

## Gavi Alliance Board Workplan

**Last updated - 19 November 2025**

		2026			2027			2028		
		March	July	Dec	Mar/Apr	June	Nov/Dec	Mar/Apr	June	Nov/Dec
A. Strategy/Performance/Risk/MEL										
CEO's Report	CEO's Report	Discussion			Discussion			Discussion		
2021-2025 Strategy	Strategy, Programmes and Partnerships: Progress, Risks and Challenges	Discussion			Discussion			Discussion		
Market Shaping Retrospective	Strategy, Programmes and Partnerships: Progress, Risks and Challenges	Information								
Foundational Fund	Strategy, Programmes and Partnerships: Progress, Risks and Challenges	Discussion			Discussion			Discussion		
Private Sector and Innovation Strategy	TBD	Decision			Decision			Decision		
Risk and Assurance Report	Risk and Assurance Report	Decision			Decision			Decision		
2026-2030 Strategy	Strategy, Programmes and Partnerships: Progress, Risks and Challenges	Discussion			Discussion			Discussion		
Vaccine Envelopes	TBD									
6.0 Measurement Framework (targets)	TBD	Decision								
Market Shaping Strategy	TBD	Decision								
Fragile & Humanitarian Approach update	TBD	Decision								
B. Vaccines & Sustainability										
Typhoid	TBD									
Pneumococcal AMC (Advance Market Commitment)	TBD									
Vaccine Investment Strategy	Vaccine Investment Strategy							Decision		
Gavi's role in Global Health Security	TBD				Information			Information		
Day Zero Facility - First Response Fund (Annual Report provided for information)	Annex to TBD or as an appendix				Information			Information		
African Vaccine Manufacturing Accelerator	TBD				Information			Information		
Vaccines										
Malaria	TBD	Information			Information			Information		
HPV	SPP Paper, Annex	Information			Information			Information		
Ebola	TBD									
Yellow Fever	TBD									
Mpox	TBD									
RSV mAbs	Revised Investment Case							Decision		
Dengue	Revised Investment Case				Decision					
Tuberculosis	Revised Investment case (2029)									
HepE	Revised Investment Case				Decision					
C. Policy										
Transparency and Accountability Policy	TBD									
Fragility, Emergencies and Refugees Policy	TBD									
Prioritisation Mechanism for Gavi's Support to Countries	TBD									
Evaluation Policy	TBD	Decision								
Speak Up Policy	Consent Agenda									
Sustainable Investment and Investment Policy	TBD									
Donations / Gift Policy	TBD	Decision								
Vaccine Procurement Policy	TBD - subset of Market Shaping Strategy	Guidance			Decision					
Vaccine Donations Policy	TBD	Guidance			Decision					
D. Country Programmes										
Joint Alliance Update on Country Programmes	Joint Alliance Update	Discussion			Discussion			Discussion		
Strategic Partnership with India	Strategic Partnerships with India				Information					
E. Finance/Audit & Investigations										
Annual Accounts	Annual Financial Report	No-objection			Decision			Decision		
Financial Forecast	Financial Update, including forecast	Decision			Decision			Decision		
Partners' Engagement Framework and Secretariat Budget	Financial Update, including forecast	Decision			Decision			Decision		
Programme Funding Policy	Consent Agenda									
Treasury Governance Policy	Consent Agenda									
Treasury Risk Management Policy	Consent Agenda									
Independent Auditor Selection and Evaluation Policy	Consent Agenda									
Audit & Investigations Report	Audit & Investigations Report				Information			Information		
F. Governance										
Board Chair Appointment	Consent Agenda							Decision		
Board Vice Chair Appointment	Consent Agenda									
Committee Chair Appointments	Consent Agenda	Decision			Decision			Decision		
Board and Committee Appointments	Consent Agenda									
IRC Appointments	Consent Agenda									
CEO Appointment	Consent Agenda				Decision					
Secretary Appointment	Consent Agenda									
Treasurer Appointment	Consent Agenda									
Appointment of MD A&I	Consent Agenda									
Amendments to Governance Documents (Statutes, By-Laws, Committee Charters)	Consent Agenda	Decision								
IRC Terms of Reference	TBD									
Audit & Investigations Terms of Reference	Consent Agenda									
Update on collaboration with other Organisations	Update on collaboration with other Organisations (TBD)									
HR Sub-Committee	TBD									
G. Reporting										
Committee Chair Reports	Committee Chair and IFFIm Board reports	Information			Information			Information		
IFFIm Chair Reports	Committee Chair and IFFIm Board reports	Information			Information			Information		
Replenishment/Resource Mobilisaton	Resource Mobilisation Update									
HR Report	Closed Session	Information			Information			Information		
Annual Report on Implementation of the Gender Policy	Annex to Strategy paper									
Board and Committee minutes	Annex to Board pack/On BE as additional materials	Information			Information			Information		
H. Technical Briefing Sessions/Deep Dives										

Next Board Meetings:  
25-26 March 2026 (Retreat)  
1-2 July 2026  
9-10 December 2026