

# RISK AND ASSURANCE REPORT

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BOARD MEETING

**Jacob van der Blij**

28-29 November 2018, Geneva, Switzerland



# Board discussions on risk

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## Continued integration of strategy, risk and performance

- Strategy update references top risks
- Other papers include risk lens where relevant

## Dedicated risk discussions

- Top risk portfolio discussion based on Risk & Assurance Report
- Deep-dive on particular risk topic
  - *Approaches to fiduciary risk management in Gavi's cash grants*

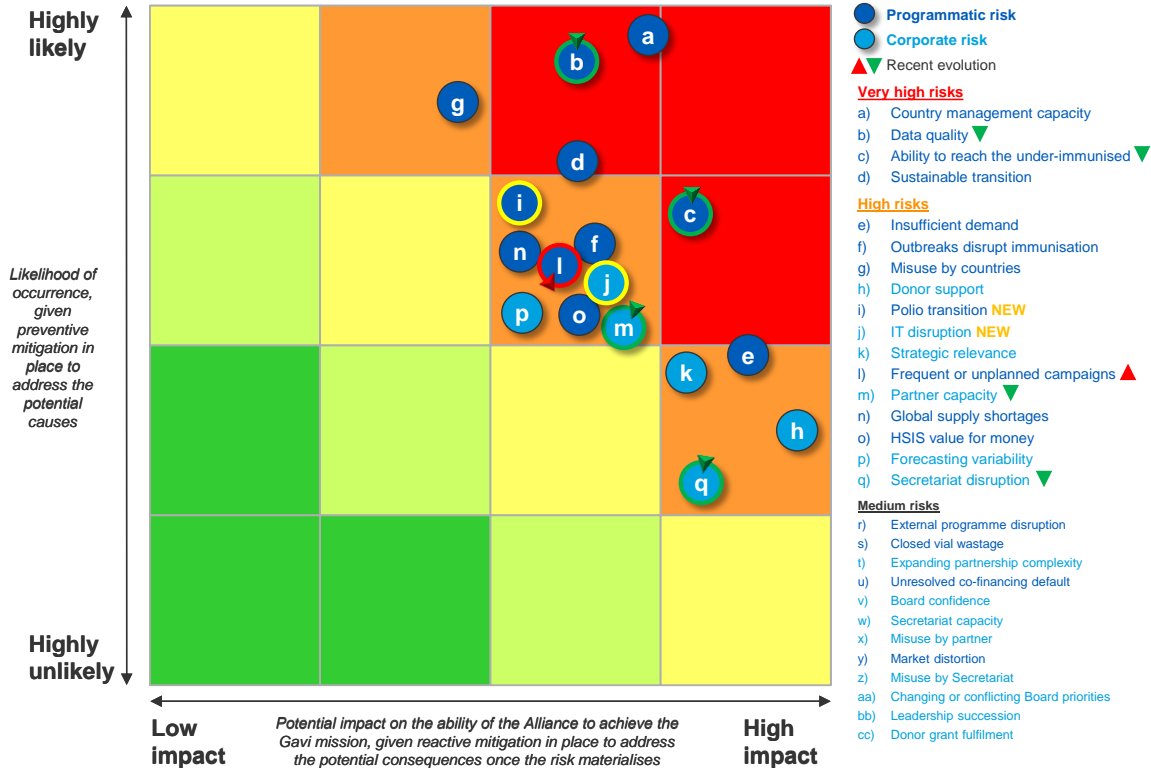
# Progress made on Risk Management

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# Risk profile remains relatively stable

## 2018 residual risk exposure, taking into account existing mitigation



b) Data quality ▼

c) Ability to reach under-immunised ▼

l) Frequent or unplanned campaigns ▲

m) Partner capacity ▼

q) Secretariat disruption ▼

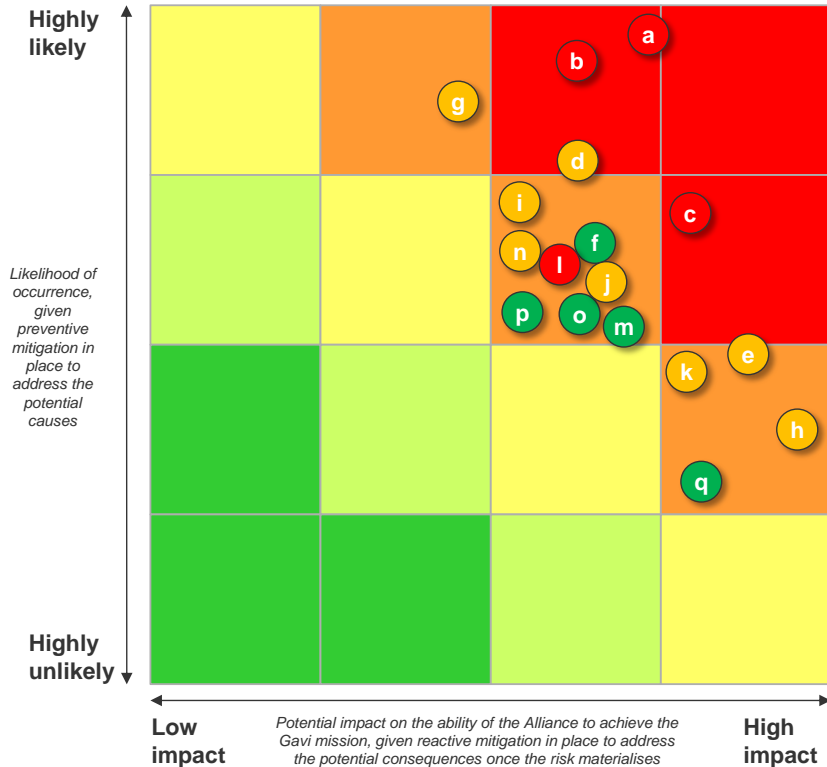
i) Polio transition **NEW**

j) IT disruption **NEW**

e) Insufficient demand (*redefined*)

# Actual exposures versus risk appetite

## Willingness to accept the current top risk exposures



### 4 risks outside risk appetite

Requiring intensive mitigation efforts

- a) Country management capacity
- b) Data quality
- c) Ability to reach the under-immunised
- l) Frequent or unplanned campaigns

### 8 risks somewhat outside

Requiring attention

- d) Sustainable transition
- e) Insufficient demand
- g) Misuse by countries
- h) Donor support
- i) Polio transition
- j) IT disruption
- k) Strategic relevance
- n) Global supply shortages

# Recommendation

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The Gavi Alliance Audit and Finance Committee recommends to the Gavi Alliance Board that it:

**Approve** the Risk and Assurance Report 2018 attached as Annex A to Doc 06a

The Gavi Alliance Board is furthermore requested to **provide guidance** on the following questions:

- a) Does the Board agree with the top risks identified this year and their ranking against likelihood and impact?
- b) Are there concerns on risk exposures clearly outside Gavi's risk appetite and if so, are further investments or different approaches to mitigation required?
- c) Do any of these risks require a more in-depth discussion by the Board at a future date?

**THANK YOU**

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Reach every child

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