

# Gavi Alliance Board Meeting

3-4 December 2025

Global Health Campus, Geneva, Switzerland

Wednesday 3 December: 08.30-18.00 Board Meeting Day One

Thursday 4 December: 08.30-17.00 Board Meeting Day Two

Quorum: 14

## Document List

No.	Document
00a	Document list
00b	Agenda
01a	Declarations of interest
01b	Minutes from 24-25 July 2025
01c	No Objection Consent Decisions
01d	Consent Agenda
01e	Workplan
02a	CEO's report, incl. collaboration with partners and Gavi Leap update – <i>To follow</i>
02b	Strategy, Programmes and Partnerships: Progress, Risks and Challenges
03	Replenishment update, incl. financial instruments – <i>To follow</i>
04	Financial Update, incl. forecasts, Secretariat and Partner Budgets
05a	2026-2030 Strategy: Follow up on Gavi 6.0 Recalibration Retreat including recalibration programme reductions
05b	2026-2030 Strategy: Country Vaccine Budgets (including Portfolio Optimisation and Prioritisation) – <i>To follow</i>
05c	2026-2030 Strategy: Market Shaping Strategy
06	Committee Chair and IFFIm Board reports – <i>To follow</i>
07	Joint Alliance Update on Country Delivery
08	Country Programmes: Nigeria, Papua New Guinea and Venezuela
09	Gavi Support for 9-Valent Human Papillomavirus (HPV) Vaccine

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| <b>10</b> | African Vaccine Manufacturing Accelerator (AVMA)                    |
| <b>11</b> | Ethics, Risk and Compliance Office update                           |
| <b>12</b> | Fiduciary Risk Assurance and Financial Management Capacity Building |
| <b>13</b> | Audit & Investigations Report                                       |
| <b>14</b> | Review of decisions – <i>No paper</i>                               |
| <b>15</b> | Any other business and Closing remarks – <i>No paper</i>            |

<b>No.</b>	<b>Additional Documents for Information (on BoardEffect)</b>
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| <b>A</b> | Board and Committee minutes (For information only) |
| <b>B</b> | CEPI Report  |
| <b>C</b> | First Response Fund Annual Report                  |