

Board Members	14-Jun	Retreat 14	Nov-13	Jun-14	Retreat 13	Dec-12	Jun-12	Retreat 12	Tel Apr 12	Nov-11	Jul-11	Retreat 11	Tel Mar 11	Nov-10	Tel Aug 10	Jun-10	Retreat 10	Tel Apr 10	Tel Mar 10
INDEPENDENT INDIVIDUALS																			
Dagfinn Høybråten	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Wayne Berson	Attend	Attend	Regrets	Attend	Regrets	Attend	Attend	Attend	Attend	Regrets	Attend	Attend	Regrets	Attend	Regrets	Attend	Attend	Attend	Attend
Stephen Zinser	Attend																		
George W. Welde	Attend	Attend	Attend	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Attend	Attend	Attend	Attend	Attend	Attend
Ashutosh Garg	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Attend	Attend	Attend	Attend
Maria C Freire	Attend	Attend	Attend	Attend	Regrets	Regrets	Attend	Attend											
HRH Infanta Cristina	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Regrets										
Yifei Li	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend											
Richard Sezibera	Attend	Attend	Attend	Attend	Attend	Attend													
GATES FOUNDATION																			
Orin Levine	Attend	Attend	Attend	Attend	Attend														
Steve Landry (Alt.)	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend		Attend									
WORLD BANK																			
Tim Evans	Attend	Attend	Attend																
Armin Fidler (Alt.)	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Attend	Regrets	Regrets	Attend	Attend	Regrets	Regrets	Regrets	Regrets	Regrets	
UNICEF																			
Geeta Rao Gupta	Attend	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Attend	Attend								
Shanelle Hall (Alt.)	Attend	Attend																	
WHO																			
Flavia Bustreo	Attend	Regrets	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Attend						
Jean-Marie Okwo-Bele (Alt.)	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend		Attend	Attend	Attend		Attend	Attend	Attend			
GOV'T-DEVELOPING COUNTRIES																			
Ruhakana Rugunda	Attend	Attend	Attend																
Seif Rashidi (Alt.)	Attend																		
A.F.M. Ruhul Haque	Attend	Attend	Regrets	Regrets	Attend	Attend	Attend	Attend	Attend										
Pe Thet Khin (Alt.)	Attend	Regrets	Regrets	Regrets	Attend	Attend													
Suraya Dalil	Attend	Regrets	Regrets	Regrets	Regrets	Attend	Attend	Attend	Attend										
Salah Banoita Tourab (Alt.)	Attend	Attend	Regrets	Attend	Attend	Attend	Attend	Attend											
Awa Marie Coll-Seck	Attend	Regrets	Regrets	Attend	Regrets	Attend													
Dorothee Kinde Gazard (Alt.)	Regrets	Regrets	Regrets	Regrets	Regrets	Attend													
Andrei Usatii	Attend	Regrets	Attend	Attend	Attend														
Bheri Ramasaran	Regrets	Regrets	Attend																
GOV'T-INDUSTRIALISED COUNTRIES																			
Walter Seidel	Attend	Attend	Attend																
Emmanuel Lebrun-Damiens (alt)	Attend	Attend	Attend																
Angela Santoni	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend										
Javier Hernández Peña (Alt.)	Attend																		
Anders Nordström	Attend	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Regrets					
Beate Styrø (Alt.)	Attend	Attend	Attend																
Donal Brown	Attend	Attend	Attend																
Micheline Gilbert (Alt.)	Regrets	Attend	Attend	Attend	Attend														
Jenny Da Rin	Attend	Attend	Attend																
Robert Clay (Alt.)	Attend	Attend	Attend																
VACCINE INDUSTRY-INDUSTRIALISED COUNTRIES																			
Johan Van Hoof	Attend	Regrets	Regrets	Attend	Attend	Regrets	Attend	Attend											
Olga Popova (Alt.)	Attend	Regrets	Regrets	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend								
VACCINE INDUSTRY-DEVELOPING COUNTRIES																			
Mahima Datla	Attend	Attend	Attend	Regrets	Regrets	Attend	Attend	Attend	Regrets	Attend	Attend								
Juliman Fuad (Alt.)	Attend	Regrets	Attend																
CIVIL SOCIETY ORGANISATIONS																			
Joan Awunyo-Akaba	Attend	Attend	Attend																
Naveen Thacker	Attend	Attend	Attend																
RESEARCH AND TECHNICAL HEALTH INSTITUTES																			
Zulfiqar Bhutta	Attend	Regrets	Attend	Attend	Attend														
Samba Sow	Attend	Regrets	Attend	Attend	Attend				Regrets										
GAVI CEO																			
Seth Berkley, MD	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend									
**Retreat rescheduled from April to May due to Icelandic volcano																			