

Gavi Alliance Board Workplan

Last updated - 19 November 2025

	Gavi Board Paper	2026			2027			2028		
		March	July	Dec	Mar/Apr	June	Nov/Dec	Mar/Apr	June	Nov/Dec
A. Strategy/Performance/Risk/MEL										
CEO's Report	CEO's Report									
2021-2025 Strategy	Strategy, Programmes and Partnerships: Progress, Risks and Challenges									
<i>Market Shaping Retrospective</i>	Strategy, Programmes and Partnerships: Progress, Risks and Challenges									
Foundational Fund	Strategy, Programmes and Partnerships: Progress, Risks and Challenges									
Private Sector and Innovation Strategy	TBD									
Risk and Assurance Report	Risk and Assurance Report									
2026-2030 Strategy	Strategy, Programmes and Partnerships: Progress, Risks and Challenges									
<i>Vaccine Envelopes</i>	TBD									
<i>6.0 Measurement Framework (targets)</i>	TBD									
<i>Market Shaping Strategy</i>	TBD									
<i>Fragile & Humanitarian Approach update</i>	TBD									
B. Vaccines & Sustainability										
Typhoid	TBD									
Pneumococcal AMC (Advance Market Commitment)	TBD									
Vaccine Investment Strategy	Vaccine Investment Strategy									
Gavi's role in Global Health Security	Annex to TBD or as an appendix									
<i>Day Zero Facility - First Response Fund (Annual Report provided for information)</i>	TBD									
African Vaccine Manufacturing Accelerator										
Vaccines										
<i>Malaria</i>	TBD									
<i>HPV</i>	SPP Paper, Annex									
<i>Ebola</i>	TBD									
<i>Yellow Fever</i>	TBD									
<i>Mpox</i>	TBD									
<i>RSV mAbs</i>	Revised Investment Case									
<i>Dengue</i>	Revised Investment Case									
<i>Tuberculosis</i>	Revised Investment case (2029)									
<i>HepE</i>	Revised Investment Case									
C. Policy										
Transparency and Accountability Policy	TBD									
Fragility, Emergencies and Refugees Policy	TBD									
Prioritisation Mechanism for Gavi's Support to Countries	TBD									
Evaluation Policy	TBD									
Speak Up Policy	Consent Agenda									
Sustainable Investment and Investment Policy	TBD									
Donations / Gift Policy	TBD									
Vaccine Procurement Policy	TBD - subset of Market Shaping Strategy									
Vaccine Donations Policy	TBD									
D. Country Programmes										
Joint Alliance Update on Country Programmes	Joint Alliance Update									
Strategic Partnership with India	Strategic Partnerships with India									
E. Finance/Audit & Investigations										
Annual Accounts	Annual Financial Report									
Financial Forecast	Financial Update, including forecast									
Partners' Engagement Framework and Secretariat Budget	Financial Update, including forecast									
Programme Funding Policy	Consent Agenda									
Treasury Governance Policy	Consent Agenda									
Treasury Risk Management Policy	Consent Agenda									
Independent Auditor Selection and Evaluation Policy	Consent Agenda									
Audit & Investigations Report	Audit & Investigations Report									
F. Governance										
Board Chair Appointment	Consent Agenda									
Board Vice Chair Appointment	Consent Agenda									
Committee Chair Appointments	Consent Agenda									
Board and Committee Appointments	Consent Agenda									
IRC Appointments	Consent Agenda									
CEO Appointment	Consent Agenda									
Secretary Appointment	Consent Agenda									
Treasurer Appointment	Consent Agenda									
Appointment of MD A&I	Consent Agenda									
Amendments to Governance Documents (Statutes, By-Laws, Committee Charters)	Consent Agenda									
IRC Terms of Reference	TBD									
Audit & Investigations Terms of Reference	Consent Agenda									
Update on collaboration with other Organisations	Update on collaboration with other Organisations (TBD)									
HR Sub-Committee	TBD									
G. Reporting										
Committee Chair Reports	Committee Chair and IFFIm Board reports									
IFFIm Chair Reports	Committee Chair and IFFIm Board reports									
Replenishment/Resource Mobilisation	Resource Mobilisation Update									
HR Report	Closed Session									
Annual Report on Implementation of the Gender Policy	Annex to Strategy paper									
Board and Committee minutes	Annex to Board pack/On BE as additional materials									
H. Technical Briefing Sessions/Deep Dives										

Next Board Meetings:
 25-26 March 2026 (Retreat)
 1-2 July 2026
 9-10 December 2026