

Gavi Alliance Board Meeting

3-4 December 2025

Global Health Campus, Geneva, Switzerland

Wednesday 3 December: 08.30-18.00 Board Meeting Day One

Thursday 4 December: 08.30-17.00 Board Meeting Day Two

Quorum: 14

Declarations of Interest

Declarations

Section 5.5 of the Conflicts of Interest Policy for Governance Bodies states “Members involved in decision-making processes on behalf of Gavi must take appropriate action to ensure disclosure of Interests and Conflicts of Interest and take the necessary action in respect thereof.”

Section 6.2 of the Conflicts of Interest Policy for Governance Bodies further states, “The duty to disclose [in 6.1 above] is a continuing obligation. This means that Members are obliged to disclose any Interests and/or Conflict of Interest, whenever the Member comes to know the relevant matter.”

The following declarations were made by members of the Board on their most recent annual statements.

Board members:

Member	Organisational Interests	Financial/Personal/Advisor Int/ Others
José Manuel Barroso, Chair	None	Hult – EF (Education First) (Visiting Professor and Chair of Advisory Council); Goldman Sachs (Chair of International Advisors – from 1 April 2023); Princeton University School of Public Policy, LISD (Member of the Advisory Council –from 1 April 2023); CAPRI, Center for Asia Pacific Resilience and Innovation (Member of the International Advisory Council from 1 April 2023); Catholic University of Portugal (Visiting Professor at the Institute of Political Studies and Director of the Centre for European Studies); The EUROPEAUM (Board Member); WPL Women Political Leaders (Advisory Board Member); Jean Monnet Foundation for Europe (Honorary Committee Member); Global Commission on Modern Slavery and

Member	Organisational Interests	Financial/Personal/Advisor Int/ Others
José Manuel Barroso, Chair (contd.)	None	Human Trafficking (Member); Portuguese Diaspora Council (Chairman of the General Assembly and Chairman of the EurAfrican Forum); Bilderberg Meetings (Steering Committee Member); Concordia (Member of the Leadership Council); World Leadership Alliance – Club de Madrid (Member); Teatro Real Madrid (International Council Member); Royal Institute of International Affairs (Chatham House) (Senior Advisor); Lindau Nobel Laureate Meetings (Honorary Member Senate); Publius International Ltd (Director); Honorary Council of the Wilfred Martens Center for European Studies (Member); School of Transnational Governance, University of Florence (Visiting Professor part time); Sun Hak Peace Prize (Chair of the Nominating Committee); University of California (Consultant); Gavi-appointed special adviser
Yibing Wu	Temasek (Global Executive Council Member; Joint Head, Technology & Consumer; Head, Enterprise Development Group (China); President, China)	None
Awa Marie Coll Seck	None	AFRIVAC Foundation (Founding member and President of the Foundation Board)
Anne Schuchat	None	Swarthmore College, Swarthmore, Pennsylvania (Member); Scientific Advisory Committee for the RSV program (Member); Data and Safety Monitoring Board (DSMB) (Member)
Deena Shiff	None	None
Karen Sørensen	None	Biotage (Board Member); Orion (Board Member); Vitrolife (Board Member)
David Sidwell	CHUBB LTD (Board Member)	None
Ana de Pro Gonzalo	None	None
Anna Sedgley	None	Pfizer UK (Stepdaughter)
Greg Widmyer	Bill & Melinda Gates Foundation (Senior Advisor, Global Development Division)	None

Member	Organisational Interests	Financial/Personal/Advisor Int/ Others
Omar Abdi	UNICEF (Deputy Executive Director for programmes)	None
Jeremy Farrar	WHO (Assistant Director-General, Health Promotion and Disease Prevention and Care)	TBD
Mekdes Daba	Government of Ethiopia (AFRO Anglophone)	Gavi-appointed special adviser
Budi Gunadi Sadikin	Government of Indonesia (SEARO/WPRO)	Board of Trustees of Bandung Institute of Technology (ITB) (2024-2029) (Member); Board of Trustees of Sepuluh Nopember Institute of Technology (2021-2026) (Member); Board of Trustees of Airlangga University (2022- 2027) (Member); Gavi-appointed special adviser
Mohamed Jama	Government of Somalia (EMRO)	Gavi-appointed special adviser
Brian Erazo Muñoz	Government of Honduras (AMRO/EURO)	Gavi-appointed special adviser
Robert Lucien Kargougou	Government of Burkina Faso (AFRO Francophone/Lusophone)	Gavi-appointed special adviser
Alexandra Rudolph- Seemann	Government of Germany (DE/BE/FR/EC/IE/LU)	None
Ryo Nakamura	Government of Japan (JP/IT/NZ/ES)	None
Anna Halén	Government of Sweden (NO/DK/FI/NL/SE/CH)	None
Ruth Lawson	Government of the UK (UK/CA/QA)	None
Mark Lloyd	Government of the USA (US/AU/KR)	None
Nick Lagunowich	Int'l Federation of Pharmaceutical Manufacturers & Associations	TBD
Sai Prasad	Developing Countries Vaccine Manufacturers Network (Bharat Biotech, Executive Director & Senior Advisor to Board)	Chiron Behring Vaccines (Board Member); RCC Laboratories Contract Research Organization (Board Member)
Bvudzai Magadzire	Civil Society Organisations (Senior Technical Advisor Research & Advocacy, VillageResearch)	None
Saad B. Omer	Research & Technical Health Institutes (RTHI)	Peter O'Donnell Jr. School of Public and WHO Technical Committee Advisory Group (Spouse)

Member	Organisational Interests	Financial/Personal/Advisor Int/ Others
Sania Nishtar	Gavi CEO	Lightstone Publishers, Pakistan (Author of the book “Delivering Welfare at Scale” 2024); Lancet Commission for “Evidence-based Implementation in Global Health” commission (Member); Bloomberg Taskforce on Fiscal Policy for Health (Member); Oxford University: Said Business School (Contributing author in Oxford Handbook on Healthcare Innovation); Heartfile (NGO) (Board Member)

Alternate Board members:

Member	Organisational Interests	Financial/Personal/Advisor Int/ Others
Sue Graves	Bill & Melinda Gates Foundation	None
Michael Kent Ranson	The World Bank (Senior Economist, Health)	None
Leila Gharagozloo Pakkala	UNICEF	None
George Laryea-Adjei	UNICEF	None
Kate O'Brien	WHO (Director of the Department of Immunization, Vaccines and Biologicals)	None
Kwabena Mintah Akando	Government of Ghana (AFRO Anglophone)	Gavi-appointed special adviser
Lyonpo Tandin Wangchuk	Government of Bhutan (SEARO/WPRO)	Gavi-appointed special adviser
Syed Mustafa Kamal* (*Nomination process underway)	Government of Pakistan (EMRO)	TBD; Gavi-appointed special adviser
Lena Nanushyan	Government of Armenia (AMRO/EURO)	Gavi-appointed special adviser
Silvia Lutucuta	Government of Angola (AFRO Francophone/Lusophone)	TBD; Gavi-appointed special adviser
Cécile Billaux	European Commission (DE/BE/FR/EC/IE/LU)	None
Leone Gianturco	Government of Italy (JP/IT/NZ/ES)	TBD
Marit Viktoria Pettersen* (*Nomination process underway)	Government of Norway (NO/DK/FI/NL/SE/CH)	TBD
Kristen Chenier	Government of Canada (UK/CA/QA)	TBD

Member	Organisational Interests	Financial/Personal/Advisor Int/ Others
Fleur Davies	Government of Australia (US/AU/KR)	None
Joan Benson	Int'l Federation of Pharmaceutical Manufacturers & Associations (Merck & Co. Inc., Executive Director, Global Vaccines Policy Strategy & Partnerships)	None
Ilin Susanti* (*Nomination process underway)	Developing Countries Vaccine Manufacturers Network	TBD
Onei Uetela	Civil Society Organisations; (World Vision International, Health Senior Advisor, Immunizations and Infectious diseases)	None
Rhoda Wanyenze	Research & Technical Health Institutes (RTHI)	None