funds held in trust are reported in the AAA category as they are held by the World Bank, which is an AAA credit-rated institution.

IFFIm's credit ratings by Fitch Ratings, Moody's Investor Service, and by Standard and Poor's Ratings Service ("S&P") remained unchanged during 2015. The IFFIm board, working with the World Bank, has put in place measures to manage credit risk.

### 30. LIQUIDITY RISK

Liquidity risk is the risk that IFFIm may be unable to meet its obligations, when they fall due, as a result of a sudden, and potentially protracted, increase in cash outflows. Under its liquidity policy, IFFIm seeks to maintain an adequate level of liquidity to meet its operational requirements, provide predictability of programme funding and support its credit rating. Taking these factors into account, IFFIm maintains a minimum liquidity equivalent to its cumulative contracted debt service payments for the next twelve months. This minimum liquidity level is recalculated and reset on a quarterly basis. As of 31 December 2015, the calculated minimum liquidity was US\$ 823.9 million and the value of IFFIm's Liquid Assets was US\$ 986 million. As of 31 December 2014, the calculated minimum liquidity was US\$ 514.5 million and the value of IFFIm's Liquid Assets was US\$ 1,015 million.

Based on factors such as the strength of its financial base, its conservative financial policies and the strong support of the Grantors, IFFIm's Global Debt Issuance Programme is rated AA by S&P, AA by Fitch Ratings, and Aa1 by Moody's Investor Service.

In order to help maintain IFFIm's credit ratings and ensure the lowest possible cost of funds, bond issuances are managed against the present value of expected future cash flows from Grantor pledges, in view of the GPC and other credit factors. To provide comfort to the rating agencies and bond holders that IFFIm will always be able to service its bonds, IFFIm only raises bonds against a percentage of the present value of Grantor pledges. The residual, which is still available to IFFIm over time, creates a cushion to protect bond holders against adverse credit events such as a large number of countries entering into protracted arrears to the IMF. The cushion is a percentage of the present value of Grantor pledges, and is established through the Gearing Ratio Limit ("GRL") model. The present value of Grantor pledges used in the GRL model is not reduced by the GPC Fair Value Adjustment, which is described in Note 15.

In order to mitigate the risk that the World Bank may call collateral, an agreement is in place between the World Bank and IFFIm to apply an additional buffer to the GRL to manage the World Bank's exposure under the derivative transactions entered into between IFFIm and the World Bank (the "Risk Management Buffer"). The Risk Management Buffer may be adjusted by the World Bank in its sole discretion. As of 31 December 2015, the Risk Management Buffer was 12% of the present value of expected future cash flows from Grantor pledges.

The following were the contractual undiscounted maturities of IFFIm's financial liabilities, including estimated interest payments:

<b>As of 31 December 2015, in Thousands of US\$</b>	<b>Total Cash Outflows</b>	<b>Due in Less than One Year</b>	<b>Due in 2017</b>	<b>Due in 2018</b>	<b>Due from 2019 through 2030</b>
Bonds payable	(1,717,150)	(769,490)	(544,541)	(287,785)	(115,334)
Grants payable to Gavi	(507,064)	(100,000)	(300,000)	(107,064)	-
Derivative financial liabilities	(803,975)	(72,053)	(40,736)	(94,226)	(596,960)
<b>Total undiscounted maturities</b>	<b>(3,028,189)</b>	<b>(941,543)</b>	<b>(885,277)</b>	<b>(489,075)</b>	<b>(712,294)</b>

<b>As of 31 December 2014, in Thousands of US\$</b>	<b>Total Cash Outflows</b>	<b>Due in Less than One Year</b>	<b>Due in 2016</b>	<b>Due in 2017</b>	<b>Due from 2018 through 2030</b>
Bonds payable	(2,056,147)	(447,482)	(791,355)	(550,078)	(267,232)
Grants payable to Gavi	(507,064)	-	(200,000)	(290,000)	(17,064)
Derivative financial liabilities	(1,012,919)	(101,054)	(75,236)	(57,181)	(779,448)
<b>Total undiscounted maturities</b>	<b>(3,576,130)</b>	<b>(548,536)</b>	<b>(1,066,591)</b>	<b>(897,259)</b>	<b>(1,063,744)</b>

The trustees expect that IFFIm will receive cash inflows over the lives of its derivative financial assets. The following are the expected undiscounted inflows from derivative financial assets and the expected undiscounted cash outflows from derivative financial liabilities:

<b>As of 31 December 2015, in Thousands of US\$</b>	<b>Total Cash Inflows (Outflows)</b>	<b>Due in Less than One Year</b>	<b>Due in 2017</b>	<b>Due in 2018</b>	<b>Due from 2019 through 2030</b>
Derivative financial assets	69,736	16,706	12,151	8,086	32,793
Derivative financial liabilities	(803,975)	(72,053)	(40,736)	(94,226)	(596,960)
Net cash outflows	(734,239)	(55,347)	(28,585)	(86,140)	(564,167)

<b>As of 31 December 2014, in Thousands of US\$</b>	<b>Total Cash Inflows (Outflows)</b>	<b>Due in Less than One Year</b>	<b>Due in 2016</b>	<b>Due in 2017</b>	<b>Due from 2018 through 2030</b>
Derivative financial assets	69,309	18,280	11,407	8,702	30,920
Derivative financial liabilities	(1,012,919)	(101,054)	(75,236)	(57,181)	(779,448)
Net cash outflows	(943,610)	(82,774)	(63,829)	(48,479)	(748,528)

### 31. MARKET RISK

Market risk is the risk that IFFIm's net assets or deficit for the year, or its ability to meet its objectives, may be adversely affected by changes in foreign exchange rates and interest rates. IFFIm's market risk objectives are: (1) understanding the components of IFFIm's market risk, (2) controlling IFFIm's market risk through the use of currency and interest swaps, and (3) facilitating predictable funding of Gavi programmes within a controlled and transparent risk management framework.

IFFIm's market risk is comprised of foreign exchange rate risk and interest rate risk. Each of these is described further below.

**Foreign Exchange Rate Risk:** IFFIm was exposed to foreign exchange risks from currency mismatches as well as timing differences between receipt of Grantor payments, payment of bond obligations, disbursements to Gavi and issuance of IFFIm bonds. To mitigate these risks, Grantor pledges were swapped into United States dollar floating rate assets and, at issuance, IFFIm's bonds payable were swapped into United States dollar floating rate liabilities.

The carrying amounts of IFFIm's foreign currency assets and liabilities, including derivatives, were:

<b>As of 31 December 2015, in Thousands of US\$</b>	<b>Foreign Currency Assets</b>	<b>Foreign Currency Liabilities</b>	<b>Net Exposure</b>
Australian dollar	150,513	(164,418)	(13,905)
Euro	1,098,915	(1,274,633)	(175,718)
British pound	1,432,849	(1,615,832)	(182,983)
Japanese yen	24	(24)	-
Norwegian krone	72,628	(81,085)	(8,457)
New Zealand dollar	1	-	1
Swedish krona	11,315	(12,484)	(1,169)
Turkish lira	27,936	(27,748)	188
South African rand	144,811	(141,290)	3,521

<b>As of 31 December 2014, in Thousands of US\$</b>	<b>Foreign Currency Assets</b>	<b>Foreign Currency Liabilities</b>	<b>Net Exposure</b>
Australian dollar	552,805	(566,271)	(13,466)
Euro	1,309,514	(1,533,090)	(223,576)
British pound	1,589,803	(1,809,434)	(219,631)
Japanese yen	1	(24)	(23)
Norwegian krone	101,292	(114,259)	(12,967)
New Zealand dollar	1	-	1
Swedish krona	14,222	(15,727)	(1,505)
Turkish lira	35,994	(35,805)	189
South African rand	237,557	(234,110)	3,447

The following exchange rates applied during the year:

<b>In US\$</b>	<b>Average Rate for the Year Ended 31 December 2015</b>	<b>Spot Rate as of 31 December 2015</b>	<b>Average Rate for the Year Ended 31 December 2014</b>	<b>Spot Rate as of 31 December 2014</b>
Australian dollar	0.7527	0.7313	0.9026	0.8207
Brazilian real	0.3004	0.2525	0.4249	0.3763
Euro	1.1102	1.0892	1.3287	1.2156
British pound	1.5288	1.4819	1.6477	1.5609
Japanese yen	0.0083	0.0083	0.0094	0.0084
Norwegian krone	0.1240	0.1135	0.1585	0.1347
New Zealand dollar	0.7004	0.6844	0.8307	0.7838
Swedish krona	0.1186	0.1186	0.1457	0.1293
Turkish lira	0.3670	0.3423	0.4567	0.4297
South African rand	0.0783	0.0641	0.0922	0.0866

**Sensitivity to Foreign Exchange Rates:** Strengthening of the above currencies, against the United States dollar, as of 31 December 2015 and 2014 would have increased (decreased) IFFIm's net assets and deficits for those years by the amounts shown below. This analysis is based on foreign currency exchange rate variances that IFFIm considered to be reasonably possible at the end of the year. The analysis assumes that all other variables, in particular interest rates, remain unchanged:

In Thousands of US\$	Increase (Decrease) in Deficit for the Year Ended and Net Assets as of 31 December 2015		Increase (Decrease) in Deficit for the Year Ended and Net Assets as of 31 December 2014	
	10% Strengthening against US\$	10% Weakening against US\$	10% Strengthening against US\$	10% Weakening against US\$
Australian dollar	1,258	(1,537)	1,226	(1,499)
Euro	15,921	(19,459)	20,467	(25,015)
British pound	16,598	(20,287)	20,092	(24,557)
Norwegian krone	(5,465)	6,680	1,190	(1,454)
Swedish krona	6,339	(7,748)	141	(172)
Turkish lira	(17)	21	(17)	21
South African rand	(320)	391	(313)	383

**Interest Rate Risk:** IFFIm was exposed to interest rate risk from differences in the interest rate bases of the bonds payable and funds held in trust. IFFIm used interest rate swaps to mitigate this exposure. The interest rate profiles of IFFIm's interest-bearing financial instruments, including derivatives, with the exception of funds held in trust, were:

In Thousands of US\$	2015 Carrying Amount	2014 Carrying Amount
<b>Fixed rate instruments</b>		
Financial assets	209,829	693,624
Financial liabilities	(3,327,148)	(4,318,869)
Net fixed rate instruments	(3,117,319)	(3,625,245)
<b>Variable rate instruments</b>		
Financial assets	2,511,084	2,780,375
Financial liabilities	(1,853,681)	(2,160,850)
Net variable rate instruments	657,403	619,525

**Sensitivity to Interest Rates:** Changes of 25 basis points in interest rates as of 31 December 2015 and 2014 would have increased (decreased) IFFIm's net assets and deficits for those years by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain unchanged:

In Thousands of US\$	Increase (Decrease) in Deficit for the Year Ended and Net Assets as of 31 December 2015	Increase (Decrease) in Deficit for the Year Ended and Net Assets as of 31 December 2014
25 basis point increase	3,131	5,050
25 basis point decrease	(3,240)	(5,289)

**Value at Risk ("VaR") for Funds Held in Trust:** VaR measures, in terms of fair value changes, the potential losses due to adverse market movements over a given interval at a given confidence level. VaR is conceptually applicable to all financial risk types with valid regular price histories. The annual VaR at 95% confidence level for IFFIm's funds held in trust was US\$ 2.1 million and US\$ 2.4 million for the years ended 31 December 2015 and 2014, respectively. IFFIm uses a three-year historical dataset to compute VaR.

## 32. FAIR VALUES OF FINANCIAL INSTRUMENTS

Fair Values Compared to Carrying Amounts: The fair values of IFFIm's financial assets and liabilities, together with the carrying amounts shown in the statements of financial position, were as follows:

In Thousands of US\$	31 December 2015		31 December 2014	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
<u>Assets carried at fair value</u>				
Sovereign pledges	2,735,662	2,735,662	3,152,729	3,152,729
Funds held in trust	985,108	985,108	1,011,747	1,011,747
Derivative financial instruments	14,915	14,915	2,494	2,494
<b>Total assets carried at fair value</b>	<b>3,735,685</b>	<b>3,735,685</b>	<b>4,166,970</b>	<b>4,166,970</b>
<u>Assets carried at amortised cost</u>				
Cash	1,197	1,197	3,349	3,349
<b>Total assets carried at amortised cost</b>	<b>1,197</b>	<b>1,197</b>	<b>3,349</b>	<b>3,349</b>
<u>Liabilities carried at fair value</u>				
Bonds payable	1,605,984	1,605,984	1,892,780	1,892,780
Grants payable to Gavi	507,064	507,064	507,064	507,064
Derivative financial instruments	859,903	859,903	1,088,961	1,088,961
<b>Total liabilities carried at fair value</b>	<b>2,972,951</b>	<b>2,972,951</b>	<b>3,488,805</b>	<b>3,488,805</b>
<u>Liabilities carried at amortised cost</u>				
Accounts payable	712	712	1,263	1,263
<b>Total liabilities carried at amortised cost</b>	<b>712</b>	<b>712</b>	<b>1,263</b>	<b>1,263</b>

Fair Value Hierarchy: The table below analyses IFFIm's financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: Financial instruments that were valued using unadjusted prices quoted in active markets for identical assets and liabilities.
- Level 2: Financial instruments that were valued using inputs, other than quoted prices included with Level 1, which were observable for the asset or liability, either directly or indirectly.
- Level 3: Financial instruments whose valuation incorporated inputs for the asset or liability that were not based on observable market data.

<b>As of 31 December 2015, in Thousands of US\$</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Financial assets</b>				
Sovereign pledges	-	-	2,735,662	2,735,662
Funds held in trust	338,843	646,265	-	985,108
Derivative financial instruments	-	14,915	-	14,915
<b>Total financial assets</b>	<b>338,843</b>	<b>661,180</b>	<b>2,735,662</b>	<b>3,735,685</b>
<b>Financial liabilities</b>				
Bonds payable	-	1,605,984	-	1,605,984
Grants payable to Gavi	-	507,064	-	507,064
Derivative financial instruments	-	859,903	-	859,903
<b>Total financial liabilities</b>	<b>-</b>	<b>2,972,951</b>	<b>-</b>	<b>2,972,951</b>

<b>As of 31 December 2014, in Thousands of US\$</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Financial assets</b>				
Sovereign pledges	-	-	3,152,729	3,152,729
Funds held in trust	66,822	944,925	-	1,011,747
Derivative financial instruments	-	2,494	-	2,494
<b>Total financial assets</b>	<b>66,822</b>	<b>947,419</b>	<b>3,152,729</b>	<b>4,166,970</b>
<b>Financial liabilities</b>				
Bonds payable	-	1,892,780	-	1,892,780
Grants payable to Gavi	-	507,064	-	507,064
Derivative financial instruments	-	1,088,961	-	1,088,961
<b>Total financial liabilities</b>	<b>-</b>	<b>3,488,805</b>	<b>-</b>	<b>3,488,805</b>

The changes in the aggregate fair value of IFFIm's Level 3 financial assets and liabilities were:

<b>In Thousands of US\$</b>	<b>2015</b>	<b>2014</b>
Balance as of the beginning of the year	3,152,729	3,362,027
Donor payments	(277,039)	(294,977)
Fair value (losses) gains	(140,028)	85,679
<b>Balance as of the end of the year</b>	<b>2,735,662</b>	<b>3,152,729</b>

The bases for techniques that IFFIm applied in determining the fair values of financial assets and liabilities are summarised below.

**Funds Held in Trust:** The World Bank, as treasury manager, maintains IFFIm's investments on a pooled accounting basis and the pooled investments are reported at fair value. IFFIm's share in pooled cash and investments represents IFFIm's allocated share of the Pool's fair value at the end of the year. The fair value is based on market quotations where available. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments. The corresponding proportionate interest income and investment gains or losses are recognised by IFFIm in the year in which they occur.

**Sovereign Pledges Receivable:** Fair values are estimated using a discounted cash flow method. Each cash flow is reduced by an estimated reduction amount due to the GPC and the reduced cash flows are discounted to present value using observable Grantor-specific interest rates.

The GPC allows the Grantors to reduce their payments in the event that an IFFIm-eligible country falls into protracted arrears on its obligations to the International Monetary Fund (the "IMF"). Each implementing country has been ascribed a weight in a reference portfolio that will remain static for the life of IFFIm. Donors reduce the amounts they pay IFFIm by the aggregate percentage weights of countries that are in protracted arrears to the IMF. When countries clear their arrears to the IMF, future amounts payable by donors to IFFIm are increased by the respective weights of those clearing countries. The reference portfolio comprises 70 predetermined IFFIm-eligible countries. Each implementing country has been given a weighting of either 0.5%, 1%, 3% or 5%, totalling of 100%, as shown in the table below. The amount of each Grantor payment is determined 25 business days prior to the due date of such payment.



The reference portfolio as of 31 December 2015 was as follows:

Country	Country Weighting	Total Share
South Sudan, Sudan	0.5%	1%
Afghanistan, Angola, Armenia, Aserbaijan, Benin, Bhutan, Bolivia, Burkina, Faso, Burundi, Cambodia, Cameroon, Central African Republic, Chad, Comoros, Congo, Republic of Cote d'Ivoire, Djibouti, Eritrea, The Gambia, Georgia, Ghana, Guinea, Guinea-Bissau, Guyana, Haiti, Honduras, Kenya, Kiribati, Kyrgyzstan, Lao PDR, Lesotho, Liberia, Madagascar, Malawi, Mali, Mauritania, Moldova, Mongolia, Mozambique, Myanmar, Nepal, Nicaragua, Niger, Papua New Guinea, Rwanda, Sao Tome & Principe, Senegal, Sierra Leone, Solomon Islands, Somalia, Sri Lanka, Tajikistan, Tanzania, Timor-Leste, Togo, Uganda, Ukraine, Uzbekistan, Yemen Republic, Zambia, Zimbabwe	1%	61%
Vietnam	3%	3%
Bangladesh, Democratic Republic of Congo, Ethiopia, India, Indonesia, Nigeria, Pakistan	5%	35%

The fair values of contributions receivable are estimated using the discounted cash flow method. Each cash flow is reduced by an estimated percentage due to the GPC (the "GPC Fair Value Adjustment") and the reduced cash flows are discounted to present value at donor-specific interest rates. The GPC Fair Value Adjustment is calculated using a probabilistic model, which estimates the likelihood and duration that any implementing country might fall into arrears with the IMF over the life of the Grantor pledges. This probabilistic model is based on the assumption that the performance of the implementing countries since 1981 is a reasonable proxy for their future performance.

The initial GPC Fair Value Adjustment used in October 2006 was 17.6%, and it was 13.4% and 14.5% as of 31 December 2015 and 2014 respectively. 1% decreases in the GPC Fair Value Adjustment as of 31 December 2015 and 2014 would have resulted in increases in the fair values of sovereign pledges of US\$ 32 million and US\$ 37 million, respectively. 1% increases in the GPC Fair Value Adjustment would have had equal but opposite effects on the fair values of sovereign pledges.

During the year ended 31 December 2015, three reference portfolio countries were in protracted arrears to the IMF. Those countries were Somalia, Sudan and Zimbabwe.

In July 2011, South Sudan seceded from Sudan and became an independent state. In April 2012, South Sudan became a member of the IMF, and is not in protracted arrears with the IMF. In accordance with the Finance Framework Agreement, on 25 February 2013 Gavi, in consultation with IFFIm and with the prior approval of the World Bank, amended the Reference Portfolio to take into account South Sudan's secession. South Sudan was added to the list of Specified Countries forming the Reference Portfolio and was allocated a Country Weighting of 0.5%, and accordingly, Sudan's country weighting was reduced to 0.5%.

For the above sovereign pledges as of 31 December 2015, market based discount rates ranging from 0% to 5.8% were applied, as appropriate, depending on the donor, payment schedule and currency of the grant payments.

**Bonds Payable:** The fair values of IFFIm's bonds payable are determined using a discounted cash flow method, which relies on market observable inputs such as yield curves, foreign exchange rates, basis spreads and funding spreads.

For the years ended 31 December 2015 and 2014, the changes in the fair values of bonds payable that were attributable to IFFIm's own credit spreads were decreases of US\$ 7 million and US\$ 6 million, respectively.

**Grants Payable to Gavi:** These liabilities are short-term in nature and, therefore, their carrying values are deemed to be reasonable estimates of their fair values.

**Derivative Financial Instruments:** The fair values of derivatives are estimated using a discounted cash flow method representing the estimated cost of replacing these contracts on that date. All model inputs are based on readily observable market parameters such as yield curves, foreign exchange rates, and basis spreads.

### 33. NOTES TO THE STATEMENTS OF CASH FLOWS

The following table analyses changes in net debt:

In Thousands of US\$	Fair Value as of 31 December 2014	Cash Flows and Fair Value Movements	Fair Value as of 31 December 2015
Cash	3,349	(2,152)	1,197
Bonds payable	(1,887,302)	284,715	(1,602,587)
Funds held in trust	1,011,747	(26,639)	985,108
Total	(872,206)	255,924	(616,282)

In Thousands of US\$	Fair Value as of 31 December 2013	Cash Flows and Fair Value Movements	Fair Value as of 31 December 2014
Cash	22	3,327	3,349
Bonds payable	(2,150,175)	262,873	(1,887,302)
Funds held in trust	1,024,771	(13,024)	1,011,747
Total	(1,125,382)	253,176	(872,206)

The following table reconciles net cash flows to movement in net debt:

In Thousands of US\$	2015	2014
Increase (decrease) in cash	(2,152)	3,327
(Decrease) increase in funds held in trust	(26,639)	(13,024)
Cash outflows (inflows) from financing activities	161,088	217,024
Fair value gains (losses) on bonds	123,627	45,849
Movement in net debt in the period	255,924	253,176
Net debt as of the beginning of the year	(872,206)	(1,125,382)
Net debt as of the end of the year	(616,282)	(872,206)

### 34. RELATED PARTY TRANSACTIONS

IFFIm's related parties are:

- **Gavi:** Gavi is a not-for-profit organisation based in Switzerland. Gavi is IFFIm's sole member.
- **IFFImSC:** IFFImSC is a Cayman Islands company with limited liability, which was incorporated on 3 November 2014 under the Companies Law (2013 Revision) of the Cayman Islands with company registration number 293422. IFFImSC was established for the sole purpose of issuing sukuk certificates in support of IFFIm's operations. On 27 November 2014, IFFImSC issued sukuk certificates for a total amount of US\$ 500 million. These consolidated financial statements include the accounts of IFFImSC.
- **IFFImSC II:** IFFImSC II is a Cayman Islands company with limited liability, which was incorporated on 25 August 2015 under the Companies Law (2013 Revision) of the Cayman Islands with company registration number 303397. IFFImSC II was established for the sole purpose of issuing sukuk certificates in support of IFFIm's operations. On 29 September 2015, IFFImSC II issued sukuk certificates for a total amount of US\$ 200 million. These consolidated financial statements include the accounts of IFFImSC II.

Balances due to or from related parties are non-interest bearing and do not have specific terms of repayment.

IFFIm's related party balances and transactions were:

In Thousands of US\$	2015	2014
<b>Gavi</b>		
Accounts payable to Gavi	51	372
Programme grants payable to Gavi	507,064	507,064
In-kind contributions received from Gavi	1,117	1,109

### 35. COMMITMENT AND CONTINGENCIES

The trustees are not aware of any commitments or contingencies as of 31 December 2015 or 2014.

### 36. ACCOUNTING ESTIMATES AND JUDGEMENTS

Since the IFFIm board manages IFFIm's sovereign pledges, funds held in trust, derivative financial instruments, bonds payable and grants payable on a fair value basis, these assets and liabilities are measured at fair value on the balance sheets. When available, IFFIm generally uses quoted market prices to determine fair value. If quoted market prices are not available, fair value is determined using internally developed valuation models, which are often based on the discounted cash flow method and use market parameters such as interest rates and currency rates.

In preparing these financial statements, judgements were made in determining when to recognise revenue from Grantors. Factors considered, in line with IFFIm's accounting policy on revenue recognition, were whether there was evidence of entitlement and whether receipt was probable.

### 37. TRANSITION TO FRS 102

In the transition to the Financial Reporting Standard 102 applicable in the United Kingdom and Republic of Ireland (FRS 102) from old United Kingdom Generally Accepted Accounting Standards, effective 1 January 2015, IFFIm changed its accounting policy on recognition of revenue, in line with new requirements, to the effect that revenue is recognised when there is evidence of entitlement, it can be measured reliably, and receipt is probable. IFFIm's previous policy was to recognise revenue when there was a contractual obligation, it could be measured reliably, and receipt was certain. IFFIm has made no measurement and recognition adjustments as a result of this change in accounting policy and has made no other changes to its accounting policies.

### 38. CURRENT TAX

IFFIm is a registered United Kingdom charity and, as such, is exempt from United Kingdom taxation of income and gains falling within s478-489 Corporation Tax Act 2010 and s256 Taxation of Chargeable Gains Act 1992 on its charitable activities. No tax charges arose during the years ended 31 December 2015 or 2014. IFFImSC is a Cayman Islands company with limited liability, incorporated under the Companies Law (2013 Revision) of the Cayman Islands. There are no taxes on income or gains in the Cayman Islands.

### 39. SUBSEQUENT EVENTS

In May 2016, IFFIm received a new sovereign pledge from the Commonwealth of Australia in the amount of A\$ 37.5 million, which is payable to IFFIm in annual instalments of A\$ 7.5 million over five years, commencing in June 2016 and ending in May 2020.



## **Independent auditor's report to the members of the International Finance Facility for Immunisation Company**

We have audited the financial statements of the International Finance Facility for Immunisation for the year ended 31 December 2015 set out on pages 46 to 67. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of trustees and auditor**

As explained more fully in the Statement of Trustees' Responsibilities set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate).

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 December and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006.

### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion the information in the Trustees' Annual Report, which constitutes the Annual Report of the Trustees and the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mike Peck

**Michael Peck**  
**For and on behalf of KPMG LLP, Statutory Auditor**  
**Chartered Accountants**  
**15 Canada Square**  
**Canary Wharf**  
**London E14 5GL**  
**21 June 2016**

THE GAVI CAMPAIGN

ANNUAL  
FINANCIAL  
STATEMENTS

## STATEMENTS OF FINANCIAL POSITION

<b>In Thousands of US\$</b>	<b>Note</b>	<b>As of 31 December 2015</b>	<b>As of 31 December 2014</b>
<u>Assets</u>			
Cash		7,624	2,291
Receivables, prepaid expenses and other assets	47	185	49
Investments	42 & 43	33,700	33,604
<b>Total assets</b>		<b>41,509</b>	<b>35,944</b>
<u>Liabilities and net assets</u>			
<u>Liabilities</u>			
Accounts payable and other liabilities		99	97
Programme grants payable	43, 44	6,684	-
<b>Total liabilities</b>		<b>6,783</b>	<b>97</b>
<u>Net assets</u>			
Unrestricted		27,989	35,833
Temporarily restricted	45	6,737	14
<b>Total net assets</b>		<b>34,726</b>	<b>35,847</b>
<b>Total liabilities and net assets</b>		<b>41,509</b>	<b>35,944</b>

**The accompanying notes are an integral part of these financial statements.**

## STATEMENTS OF ACTIVITIES

<b>In Thousands of US\$</b>	<b>Note</b>	<b>Year Ended 31 December 2015</b>	<b>Year Ended 31 December 2014</b>
<u>Unrestricted</u>			
<u>Revenue</u>			
Contributions from private donors	47	4,332	10,794
Investment income, net	42	167	191
Other revenue		21	74
Release of net assets		-	737
<b>Total revenue</b>		<b>4,520</b>	<b>11,796</b>
<u>Expenses</u>			
Programme		11,277	9,158
Management and general		447	574
Fundraising		640	653
<b>Total expenses</b>		<b>12,364</b>	<b>10,385</b>
<b>Change in unrestricted net assets</b>		<b>(7,844)</b>	<b>1,411</b>
<u>Temporarily restricted</u>			
Contributions from private donors		6,723	13
Release of net assets		-	(737)
<b>Change in temporarily restricted net assets</b>		<b>6,723</b>	<b>(724)</b>
<b>Change in net assets</b>		<b>(1,121)</b>	<b>687</b>
<u>Net assets as of the beginning of the year</u>			
Unrestricted		35,833	34,422
Temporarily restricted		14	738
<b>Total net assets as of the beginning of the year</b>		<b>35,847</b>	<b>35,160</b>
<u>Net assets as of the end of the year</u>			
Unrestricted		27,989	35,833
Temporarily restricted		6,737	14
<b>Total net assets as of the end of the year</b>		<b>34,726</b>	<b>35,847</b>

**The accompanying notes are an integral part of these financial statements.**



## STATEMENTS OF CASH FLOWS

<b>In Thousands of US\$</b>	<b>Year Ended 31 December 2015</b>	<b>Year Ended 31 December 2014</b>
<u>Net cash flows from operating activities</u>		
<u>Change in net assets</u>	(1,121)	687
<u>Adjustments to reconcile change in net assets to net cash from</u>		
Realised and unrealised losses (gains) on investments	(110)	48
<u>Changes in assets and liabilities:</u>		
Receivables, prepaid expenses and other assets	(136)	32
Accounts payable and accrued liabilities	2	7
Programme grants payable	6,684	(1,737)
<b>Net cash provided by (used in) operating activities</b>	<b>5,319</b>	<b>(963)</b>
<u>Cash flows from investing activities</u>		
Purchase of investments	(16,780)	(235)
Sales of investments	16,794	-
<b>Net cash provided by (used in) investing activities</b>	<b>14</b>	<b>(235)</b>
<b>Net change in cash</b>	<b>5,333</b>	<b>(1,198)</b>
Cash as of the beginning of the year	2,291	3,489
Cash as of the end of the year	7,624	2,291

**The accompanying notes are an integral part of these financial statements.**

## STATEMENTS OF FUNCTIONAL EXPENSES

<b>Year Ended 31 December 2015, in Thousands of US\$</b>	<b>Programme Expenses</b>	<b>Management and General Expenses</b>	<b>Fundraising Expenses</b>	<b>Total Expenses</b>
Direct programme expenses	11,184	-	-	11,184
Total programme expenses	11,184	-	-	11,184
Payroll and benefits	47	6	247	300
Professional fees	19	358	172	549
Travel and representation	-	-	73	73
Facility and office costs	27	83	148	258
Total operating expenses	93	447	640	1,180
Total expenses	11,277	447	640	12,364

<b>Year Ended 31 December 2014, in Thousands of US\$</b>	<b>Programme Expenses</b>	<b>Management and General Expenses</b>	<b>Fundraising Expenses</b>	<b>Total Expenses</b>
Direct programme expenses	9,066	-	-	9,066
Total programme expenses	9,066	-	-	9,066
Payroll and benefits	43	57	354	454
Professional fees	21	347	31	399
Travel and representation	-	-	108	108
Facility and office costs	28	170	160	358
Total operating expenses	92	574	653	1,319
Total expenses	9,158	574	653	10,385

**The accompanying notes are an integral part of these financial statements.**

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

## 40. NATURE OF OPERATIONS AND AFFILIATES

The GAVI Campaign (the "Campaign") is a charitable, not-for-profit organisation incorporated in October 1999 and changed its name from the GAVI Fund effective 2 April 2010. The Campaign has served to promote health by: (1) providing vaccines and the means to deliver such vaccines to children of the world in the poorest countries, (2) facilitating the research and development of vaccines of primary interest to the developing world, and (3) providing support in connection with achieving the foregoing purposes, by helping to strengthen health care systems and civil societies supporting such purposes in the developing world. The activities of the Campaign are funded primarily through contributions.

In 2009, the Campaign's activities were reorganised and immunisation operations were transferred to the GAVI Alliance ("Gavi"). The Campaign shifted its focus to concentrate on private sector engagement, mobilising resources and raising the profile of immunisation within the sector, in support of Gavi and other partner organisations that share its mission to save lives and protect health through increased access to immunisation.

In December 2011, the governing board of the Campaign agreed to restructure the Campaign with Gavi becoming the sole member of the Campaign. The Campaign continues as a separate tax exempt organisation in order to facilitate private sector outreach in the United States and the integration and alignment of the Campaign's fundraising and advocacy efforts with Gavi.

## 41. SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting: The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States ("US GAAP").

Cash: The Campaign reports all demand deposits as cash. Money market accounts managed by external advisors, with original maturities of three months or less, are reported in the statement of financial position as investments. At times, the balances in bank accounts held in the United States may exceed United States federally insured limits. The Campaign has, however, not experienced any losses in these accounts, and does not believe it is exposed to any significant credit risk related to the accounts.

Investments: The Campaign's investments are governed by its investment policy, and management is handled by external investment managers. The Campaign's investments are recorded at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Investment sales and purchases are recorded on a trade-date basis, which results in both investment receivables and payables on unsettled investment trades on individually held securities.

Realised and unrealised gains and losses and interest and dividend income are reported as investment income in the statement of activities.

Contributions Receivable: The Campaign's contributions receivable comprise unconditional promises to give from donors. The Campaign records unconditional promises to give at fair value on the date the donor signs the grant agreement. Unconditional promises to give to be collected in more than one year are recorded at the present value of their estimated future cash flows, using risk-adjusted discount rates.

Conditional promises to give are recorded when the conditions are met.

Programme Grants Payable: Programme grants payable are recognised at fair value upon board approval of the related programme commitments.

Fair Value of Financial Instruments: The Campaign measures financial instruments at fair value in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 820 Fair Value Measurements and Disclosures. ASC 820 establishes a framework for measuring fair value and prescribes disclosures about fair value measurements. It emphasises that fair value is a market-based measurement, not an entity-specific measurement and, therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, ASC 820 also establishes a fair value hierarchy based upon the transparency of the inputs to the valuation of an asset or liability. These inputs may be observable, whereby the market participant assumptions are developed based on market data obtained from independent sources, and unobservable, whereby market participant

assumptions are developed by the reporting entity based on the best information available in the circumstances.

The Campaign reports its contributions receivable and programme grants payable at fair value, with changes in fair value reported in the statement of activities. An election is made at the acquisition of each financial asset or incurrence of each financial liability. This election is irrevocable.

ASC 820 establishes a three-level fair value hierarchy under which financial assets and liabilities are categorised based on the priority of the inputs to the valuation technique. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities, the next-highest priority to observable market-based inputs or inputs that are corroborated by market data and the lowest priority to unobservable inputs that are not corroborated by market data. ASC 820 requires that the valuation techniques used to measure fair value maximise the use of observable inputs and minimise the use of unobservable inputs.

The Campaign's financial assets and financial liabilities recorded at fair value are categorised based on the inputs to the valuation techniques as follows:

- Level 1: Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in active markets.
- Level 2: Financial assets and liabilities whose values are based on either: (1) quoted prices for similar assets or liabilities in active markets, (2) quoted prices for identical or similar assets or liabilities in non-active markets, or (3) pricing models for which all significant inputs are observable, either directly or indirectly, for substantially the full term of the asset or liability.
- Level 3: Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement.

When the inputs used to measure fair value fall within different levels of the hierarchy, the level within which the fair value measurement is categorised is based on the lowest-level input that is significant to the fair value measurement of the asset or liability in its entirety.

Effective 2015, the Campaign adopted the provisions of Accounting Standards Update 2015-07, *Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)* ("ASU 2015-07"), which was issued in May 2015. Under the amendments in ASU 2015-07, investments for which fair value is measured at net asset value per share (or its equivalent) using the practical expedient should not be categorised in the fair value hierarchy. Sufficient information must be provided to permit reconciliation of the fair value of assets categorized within the fair value hierarchy to the amounts presented in the statement of financial position. As a result of this adoption, the Campaign's investments measured at net asset value per share have been removed from the fair value hierarchy and disclosed separately, as shown in Note 4 to the financial statements below, for the years ended 31 December 2015 and 31 December 2014, respectively.

The techniques applied in determining the fair values of assets and liabilities are summarised below:

- Cash: The carrying amount approximates the fair value.
- Programme grants payable: These liabilities are short-term in nature and, therefore, their carrying amounts are deemed to be reasonable estimates of their fair values.
- Investments: The fair values of investments, which are categorised as Level 1 in the fair value hierarchy, are calculated based on quoted market prices per share in active markets. The fair values of investments in alternative funds are estimated, as a practical expedient, using their net asset values per share.

Classification of Net Assets: Net assets are reported as follows:

- Unrestricted Net Assets: Net assets that are not subject to donor-imposed stipulations.
- Temporarily Restricted Net Assets: Net assets subject to donor-imposed stipulations that are expected to be met by actions of the Campaign, the passage of time, or both.
- Permanently Restricted Net Assets: Net assets subject to donor-imposed stipulations that must be maintained permanently by the Campaign. As of 31 December 2015 and 2014, the Campaign did not have any permanently restricted net assets.

Revenue Recognition: Contributions are reported as revenue in the year in which payments are received and/or unconditional promises are made. The Campaign reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that limit the use of the donated assets for specific purposes or use in future periods. When a donor restriction expires, that is, when the time or purpose of the restriction is met, temporarily restricted net assets are reclassified to unrestricted

net assets and reported in the statement of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions are met in the same year are reported as unrestricted support.

Donated goods and services are included in contributions in the Statements of Activities at their estimated fair values at the date of their receipt. The Campaign received US\$ 596 thousand and US\$ 613 thousand in donated services, recorded as professional fees, travel and representation, and facility and office costs, for the years ended 31 December 2015 and 2014, respectively. Donated services represent an allocation to the Campaign from Gavi for expenses incurred by Gavi in providing the Campaign with administrative support including incremental salaries and related benefits recorded as professional fees, incremental rent, and miscellaneous office and facility costs.

Expenses, Accounts Payable and Accrued Expenses: The Campaign records expenses in the periods to which the transactions, events and circumstances relate.

Allocation of Functional Expenses: The cost of programmes and supporting activities is summarised by their functional classification in the statement of activities and by their natural classification in the statement of functional expenses. Accordingly, certain costs have been allocated among programme activities and supporting services, as shown in the statement of functional expenses.

Income Taxes: The Campaign is exempt from federal income taxes under Internal Revenue Code Section 501(c)(3) and, therefore, has made no provision for federal income taxes.

Management annually reviews its tax positions and has determined that there are no material uncertain tax positions that require recognition in the financial statements. As of 31 December 2015, the statutes of limitations for tax years 2012 through 2015 remain open with the United States federal jurisdiction or the various states and local jurisdictions in which the Campaign files tax returns.

Foreign Currency Transactions: These financial statements are presented in United States dollars, which is the reporting currency of the Campaign. Foreign currency transactions are translated at the prevailing average interbank exchange rates on the date of the transaction. The resulting foreign exchange gains and losses are recognised in the statement of activities.

Use of Estimates: The preparation of the financial statements, in conformity with US GAAP, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## 4.2. INVESTMENTS

The fair values of the Campaign's investments as of 31 December 2015 and 2014 were:

In Thousands of US\$	2015	2014
Registered investment companies	16,952	33,604
Pooled investment fund - fixed income	16,748	-
Total investments	33,700	33,604

Investment income for the years ended 31 December 2015 and 2014 was as follows:

In Thousands of US\$	2015	2014
Interest	5	4
Net realised and unrealised gains/ (losses)	110	(48)
Dividends	80	235
Investment fees	(28)	-
Net investment income	167	191

### 43. FAIR VALUES OF FINANCIAL INSTRUMENTS

The following table summarises the Campaign's assets and liabilities measured at fair value along with their valuation hierarchy:

<b>As of 31 December 2015, in Thousands of US\$</b>	<b>Investments measured at Net Asset Value</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<u>Financial assets</u>					
Registered investment companies	-	16,952	-	-	16,952
Pooled investment fund - fixed income	16,748	-	-	-	16,748
<b>Total financial assets</b>	<b>16,748</b>	<b>16,952</b>	<b>-</b>	<b>-</b>	<b>33,700</b>
<u>Financial liabilities</u>					
Programme grants payable	-	-	6,684	-	6,684
<b>Total financial liabilities</b>	<b>-</b>	<b>-</b>	<b>6,684</b>	<b>-</b>	<b>6,684</b>

<b>As of 31 December 2014, in Thousands of US\$</b>	<b>Investments measured at Net Asset Value</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<u>Financial assets</u>					
Registered investment companies	-	33,604	-	-	33,604
<b>Total financial assets</b>	<b>-</b>	<b>33,604</b>	<b>-</b>	<b>-</b>	<b>33,604</b>

Investments in the pooled fixed income investment fund are reported at estimated fair value utilizing net asset value, and may be redeemed from the fund on a daily basis pursuant to a redemption notice period of at least two business days prior to the trade date. The fund invests primarily in investment-grade fixed income securities, including obligations issued or guaranteed by the U.S. Government, its agencies, or instrumentalities; corporate securities; municipal securities; 144A securities; convertible securities; inflation-indexed securities; U.S. dollar-denominated debt of foreign issuers; structured securities including residential mortgage-backed securities, mortgage pass-throughs and collateralised mortgage obligations, asset-backed securities, and commercial mortgage-backed securities; preferred and hybrid capital securities; and money market instruments. There were no unfunded commitments associated with the fund as of 31 December 2015.

### 44. PROGRAMME GRANTS PAYABLE

The Campaign's unconditional grants committed, but unpaid as of 31 December 2015 and 2014 were US\$ 6.7 million and US\$ 0, respectively. The programme grants payable as of 31 December 2015 were due in less than one year.

### 45. TEMPORARILY RESTRICTED NET ASSETS

The Campaign's temporarily restricted net assets due to programme restrictions as of 31 December 2015 and 2014 were US\$ 6.7 million and US\$ 14 thousand, respectively.

### 46. RETIREMENT PLAN

The Campaign sponsors a 401(k) defined contribution plan for all eligible employees. Employees become eligible upon being hired and may participate starting on the first day of any month. Employees may elect to contribute voluntary salary deferrals to the plan, subject to Internal Revenue Service limitations.

In addition to eligible employees' voluntary salary deferrals to the plan, the Campaign makes a safe harbor nonelective contribution to the plan equal to 3% of each participant's compensation, in which participants are always fully vested during the plan year. The Campaign also makes a discretionary matching contribution equal to 1% of each participant's compensation and a nonelective contribution equal to 12% of each participant's compensation, in which participants are vested based on years of service. For the years

ended 31 December 2015 and 2014, the Campaign's contributions to the plan totalled US\$ 34 thousand and US\$ 50 thousand, respectively.

In April 2013, the Campaign's retirement plan and Gavi's retirement plan for its Washington, DC employees were merged. The plans were merged to provide employees of both plans access to a wider variety of investment options, as well as to reduce plan administration costs. Separate accounts are maintained for each entity's share of the plan assets and benefit obligations. Assets from one account cannot be used to pay benefit obligations of another account.

#### 47. RELATED PARTY TRANSACTIONS

The Campaign's related party is Gavi. Gavi is a not-for-profit organisation based in Switzerland committed to saving children's lives and protecting people's health by increasing access to immunisation in poor countries. Effective December 2011, Gavi became the Campaign's sole member. Gavi's contributions to the Campaign, balances due to Gavi by the Campaign and balances due by Gavi to the Campaign, were as follows:

In Thousands of US\$	2015	2014
Donated services from Gavi, included in contributions revenue in the statements of activities	596	613
Receivable from Gavi, included in receivables, prepaid expenses and other assets in the statements of financial position	167	24
Programme grants payable to Gavi, in the statements of financial position	6,684	-

#### 48. CONCENTRATIONS OF CREDIT RISK

Financial instruments that potentially subject the Campaign to concentrations of credit risk consist of deposits in banks and investments in excess of the United States Federal Deposit Insurance Corporation ("FDIC") and other privately insured limits. The Campaign invests its excess cash in money market and fixed income funds and has established guidelines relative to diversification and maturities aimed at maintaining safety and liquidity.

On 21 July 2010, the Dodd-Frank Wall Street Reform and Consumer Protection Act permanently raised the standard maximum deposit insurance amount to US\$ 250 thousand. The FDIC insurance coverage limit applies per depositor, per insured depository institution for each account ownership category. While amounts in the Campaign's demand deposit accounts at times exceed the amount guaranteed by the FDIC and therefore bear some risk, the Campaign has not experienced, nor does it anticipate, any credit losses on these financial instruments.

The approximate uninsured cash and investments balances as of 31 December 2015 and 2014 were as follows:

In Thousands of US\$	2015	2014
Deposit accounts	7,100	1,850
Registered investment companies	16,700	33,100
Pooled investment fund - fixed income	16,500	-
Total uninsured cash and investments balance	40,300	34,950

#### 49. SUBSEQUENT EVENTS

In preparing these financial statements, the Campaign evaluated subsequent events through 18 May 2016, which represents the date that the financial statements were issued.



KPMG LLP  
1676 International Drive  
McLean, VA 22102

## Independent Auditors' Report

The Board of Directors  
The GAVI Campaign:

### Report on the Financial Statements

We have audited the accompanying financial statements of the GAVI Campaign, which comprise the statements of financial position as of December 31, 2015 and 2014, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the GAVI Campaign as of December 31, 2015 and 2014, the changes in its net assets, its functional expenses, and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.

**KPMG LLP**

McLean, VA  
May 18, 2016



SUPPLEMENTARY  
INFORMATION

## MULTI-YEAR PLEDGES FROM DONORS

The Alliance receives pledges from donors that are payable over multiple years ("Multi-Year Pledges"). In accordance with its accounting policy, the Alliance recorded Multi-Year Pledges as contribution revenue and contributions receivable at fair value on the date the donor signed the grant agreement. The recorded contributions receivable balances are reduced over time as cash payments are received from the donors and are adjusted for changes in fair value.

### SCHEDULE 1: MULTI-YEAR PLEDGES IN UNITED STATES DOLLARS

The following table presents the nominal amounts of Multi-Year Pledges from all GAVI's donors, in United States dollars:

<b>In Thousands of US\$</b>	<b>Balance as of 31 December 2015</b>	<b>Balance as of 31 December 2014</b>
<b><u>Direct Multi-Year Pledges to GAVI from Sovereign Governments:</u></b>		
Canada	360,650	8,601
China	2,000	-
European Union, represented by European Commission	10,927	24,190
Federal Republic of Germany	131,124	-
France	24,039	-
India	1,000	2,000
Kingdom of Norway	86,923	262,139
Netherlands	196,140	-
Republic of Korea	8,000	3,000
United Kingdom	1,522,630	481,821
<b>Total direct Multi-Year Pledges to GAVI from Sovereign Governments</b>	<b>2,343,433</b>	<b>781,751</b>
<b><u>Direct Multi-Year Pledges to GAVI from Corporations, Foundations and Private Individuals:</u></b>		
Agence Francaise de Development (AFD)	109,270	-
Alwaleed Bin Talal Foundation	1,006	-
Bill & Melinda Gates Foundation	1,443,600	283,400
Children's Investment Fund Foundation	31	12,500
Comic Relief	1,483	777
Grand Duchy of Luxembourg	4,480	997
Qatar Development Fund	10,000	-
Serum Institute of India	3,333	6,512
Sultanate of Oman	2,400	-
<b>Total direct Multi-Year Pledges to GAVI from Corporations, Foundations and Private Individuals</b>	<b>1,575,603</b>	<b>304,186</b>
<b><u>Multi-Year Pledges to IFFIm:</u></b>		
Commonwealth of Australia	159,047	190,391
Kingdom of Norway	85,095	121,255
Kingdom of Spain	103,197	126,691
Kingdom of Sweden	13,104	16,668
Republic of France <sup>1</sup>	184,284	236,546
Republic of France <sup>2</sup>	709,102	834,244
Republic of Italy	299,516	367,704
Republic of South Africa	11,000	12,000
State of the Netherlands	15,248	34,035
United Kingdom	1,801,087	2,030,869
<b>Total Multi-Year Pledges to IFFIm</b>	<b>3,380,680</b>	<b>3,970,403</b>
<b>Multi-Year Pledges from AMC donors</b>	<b>530,357</b>	<b>653,317</b>
<b>Total Multi-Year Pledges from donors<sup>3</sup></b>	<b>7,830,073</b>	<b>5,709,657</b>

<sup>1</sup> Acting through Agence Française de Développement.

<sup>2</sup> Acting through the Ministry of Economy, Industry and Employment.

<sup>3</sup> Multi-Year Pledges in foreign currency are converted to United States dollars in accordance with the methodology described in the *Foreign Currency Transactions* section of Note 2 to the consolidated financial statements.

## SCHEDULE 2: RECONCILIATION OF MULTI-YEAR PLEDGES TO CONTRIBUTIONS RECEIVABLE

The following table reconciles Multi-Year Pledges from donors, per Schedule 1 above, to the contributions receivable balances disclosed in the Consolidated Statements of Financial Position on page 22:

In Thousands of US\$	2015	2014
Total Multi-Year Pledges from donors	7,830,073	5,709,657
Grant Payment reduction on Multi-Year Pledges to IFFIm	(453,011)	(575,709)
Unamortised discount on direct Multi-Year Pledges to GAVI	(77,469)	(3,689)
Unamortised discount on Multi-Year Pledges to IFFIm	(192,007)	(241,965)
Unamortised discount on Multi-Year Pledges from AMC donors	(38,137)	(24,067)
Total recorded contributions receivable <sup>1</sup>	7,069,449	4,864,227

<sup>1</sup> The description of the Alliance's methodology for valuing its contributions receivable, including details of IFFIm's grant payment condition and the Advance Market Commitment, is included in the *Fair Values of Financial Instruments* section of Note 2 to the consolidated financial statements. Multi-Year Pledges in foreign currency are converted to United States dollars in accordance with the methodology described in the *Foreign Currency Transactions* section of Note 2 to the consolidated financial statements.

## SCHEDULE 3: DIRECT MULTI-YEAR PLEDGES, IN CURRENCIES OF PLEDGES

The following table presents the activity of direct Multi-Year Pledges, for the year ended 31 December 2015, in the currencies of the pledges:

In Thousands	Currency of Pledge	Balance as of 31 December 2014, in Currency of Pledge	New Pledges, in Currency of Pledge	Payments Received, in Currency of Pledge	Balance as of 31 December 2015, in Currency of Pledge
<u>Direct Multi-Year Pledges to GAVI from Sovereign Governments:</u>					
Canada	C\$ (CAD)	10,000	500,000	(10,000)	500,000
China	US\$ (USD)	-	2,000	-	2,000
European Union, represented by European Commission	€ (EUR)	19,900	10,000	(19,900)	10,000
Federal Republic of Germany	€ (EUR)	-	176,864	(56,864)	120,000
France	€ (EUR)	-	27,500	(5,500)	22,000
India	US\$ (USD)	2,000	-	(1,000)	1,000
Kingdom of Norway	Nkr (NOK)	1,950,000	-	(1,190,000)	760,000
Kingdom of Norway	SFr (CHF)	-	55	-	55
Kingdom of Norway	US\$ (USD)	(136)	136	-	-
Netherlands	€ (EUR)	-	211,500	(32,000)	179,500
Republic of Korea	US\$ (USD)	3,000	9,000	(4,000)	8,000
United Kingdom	£ (GBP)	310,172	1,002,358	(285,530)	1,027,000
<u>Direct Multi-Year Pledges to GAVI from Corporations, Foundations and Private Individuals:</u>					
Agence Francaise de Development (AFD)	€ (EUR)	-	100,000	-	100,000
Alwaleed Bin Talal Foundation	US\$ (USD)	-	1,006	-	1,006
Bill & Melinda Gates Foundation	US\$ (USD)	283,400	1,473,600	(313,400)	1,443,600
Children's Investment Fund Foundation	US\$ (USD)	12,500	31	(12,500)	31
Comic Relief	£ (GBP)	500	3,000	(2,500)	1,000
Grand Duchy of Luxembourg	€ (EUR)	820	4,100	(820)	4,100
Qatar Development Fund	US\$ (USD)	-	10,000	-	10,000
Serum Institute of India	US\$ (USD)	6,512	-	(3,179)	3,333
Sultanate of Oman	US\$ (USD)	-	3,000	(600)	2,400

The balances as of 31 December 2015 and 2014, for future amounts due from donors, are not adjusted for reductions due to discounting. The discounting is described in note 2 to the Consolidated Financial Statements.

#### SCHEDULE 4: MULTI-YEAR PLEDGES TO IFFIM, IN CURRENCIES OF PLEDGES

The following table presents the activity of Multi-Year Pledges to IFFIm, for the year ended 31 December 2015, in the currencies of the pledges:

In Thousands	Currency of Pledge	Balance as of 31 December 2014, in Currency of Pledge	GPC Adjustments, in Currency of Pledge	Payments Received, in Currency of Pledge	Balance as of 31 December 2015, in Currency of Pledge
<u>Multi-Year Pledges to IFFIm:</u>					
Commonwealth of Australia	A\$ (AUD)	232,000	(362)	(14,138)	217,500
Kingdom of Norway	Nkr (NOK)	900,000	(3,750)	(146,250)	750,000
Kingdom of Spain	€ (EUR)	104,225	(237)	(9,238)	94,750
Kingdom of Sweden	Skr (SEK)	128,870	(460)	(17,950)	110,460
Republic of France	€ (EUR)	194,600	(635)	(24,765)	169,200
Republic of France	€ (EUR)	686,310	(881)	(34,369)	651,060
Republic of Italy	€ (EUR)	302,500	(687)	(26,813)	275,000
Republic of South Africa	US\$ (USD)	12,000	(25)	(975)	11,000
State of the Netherlands	€ (EUR)	28,000	(350)	(13,650)	14,000
United Kingdom	£ (GBP)	1,301,130	(2,144)	(83,594)	1,215,392

The balances as of 31 December 2015, for future amounts due from donors, are not adjusted for reductions due to the grant payment condition ("GPC"). The GPC is described in note 2 to the Consolidated Financial Statements.

## ANNUAL CONTRIBUTIONS FROM DONORS

The Alliance received contributions from donors that are payable in the same year in which the grant agreement is signed ("Annual Contributions"). In accordance with its accounting policy, the Alliance recorded Annual Contributions as contribution revenue when payments were received.

### SCHEDULE 5: ANNUAL CONTRIBUTIONS FROM DONORS

The following schedule details Annual Contributions received from donors during the year ended 31 December 2015, in both the currencies of the contributions and United States dollars:

In Thousands	Currency of Contribution	2015, in Currency of Contribution	2014, in Currency of Contribution	2015, in US\$	2014, in US\$
<u>Annual Contributions from Sovereign Governments</u>					
Canada	C\$ (CAD)	-	40,000	-	36,104
European Union, represented by European Commission	€ (EUR)	10,000	19,900	10,927	26,254
Federal Republic of Germany	€ (EUR)	16,925	45,948	18,922	61,837
Japan	US\$ (USD)	17,369	8,684	17,369	8,684
Kingdom of Norway	SFr (CHF)	-	280	-	315
Kingdom of Norway	Nkr (NOK)	-	1,140,000	-	190,950
Kingdom of Sweden	Skr (SEK)	350,000	350,000	41,510	51,065
Republic of France	€ (EUR)	27,500	5,500	29,823	6,873
Republic of Ireland	€ (EUR)	3,000	600	3,281	747
State of the Netherlands	€ (EUR)	32,000	32,000	33,946	39,805
United Kingdom	£ (GBP)	2,358	201,462	3,582	326,211
India	US\$ (USD)	-	4,000	-	4,000
Commonwealth of Australia	A\$ (AUD)	-	50,000	-	43,850
Korea	US\$ (USD)	9,000	-	9,000	-
United States Agency for International Development	US\$ (USD)	200,000	175,000	200,000	175,000
Total Annual Contributions from Sovereign Governments				368,360	971,695
<u>Annual Contributions from Corporations, Foundations and Private Individuals</u>					
Bill & Melinda Gates Foundation	US\$ (USD)	252,128	114,322	252,128	114,322
Comic Relief	£ (GBP)	3,000	3,000	4,710	4,981
The "la Caixa" Foundation	€ (EUR)	1,114	1,396	1,265	1,867
Lions Club International Foundation	US\$ (USD)	7,500	7,500	7,500	7,500
The Church of Jesus Christ of Latter-day Saints	US\$ (USD)	1,000	2,000	1,000	2,000
Red Nose Day Foundation	US\$ (USD)	1,050	-	1,050	-
United Nations Foundation	US\$ (USD)	634	-	634	-
Other contributions	US\$ (USD)	1,665	1,031	1,665	1,031
Total Annual Contributions from Corporations, Foundations and Private Individuals				269,952	131,701
Total Annual Contributions				638,312	1,103,396

### SCHEDULE 6: RECONCILIATION OF ANNUAL CONTRIBUTIONS TO CONTRIBUTION REVENUE

The following table reconciles Annual Contributions per Schedule 5 above to contribution revenue reported in the Consolidated Statements of Activities on page 23 of the Consolidated Financial Statements:

In Thousands of US\$	2015	2014
Total Annual Contributions	638,312	1,103,396
Initial fair value of new Multi-Year Pledges received during the year <sup>1</sup>	3,787,728	27,181
Total recorded contribution revenue <sup>2</sup>	4,426,040	1,130,577

<sup>1</sup> In accordance with its accounting policy, the Alliance recorded the fair value of each new Multi-Year Pledge as contribution revenue on

the date the donor signed the grant agreement. Therefore, this amount is included in the contribution revenue amount in the Alliance's Consolidated Statement of Activities.

<sup>2</sup>This amount represents the aggregate of unrestricted and temporarily restricted contribution revenue as presented in the Alliance's Consolidated Statement of Activities. Annual Contributions in foreign currency are translated to United States dollars in accordance with the Alliance's methodology described in the *Foreign Currency Transactions* section of Note 2 to the consolidated financial statements.



**KPMG SA**  
**Audit Western Switzerland**  
111 Rue de Lyon  
CH-1203 Geneva

P.O. Box 347  
CH-1211 Geneva 13

Telephone +41 58 249 25 15  
Fax +41 58 249 25 13  
Internet www.kpmg.ch

## **Independent Auditors' Report on Supplementary Information**

The Board of Directors

**The GAVI Alliance, Geneva**

---

We have audited the consolidated financial statements of the GAVI Alliance as of and for the years ended 31 December 2015 and 2014, and have issued our report thereon dated 2 September 2016 which contained an unmodified opinion on those consolidated financial statements. Our audits were performed for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information included in Donors' Schedules 1-6 is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

KPMG SA

Pierre-Henri Pingeon  
*Licensed Audit Expert*

Karina Vartanova  
*Licensed Audit Expert*

Geneva, Switzerland, 2 September 2016