CEO BOARD UPDATE

Seth Berkley, MD

26 June 2019 Geneva, Switzerland



1.

GLOBAL DEVELOPMENTS AND TRENDS



The road to Gavi's 2020 Replenishment





The road to Gavi's 2020 Replenishment





Gavi engagement: G7 Health Ministers meeting

- Focus on PHC, including launch of universal knowledge initiative
- Vaccine hesitancy as a global problem
- Concerns on Global Health Security
- North-South, South-North learning





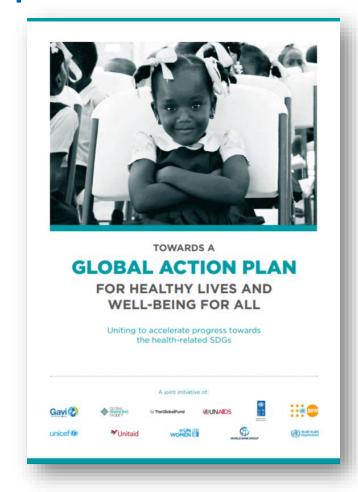


























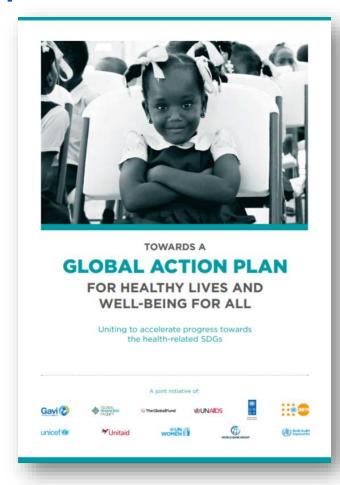












Core Alliance partners















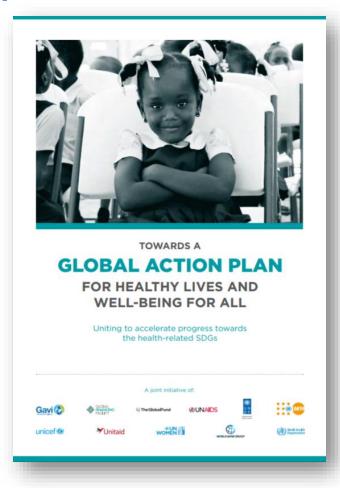
The Global Fund











Co-leading GAP Financing Accelerator















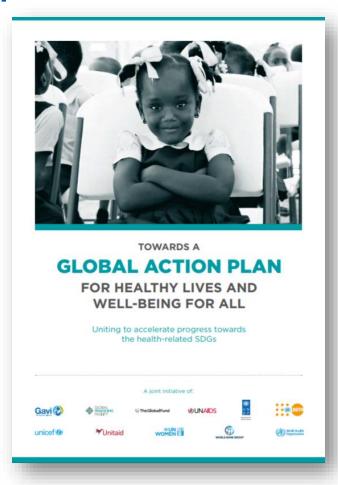
The Global Fund











Malaria vaccine pilots















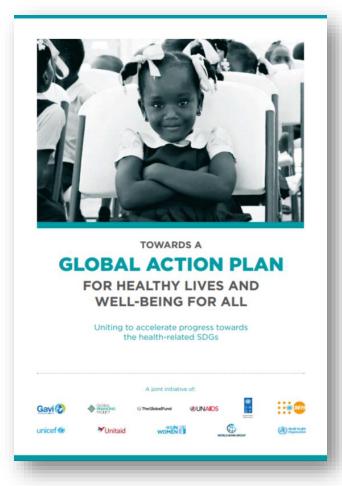












HPV vaccine















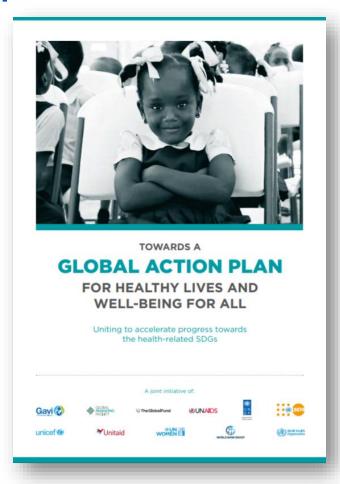
5 The Global Fund











National collaborations













WHO reform

10 April 2019, Stockholm, Sweden, Inaugural WHO Partners Forum





Inaugural WHO Partners Forum

Collaborating with partners for impact



WHO reform

- Major structural and personnel changes
- Complex implementation including down through organisation

->Significant changes in leadership on immunisation and primary health





Inaugural WHO Partners Forum

Collaborating with partners for impact



WHO reform

- Major structural and personnel changes
- Complex implementation including down through organisation
- ->Significant changes in leadership on immunisation and primary health
- "Most significant reform in 71-year-history"
- Dr Tedros



Credit. WHO TV studio

Antimicrobial resistance

UN Interagency Coordination Group (IACG) on Antimicrobial Resistance report recognises critical role of vaccines

"A sustained effort is needed to spur increased innovation in medicines, diagnostics, vaccines and safe and effective alternatives to antimicrobials..."





NO TIME TO WAIT:

SECURING THE FUTURE FROM DRUG-RESISTANT INFECTIONS

REPORT TO THE SECRETARY-GENERAL OF THE UNITED NATIONS

APRIL 2019



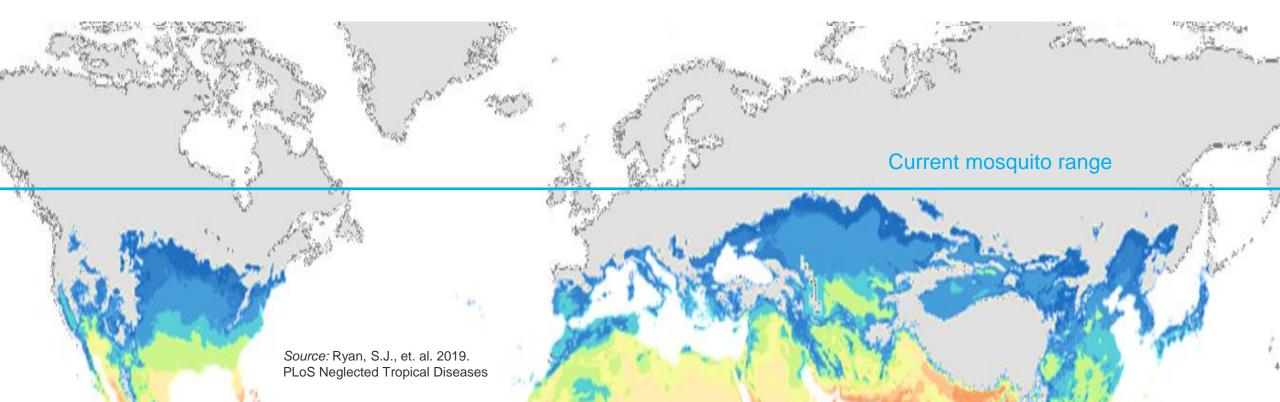


Growing health impact of climate change

- Aedes aegypti mosquitoes continues to extend its range north
- Mosquito vector of yellow fever, Dengue, Zika, Chikungunya viruses
- 900 million more people at risk of infection by 2080

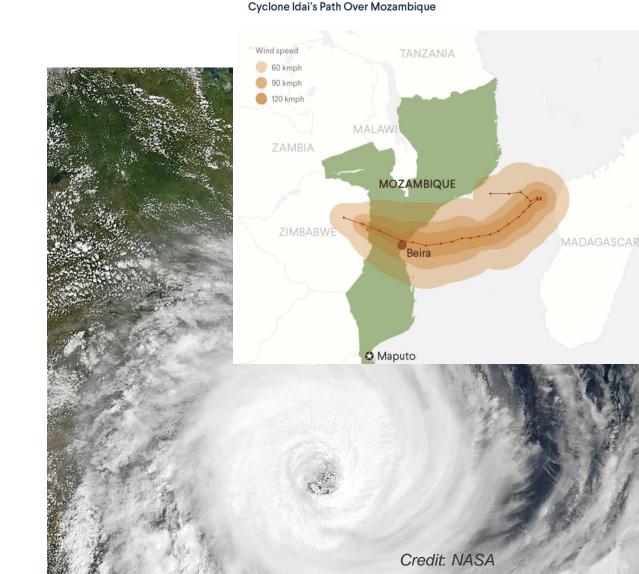


Predicted habitable range by 2080



Growing health impact of climate change

- Cyclone Idai, third worst in history, devastated Mozambique, Malawi and Zimbabwe:
- >1000 killed
- ~ USD 2 billion damages
- Cholera outbreaks
- Cyclone Kenneth subsequently hits disasterstricken Mozambique
- Such events may become the 'new normal'



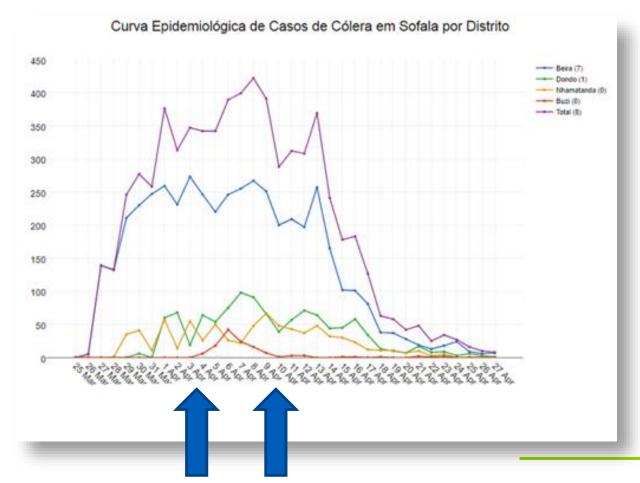
REPORTING BACK



Oral cholera vaccine (OCV)

Cholera cases in Sofala Province, Mozambique post Cyclone Idai

- Gavi funded ~900,000 doses and operational costs to respond to cholera outbreak after Cyclone Idai
- Rapid decline in cases demonstrates impact of OCV
- Continued growth in use of OCV stockpile globally in 2019:
 - Cameroon
 - DRC
 - Ethiopia
 - Nigeria
 - Somalia
 - Zambia
 - Zimbabwe

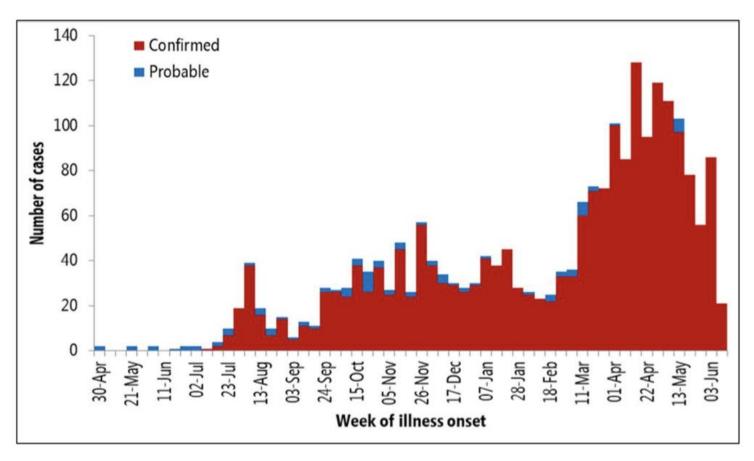


Start of OCV campaign

Completion of OCV campaign

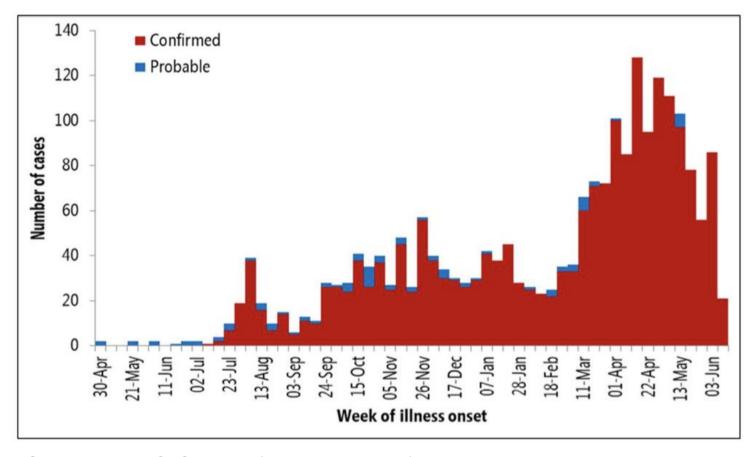


 Second largest Ebola outbreak in history



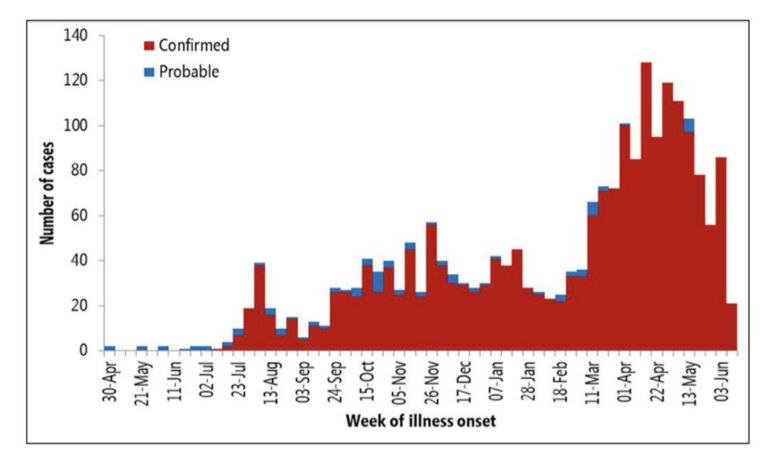


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- >2,200 cases and >1,500 deaths in DRC – continued spread



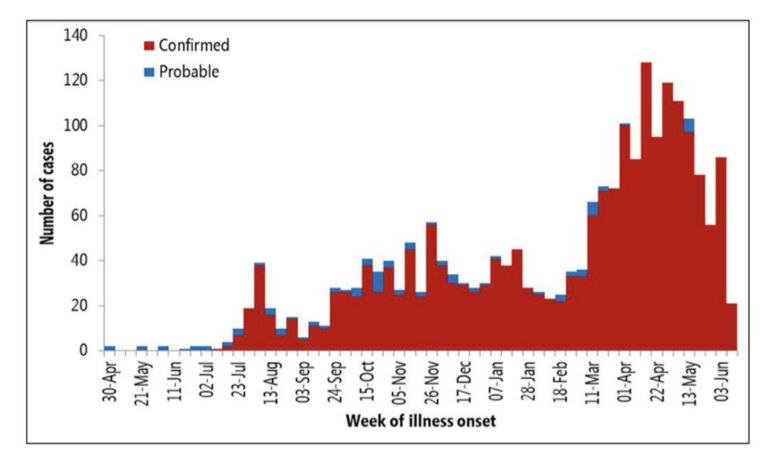


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 have notified at least one
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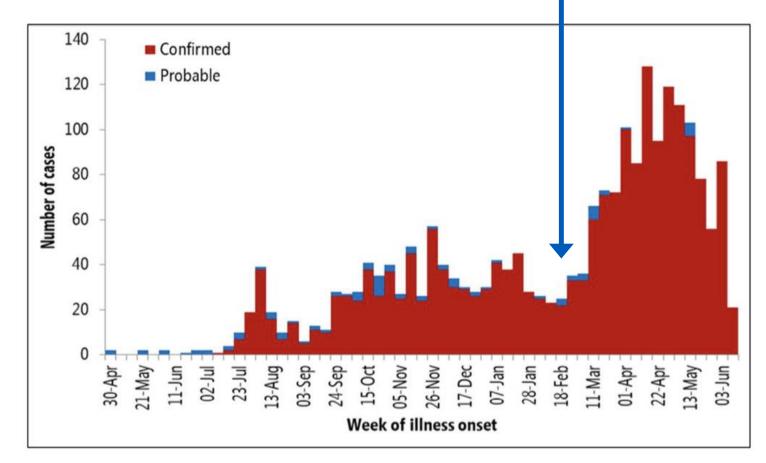


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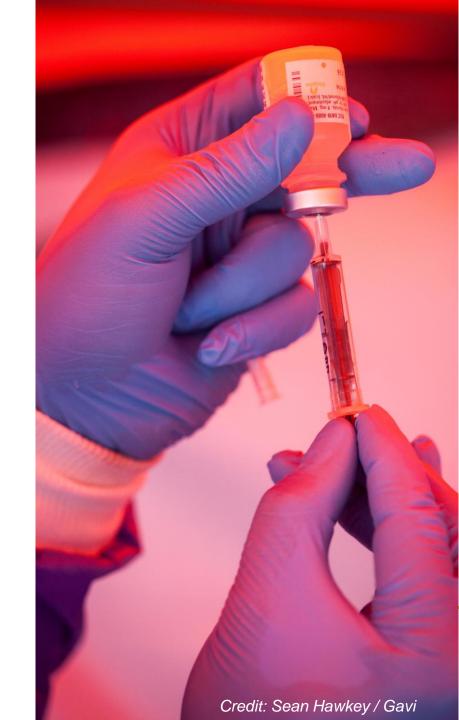
Vaccines critical part of Ebola response

- >135,000 people vaccinated in DRC. Challenges of violence and community distrust
 - Ebola vaccine available in part due to Advanced Purchase Commitment
 - Gavi provided >\$15M in operational support
- 5,000 high-risk frontline individuals already received preventive vaccination in Uganda (165 clinics).
 - 2,500 in South Sudan and 1,400 in Rwanda
 - Burundi to start shortly
- In response to recent spread to Uganda, outbreak vaccination initiated with ~3,400 doses sent from DRC



Ebola vaccine efficacy confirmed

- Data from Equateur and North Kivu Ebola immunisation (DRC) indicates 97.5% efficacy of vaccine – confirming results of 2015 Guinea trial
- WHO Strategic Advisory Group of Experts on Immunisation recommends adjusted dosing
- >250,000 doses (1 ml) available for shipment; more vaccine expected over the coming year

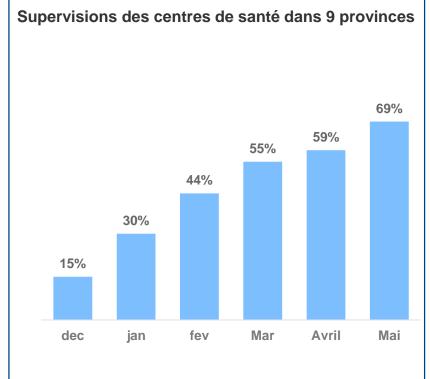


DRC: Early progress in efforts to strengthen routine immunisation

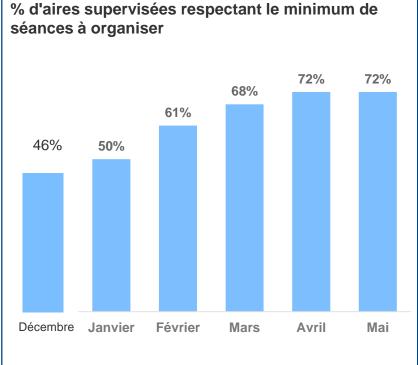


- Latest survey shows coverage <50%
- With Alliance support, Minister of Health has devised 'Mashako Plan' to raise coverage
- Initial focus on nine provinces to be expanded through next HSS

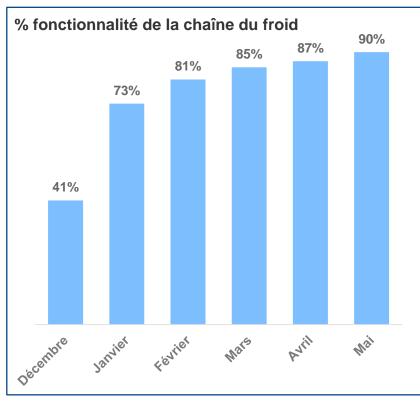
Supervision



Sessions



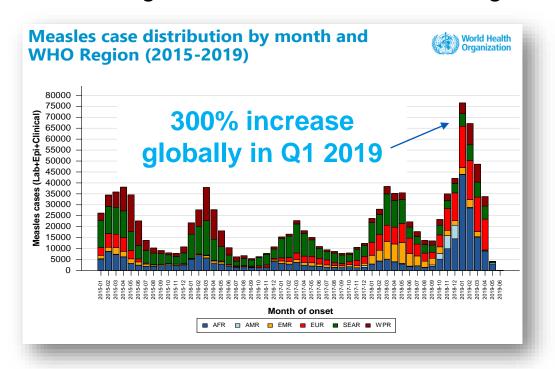
Cold chain

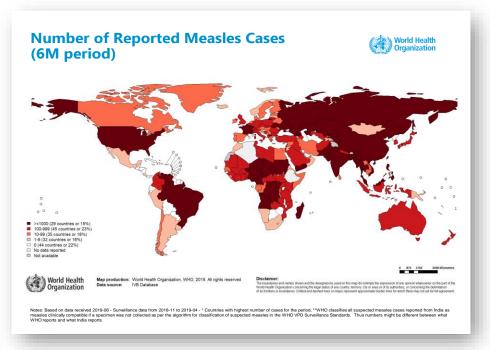


Note: December represents partial data as monitoring app not yet fully deployed

Global resurgence of measles

- Since January 2018, 47 of 53 (WHO) European countries
- Measles again endemic in all 6 WHO regions







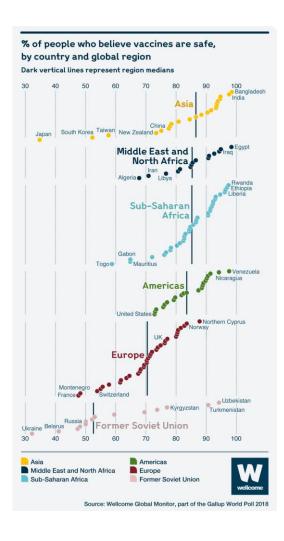
Vaccine hesitancy

Low trust in vaccines 'a global crisis'

Hesitancy now among top 10 global health threats, says WHO



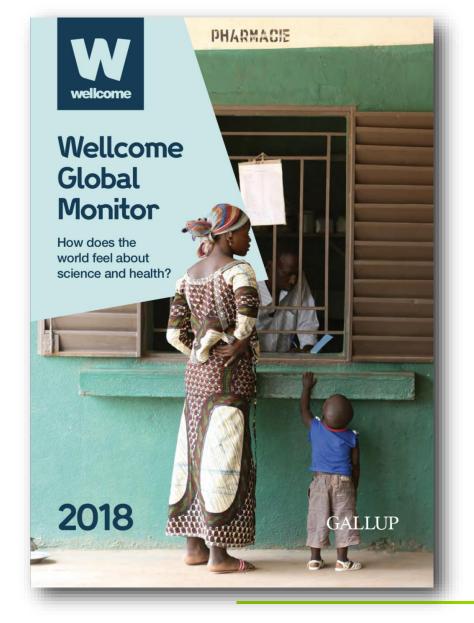
Vaccine hesitancy



Low trust in vaccines 'a global crisis'

Hesitancy now among top 10 global health threats, says WHO

Globally, around eight in 10 people agree vaccines are safe, and nine in 10 people worldwide say their children have been vaccinated





Vaccine hesitancy













- Social media enables misinformation to spread rapidly and broadly
- Gavi increasingly engaged:
 - Wrote to 11 digital and social media platform CEOs requesting response
 - Op-ed co-authored with Congress Rep. Dr. Ami Bera, Chair of Oversight and Investigations Subcommittee of the House Foreign Affairs Committee, highlighting problem
- Twitter, Instagram and others beginning to take action e.g., banning anti-vax hashtags, redirecting traffic to trusted sites



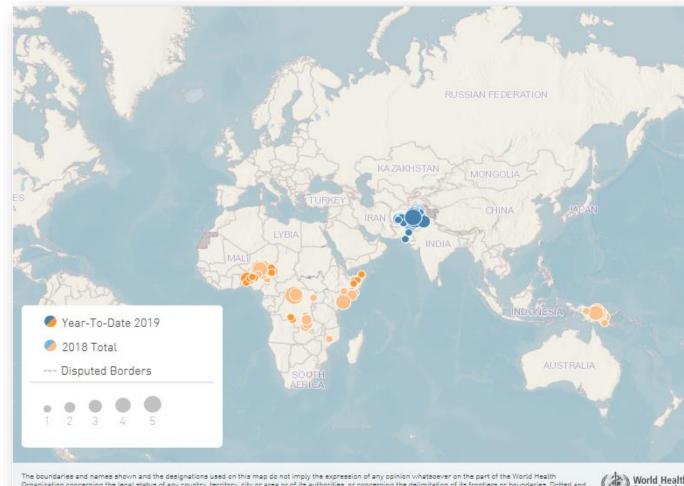
When it comes to vaccine misinformation, social media needs to be proactive in finding solutions

BY REP. AMI BERA (D-CALIF.) AND SETH BERKLEY, OPINION CONTRIBUTORS — 04/19/19 01:35 PM ED THE VIEWS EXPRESSED BY CONTRIBUTORS ARE THEIR OWN AND NOT THE VIEW OF THE HILL



Polio eradication status

- 34 wild polio cases to date this year, compared to 33 in whole of 2018 – 26 in Pakistan alone (vs. 3 in all of 2018)
- Vaccine-derived polio cases in seven countries already in 2019:
 - Angola
 - Central African Republic
 - DR Congo
 - Ethiopia
 - Niger
 - Nigeria
 - Somalia
- Growing Gavi-GPEI collaboration to strengthen routine immunisation
- Gavi CEO now on Polio Oversight Board



Organization concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. Dotted and dashed lines on maps represent approximate border lines for which there may not yet be full agreement



Source: GPEI, 22 June 2019



Typhoid Conjugate Vaccine (TCV)

First data from large-scale TCV efficacy trial

- Interim analysis from site in Nepal estimated 82% vaccine efficacy
- Bangladesh and Malawi data available in 6-12 months

Initial roll-out of TCV with Gavi support - strong demand

- Zimbabwe First Gavi-supported non-trial TCV use in Africa. 325,000 people vaccinated in response to outbreak in Harare
- Pakistan large outbreak of extremely drug-resistant disease; first Gavi-supported routine TCV introduction – phase 1 scheduled for Q4 in 2019









Malaria pilots launched

- First pilots of RTS,S malaria vaccine launched in Malawi and Ghana; Kenya launching soon
- Will test impact, cost-effectiveness and safety in real-world setting, and feasibility of 4-dose schedule
- Data will inform initial WHO policy recommendation on broader use of RTS,S/AS01 as early as 2021 based on safety data
- Board to decide on funding for second phase in December







Unitaid BILL & MELINDA GATES foundation



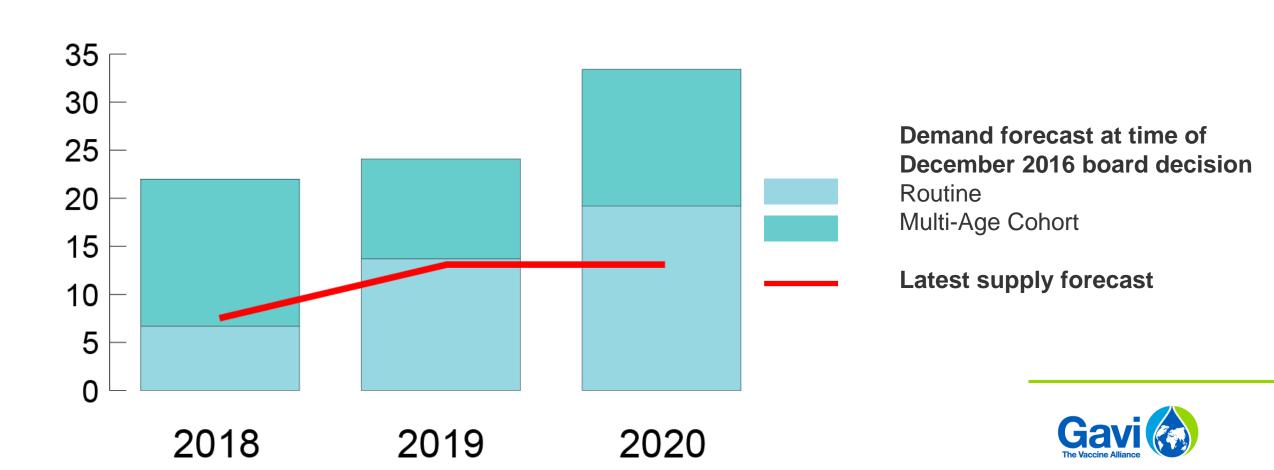






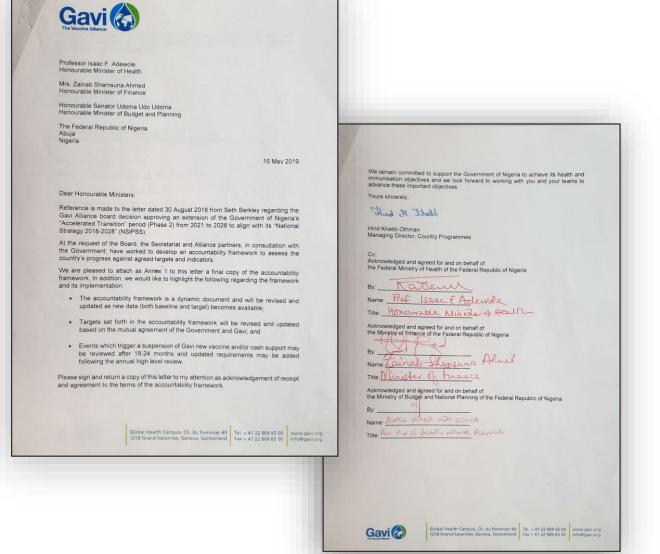
HPV supply constraints continue to delay vaccine scale-up

Million doses



Nigeria: Progress

- Accountability Framework signed by Ministers of Health, Finance, and Budget and Planning
- Applications approved for measles second dose; yellow fever, Meningitis A and measles campaigns; HSS phase I and CCEOP
- Survey data shows rise in Penta 3 coverage, from 33% (MICS/NICS 2016) to 50.9% (DHS 2018)





Syrian Arab Republic now Gavi-eligible

- Continued crisis
 - 5.6M children need humanitarian assistance; ~0.5 M in hard-to-reach camps
 - UNHCR report (2019): Syria single largest source of refugees – 6.7 million of 70 million worldwide
- Through Gavi support, partners aimed to vaccinate ~3M children (<5y) in Syria during World Immunisation Week in end April 2019
- Complex negotiations with the Government on future support



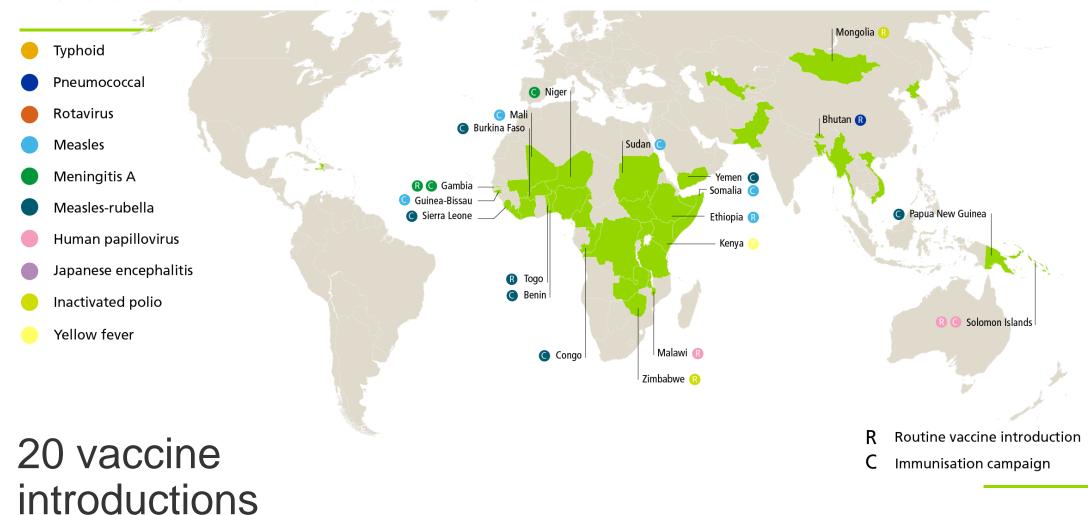
Sudan: success at risk?

- High-performing country, with DTP3 coverage rising from 62% in 2000 to 95% in 2017
- Was on track for transition in 2025 but political unrest and violence may put performance at risk





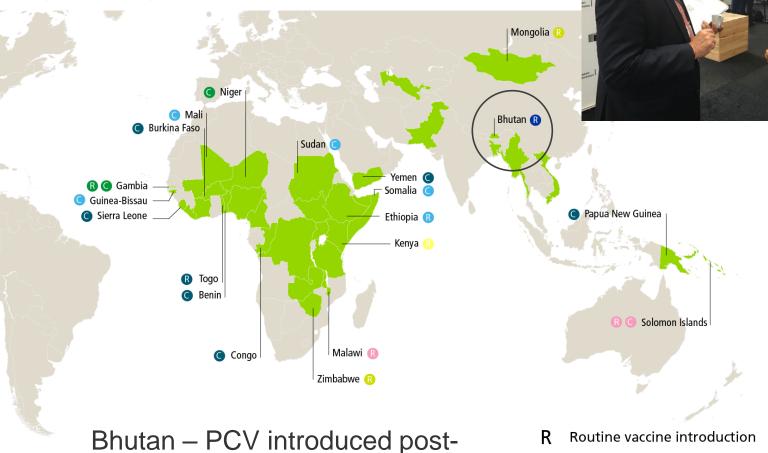
to date in 2019





- Typhoid
- Pneumococcal
- Rotavirus
- Measles
- Meningitis A
- Measles-rubella
- Human papillovirus
- Japanese encephalitis
- Inactivated polio
- Yellow fever

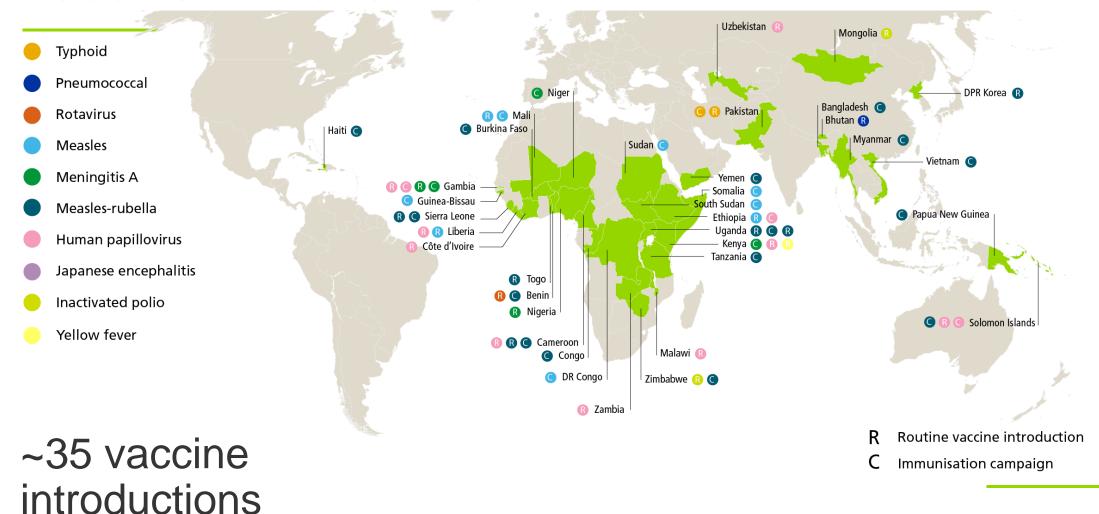
20 vaccine introductions to date in 2019



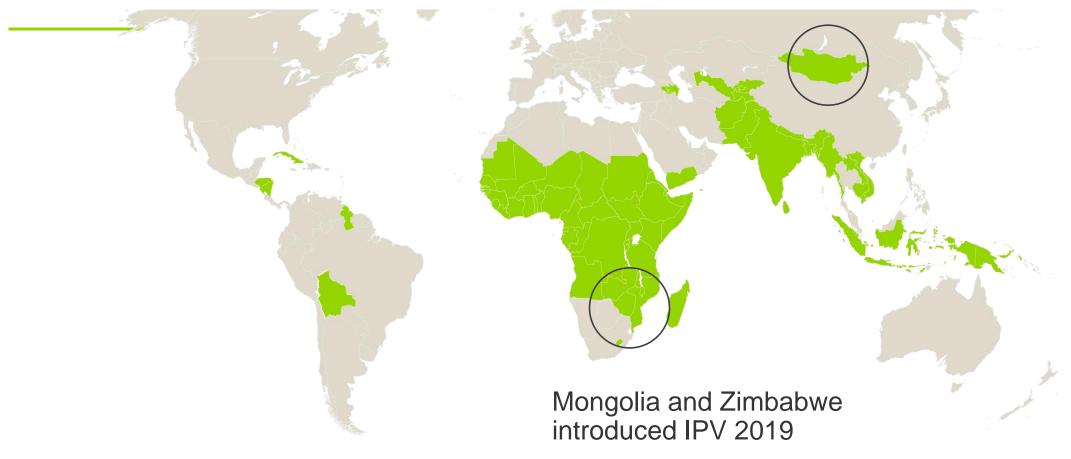
transition with catalytic support

Immunisation campaign

to follow in 2019



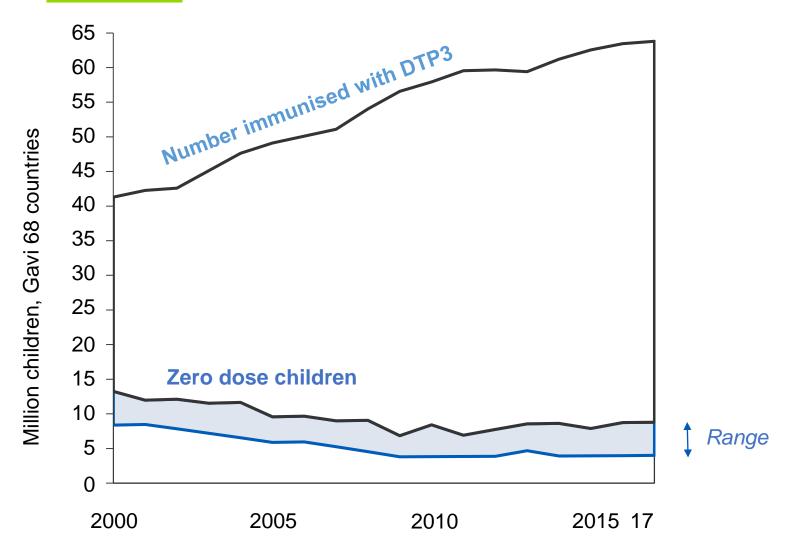




All 73 Gavi-supported countries now introduced IPV



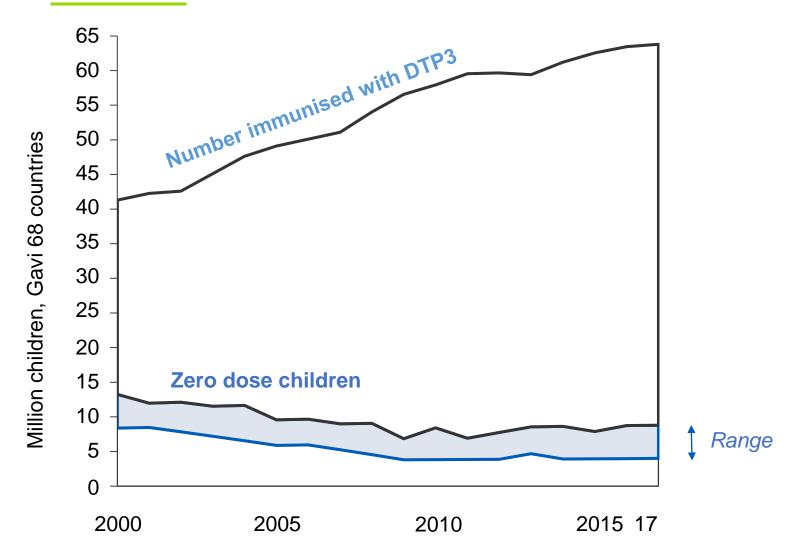
Coverage & equity: Reaching more children but struggling to reach zero-dose



 50% increase in number of children immunised with DTP3 since 2000, and a 40% reduction in number of under-immunised despite population growth



Coverage & equity: Reaching more children but struggling to reach zero-dose

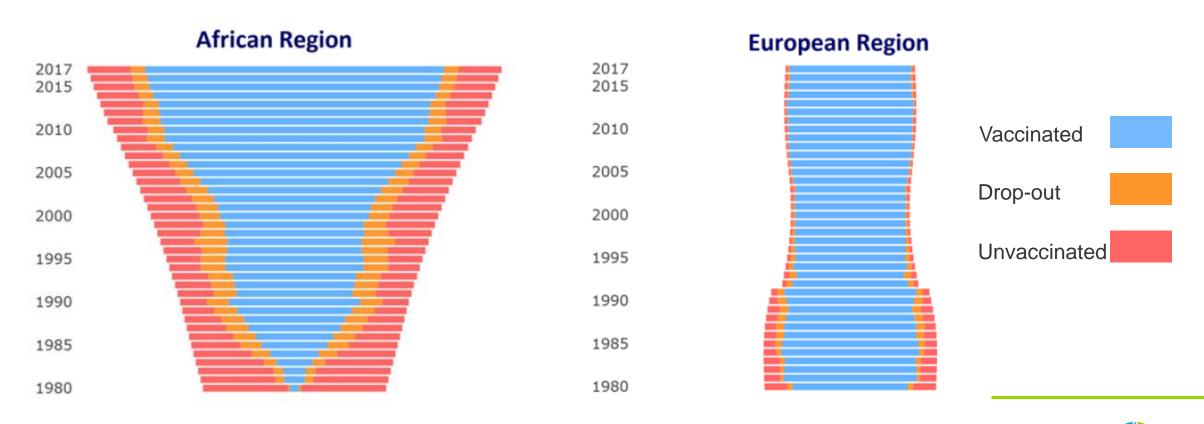


- 50% increase in number of children immunised with DTP3 since 2000, and a 40% reduction in number of under-immunised despite population growth
- Number of zero dose stagnant key challenge for Gavi 5.0



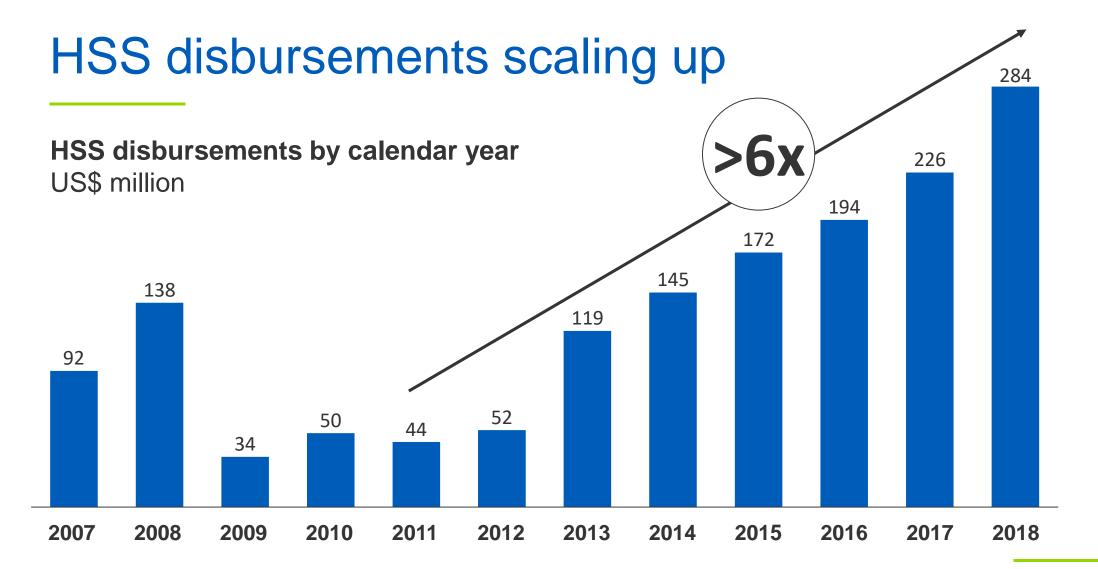
Population growth outpaces vaccine coverage increase: coverage 'plateau' in Africa

Target population and vaccinated by WHO region over time











HSS impact in fragile context: Central African Republic

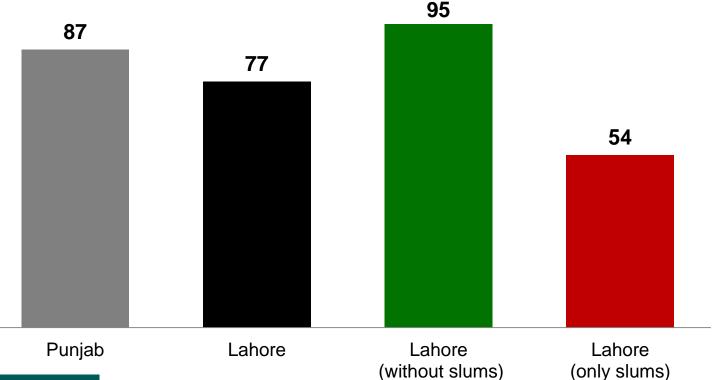
- New HSS grant began in 2017 with focus on improving service delivery and supervision, supported by increased TCA
- Strong leadership from Minister and robust partnership among Alliance partners
- Preliminary survey results indicate improvement in coverage, with admin coverage increasing by 20pp to 74% between 2017 and 2018
- Now equipping 50% of facilities with cold chain to offer regular immunisation services (from 20% equipped today)





Children in slums are least likely to be immunised

Penta 3 coverage %

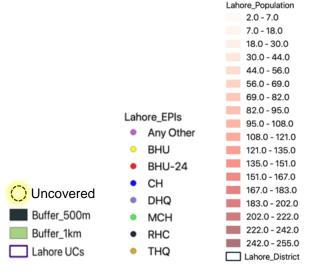


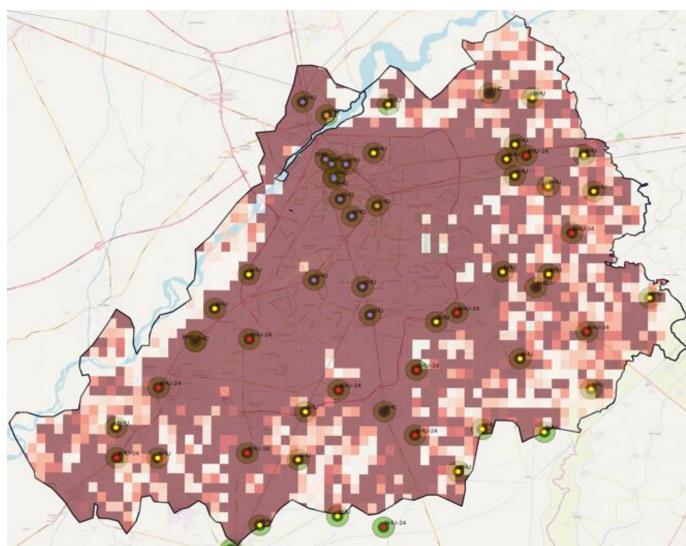




Source: MICS 2018, CHIP Urban Profiling, coverage assessment of Urban Centre 110

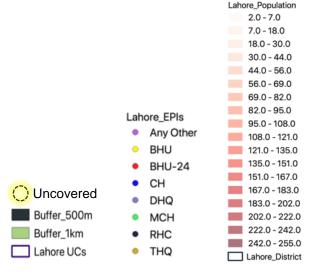
In Lahore, many large, densely populated areas are poorly covered by public facilities

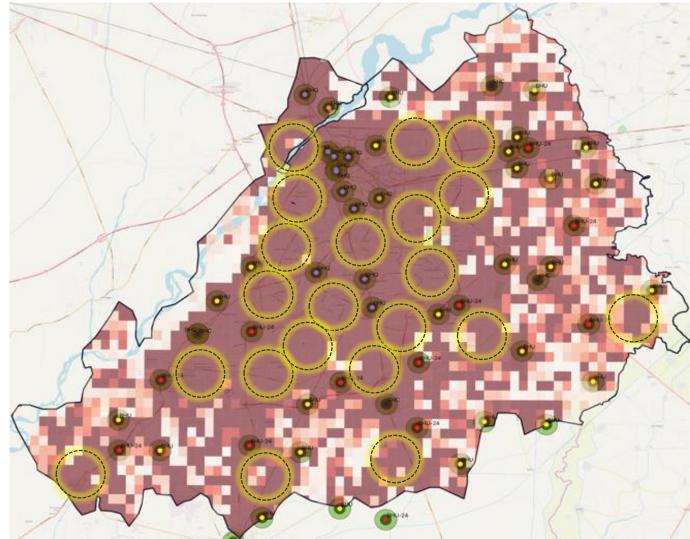






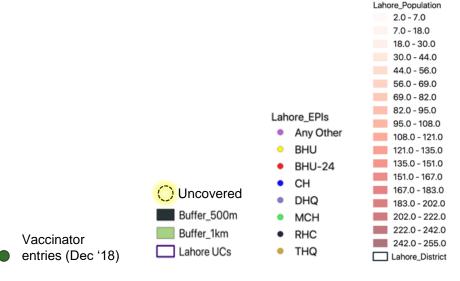
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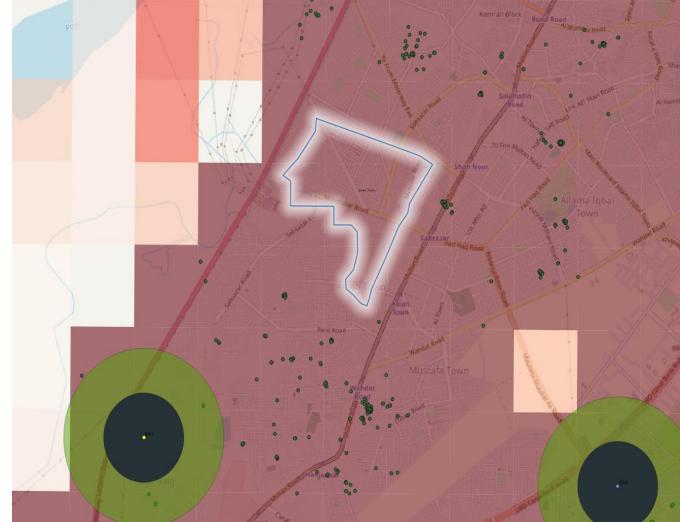




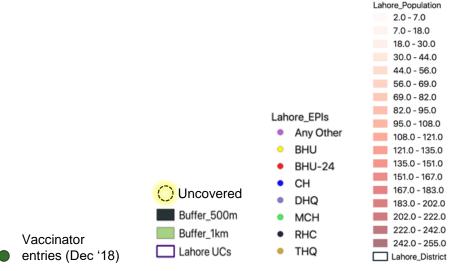
Example of a poorly-served Urban Centre with a large slum



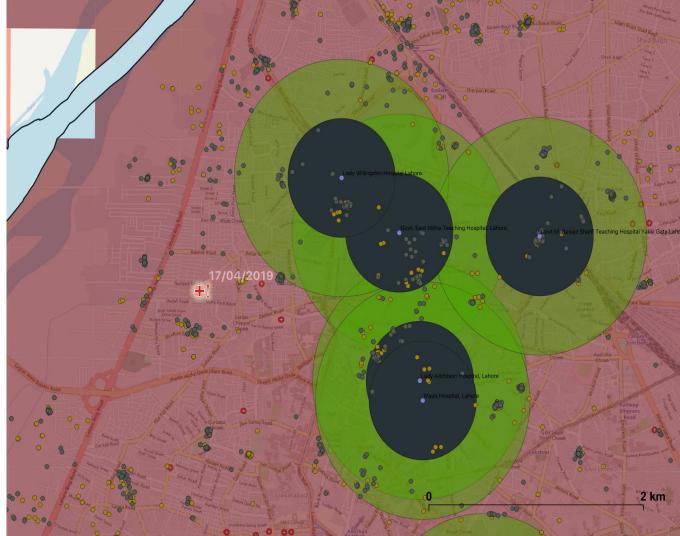




Lahore: polio case occurs outside served areas

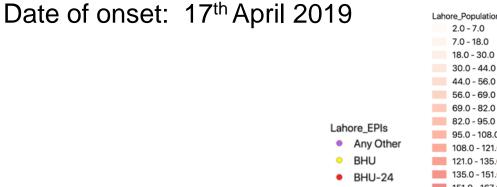


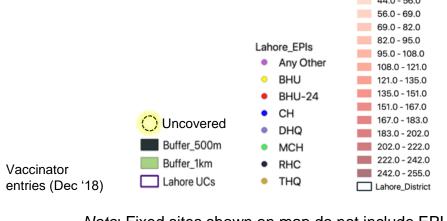




Lahore: polio case occurs outside served areas

(Zoomed)

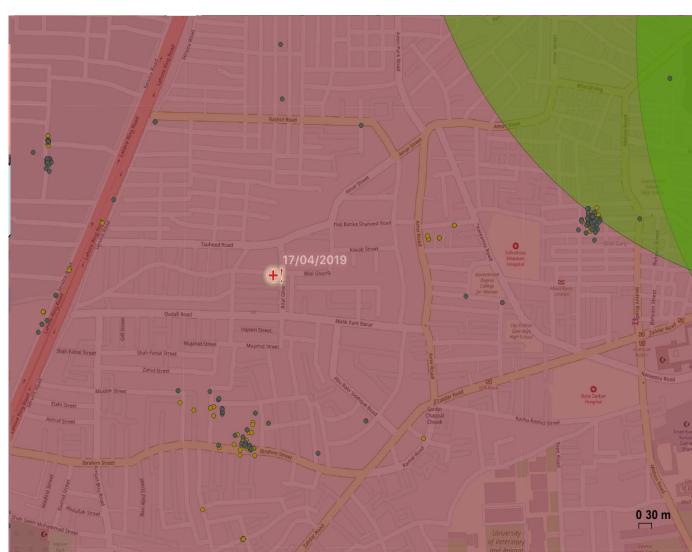




Lahore Population



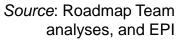
Vaccinator



Granular micro-plans needed to ensure adequate service delivery and reach the unreached

Example digital map of DG Khan







Unilever partnership demonstrates importance of demand for C&E

- 'Successful Start' partnership to educate parents and make immunisation core component of successful parenting
- Initial roll-out in two low performing districts engaged 44,000 households in two disrticts (2.4M population)
- Scale-up begins in July to a further 580,000 households in 14 districts (>15M population)



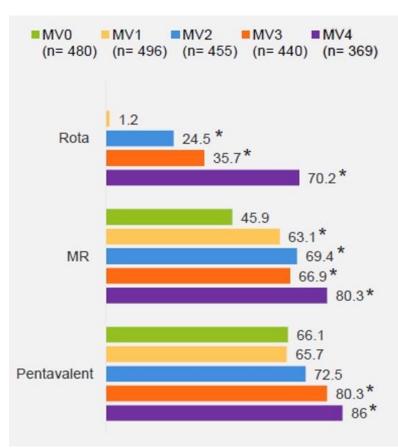






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Growing use of drones for immunisation

Ghana: Four distribution centres providing vaccines to over 2,000 health facilities over four years; 600 flights a day, operating 24/7 to serve 12 million citizens







Leaving no-one behind with immunisation



Mission 2025

To save lives and protect people's health by increasing coverage and equitable use of vaccines

- · Child mortality reduction tbd
- Lives saved
- Future DALYs averted tbd
- People (male & female) vaccinated with Gavi support across the life course
- People vaccinated with Gavi support against outbreak-prone diseases Economic benefits unlocked

tbd tbd

- Missed communities, first priority: Prioritise children missing out on vaccination including among migrants, displaced and other vulnerable populations
- Gender focused: Apply a gender lens to removing barriers for immunisation
- Country-led, sustainable: Bolster country leadership to sustainably deliver and finance immunisation
- Community owned: Ensure community trust and confidence in vaccines by engaging communities in planning, implementation and oversight of immunisation
- Differentiated: Target and tailor support to national and subnational needs including fragile contexts

- Integrated: Strengthen immunisation as a foundation for integrated primary health care to reach unserved communities in support of universal health coverage
- Adaptive, resilient: Help countries leverage immunisation to address the challenges of climate change, Global Health Security, antimicrobial resistance and other major alobal issues
- Innovative: Identify and leverage innovative products, practices and services to reach everyone with immunisation
- Collaborative, accountable: Collaborate across stakeholders to achieve the SDGs in a transparent, coordinated and accountable manner

INTRODUCE AND **SCALE UP VACCINES**

STRENGTHEN HEALTH SYSTEMS TO INCREASE **EOUITY IN IMMUNISATION**

IMPROVE SUSTAINABILITY OF IMMUNISATION PROGRAMMES

ENSURE HEALTHY MARKETS FOR VACCINES AND RELATED PRODUCTS

- Strengthen countries' prioritisation of vaccines appropriate to their context
- Support countries to **introduce** and scale up coverage of vaccines for prevention of endemic and epidemic diseases
- Enhance outbreak response through availability and strategic allocation of vaccine stockpiles
- Help countries extend immunisation A services to regularly reach underimmunised and zero-dose children as a platform for stronger primary health care
- Support countries to ensure immuni-B sation services are well-managed, sustainable, harness innovation and meet the needs of all care givers
- Work with countries and communities to build resilient demand, and to leverage **gender** to address immunisation barriers

- Strengthen national and subnational political and social commitment to immunisation
- Promote prioritisation of **domestic** public resources for immunisation and primary health care to improve allocative efficiency
- Prepare and engage **self-financing** countries to maintain or increase performance
- Ensure sustainable, **healthy market** dynamics for vaccines and immunisation-related products at affordable prices
- Incentivise **innovation** for the development of suitable vaccines
- Scale up **innovative** immunisation-related products

- Secure long-term predictable funding for Gavi programmes
- Ensure global political commitment for immunisation, prevention and primary health care
- · Use evidence, evaluations and improved data for policies, programmes and accountability
- Leverage the private sector, including through innovative finance mechanisms and partnerships

To save children's lives and protect TARGET 2015: 68 per 1000 live births (78) • Under-five mortality rate in GAVI-supported countries: people's health by increasing access Number of additional future deaths averted: TARGET 2011-15: 3.9 million (0) to immunisation in poor countries ■ Number of children fully immunised with GAVI support: TARGET 2011-15: 243 million (0) As a public-private partnership including 1. Advocating for immunisation in the context of a broader set of 4. Focusing on innovation, efficiency, equity, performance and results civil society, the GAVI Alliance plays a cost-effective public health interventions 5. Maximising cooperation and accountability among partners catalytic role providing funding to countries 2. Contributing to achieving the Millennium Development Goals (MDGs) through the Secretariat and demonstrates "added-value" by: 3. Supporting national priorities, integrated delivery, budget processes 6. Ensuring gender equity in all areas of engagement and decision-making Increase the predictability of global financing and improve the sustainability of national Accelerate the uptake and use Contribute to strengthening Shape vaccine markets of underused and new vaccines the capacity of integrated the sustainability of national health systems to deliver immunisation Gavi, the Vaccine Alliance strategy, 2016-2020 ■ Country introductions of underused and new ■ Drop-out rate: percentage point drop out vaccines: number of GAVI-supported countries between DTP1 and DTP3 coverage introducing underused and new vaccines TARGET 2015: 10 (12) — Disease dashboard — - Aspiration 2020 -TARGET 2015: ■ DTP3 coverage: % of surviving infants Actual decrease in disease burden: Penta: 69 (62) receiving 3 doses of DTP-containing vaccine 5-6 million >250 million Hepatitis B Rotavirus diarrhoea Pneumo: 45 (3) TARGET 2015: 81% (75%) Rota: 33 (4) >300 million Measles ■ Measles First Dose (MCV1) coverage: Coverage of underused and new vaccines: coverage of underused and new vaccines TARGET 2015: increased coverage (76%) in GAVI-supported countries (% of target Country-led Globally engaged Collaborative ■ Equity in immunisation coverage: % of GAVIpopulation) · Catalytic & sustainable supported countries where DTP3 coverage in TARGET 2015: the lowest wealth quintile is +/- 20% points Penta3: 77% (39%) of the coverage in the highest wealth quintile Increase effectiveness and Pneumo3: 40% (1%) Gavi, the Vaccine Alliance strategy 2021 - 2025 efficiency of immunisation TARGET 2015: 62% (51%) Accelerate equitable uptake and Rota last dose: 31% (1%) coverage of vaccines delivery as an integrated part or strengthened health systems 1. Increase evidence-based decision-making 1. Contribute to the resolving of the major SUSTAINABLE constraints to delivering immunisation Gavi (**) by countries Leaving no-one behind with immunisation A. Increase coverage and equity of A. Contribute to improving integrated and A. Enhance 2. Strengthen country introduction to help 2. Increase equity in access to services GOALS comprehensive immunisation programmes, political cor meet demand 3. Strengthen civil society engagement including fixed, outreach and supplementary B. Ensure at B. Support countries to introduce and scale in the health sector To save lives and protect people's Child mortality reduction tbd • People (male & female) vaccinated with Gavi support across the life course tbd up new vaccines manageme • People vaccinated with Gavi support against outbreak-prone diseases B. Support improvements in supply chains, financial res health by increasing coverage and Lives saved . Respond flexibly to the special needs of health information systems, demand legislative a Monitoring and Evaluation equitable use of vaccines Future DALYs averted tbd · Economic benefits unlocked Advocacy, Communication an hildren in fragile countries generation and gender-sensitive approaches C. Strengthen engagement of civil society, in immunis Missed communities, first priority: Prioritise children missing out on vaccination including • Integrated: Strengthen immunisation as a foundation for integrated primary private sector and other partners in immuniamong migrants, displaced and other vulnerable populations health care to reach unserved communities in support of universal health sation Gender focused: Apply a gender lens to removing barriers for immunisation Reach of routine coverage: • Supply chain: % countries meeting . Adaptive, resilient: Help countries leverage immunisation to address the challenges Country-led, sustainable: Bolster country leadership to sustainably deliver and of climate change, Global Health Security, antimicrobial resistance and other major nentavalent 3rd dose measles 1st dose Effective Vaccine Management benchmarks co-finance Breadth of protection: Data quality: difference between adminis - Country global issues · Community owned: Ensure community trust and confidence in vaccines by engaging average coverage across supported vaccines trative coverage and surveys • Innovative: Identify and leverage innovative products, practices and services to Access, demand and service delivery: communities in planning, implementation and oversight of immunisation Equity of coverage and barriers reach everyone with immunisation based on: pentavalent 1st dose coverage and • Differentiated: Target and tailor support to national and subnational needs including on track fi . Collaborative, accountable: Collaborate across stakeholders to achieve the SDGs geography fragile contexts wealth guintiles Integration: % countries meeting in a transparent, coordinated and accountable manner education of mothers/female benchmark for integrated service delivery meeting in caretakers · Civil society: % countries meeting for nation INTRODUCE AND STRENGTHEN HEALTH IMPROVE SUSTAINABILITY **ENSURE HEALTHY** - fragile state status benchmark for civil society engagement for and monit SCALE UP VACCINES SYSTEMS TO INCREASE OF IMMUNISATION MARKETS FOR VACCINES improved coverage and equity **EQUITY IN IMMUNISATION** AND RELATED PRODUCTS • Country leadership, management & coordination Advoca Monit Strengthen countries' prioritisation Help countries extend immunisation Strengthen national and subnational Ensure sustainable, healthy market A of vaccines appropriate to their A services to regularly reach underpolitical and social commitment to A dynamics for vaccines and immunisaimmunised and zero-dose children immunisation tion-related products at affordable Disability-adjusted life years (DALYs) is a measure of overall disease burden, expressed as the as a platform for stronger primary Support countries to introduce and Promote prioritisation of domestic health care scale up coverage of vaccines for public resources for immunisation Incentivise innovation for the prevention of endemic and epidemic Support countries to ensure immuniand primary health care to improve B development of suitable vaccines sation services are well-managed, allocative efficiency Scale up innovative sustainable, harness innovation Enhance outbreak response through Prepare and engage self-financing immunisation-related products and meet the needs of all care givers countries to maintain or increase availability and strategic allocation of vaccine stockpiles Work with countries and communities performance to build resilient demand, and to leverage gender to address immunisation barriers Secure long-term predictable funding for Gavi programmes . Use evidence, evaluations and improved data for policies, programmes and accountability Ensure global political commitment for immunisation. . Leverage the private sector, including through innovative finance mechanisms and partnerships prevention and primary health care

Notes: All targets achievable with full funding

(Baseline values indicated in brackets refer to 2010)

GAVI Alliance Strategy 2011-2015

Gavi 5.0: the Alliance's 2021-25 strategy framework

Gavi 4.0 to Gavi 5.0: Key shifts



Leaving no one behind with immunisation

- Equity as organising principle focus on zero-dose children
- More differentiated, tailored and targeted support for countries
- > Enhanced focus on demand, communities and gender
- Strengthened approach to programmatic sustainability
- More systematic attention to preventing & responding to outbreaks
- More deliberate approach to innovation



Gavi 4.0 to 5.0 – Sustained impact in next period

Preliminary impact forecasts, 2021-2025

Maintaining impact despite country transitions:

Newer vaccines preventing more deaths:

~300 million

Children immunised

30-50%

More deaths averted from PCV and rotavirus

~7 million

Deaths averted

Significantly higher impact

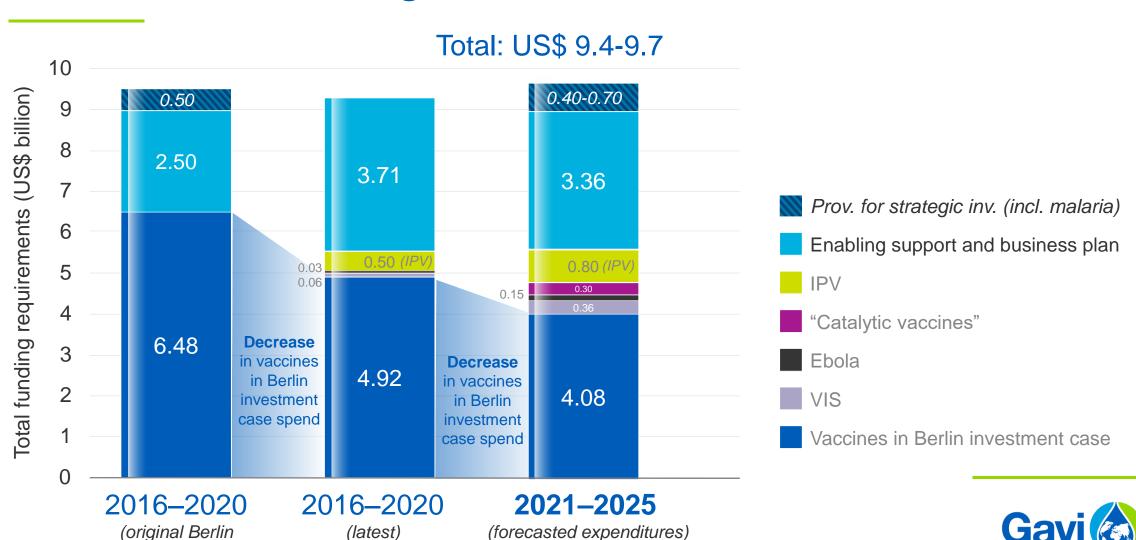
From HPV



Preliminary

2021-2025 funding scenarios

figures)



Gavi 5.0 – Greater outcomes and value for money

Preliminary impact forecasts

Unique children immunised with Gavi support

2000-2017

~700 million

2018-2025

>400 million

Total: >1.1 billion

Deaths averted by 2025

2000-2017

10 million

2018-2025

~12 million

Total: ~22 million



Source: Gavi Operational Forecast and Vaccine Impact Modeling Consortium

Gavi 4.0 evaluations: Learning to inform Gavi 5.0 strategy



- "Review of Gavi's **Performance-Based Funding** Component of its Health System Strengthening Support" (September 2018)
- "Measles campaigns and their effects on the overall immunization system" (November 2018)
- "Evaluation of Gavi's Support to Civil Society Organisations" (November 2018)
- "Review of Health System Strengthening Support" (March 2019)
- "Evaluation of the Cold Chain Equipment Optimization Platform" (April 2019)
- "Evaluation of Gavi's Gender Policy" (May 2019)

3.

ALLIANCE UPDATE



IFFIm update

Norway contributes NOK 600 million to IFFIm to fund CEPI's development of new vaccines for developing country epidemic diseases





The Islamic Development Bank Group (IsDB) invests US\$ 50 million in a Sukuk bond issued by IFFIm aimed at accelerating funding for immunisation efforts



Changes in partner Board leadership

Shanelle Hall Former Deputy Executive Director

Omar Abdi Deputy Executive Director for Programmes









Changes in partner Board leadership

Tim Evans, Senior Director Health, Nutrition and Population Global Practice Muhammed Pate Global Director for Health, Nutrition and Population, and Director of Global Financing Facility









Changes in partner Board leadership

Soumya Swaminathan Chief Scientist

Peter Salama, Executive Director Universal Health Coverage/ Life Course









Global Health Campus



Retirement of long-serving senior staff



Hind Khatib-Othman MD Country Programmes



Barry Greene MD Finance & Operations

New Managing Director, Finance and Operations

Assietou DioufMD Finance & Operations



New Managing Director, Country Programmes

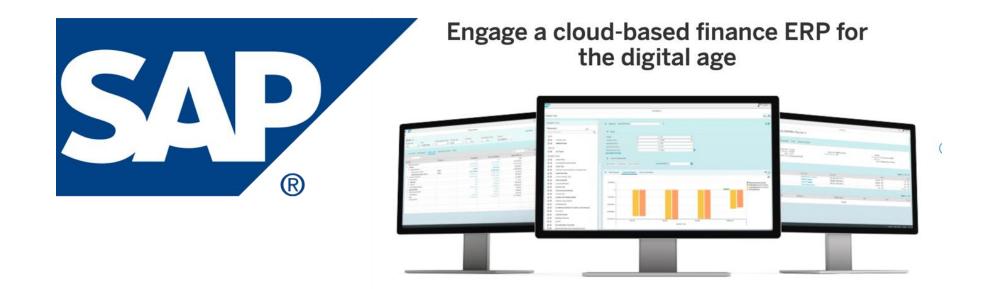
Thabani Maphosa
MD Country Programmes

Start: 1 September 2019



Updating Secretariat systems

Go live date for ERP phase 1 (SAP S/4HANA for Finance) – Oct. 2019 Multi-year Secretariat effort and investment





4.

AGENDA FOR THIS MEETING



Our agenda

Board agenda

- 1. 2016-2020 Strategy: Progress, Challenges and Risks
- 2. Replenishment 2020
- 3. Road to Replenishment
- 4. Gavi 5.0: The Alliance's 2021-2025 Strategy
- 5. Gavi 5.0: Operationalising the Alliance's 2021-2025 Strategy
- 6. Review of the Strategy for Papua New Guinea
- 7. Co-financing arrangements for Inactivated Poliovirus Vaccine (IPV) post 2020
- 8. Committee Chair and IFFIm Board reports
- 9. Report from Audit & Investigations

Consent agenda

- Delegation of Board Chair Recruitment to Governance Committee
- 2. Committee Chair appointments
- 3. Board/Committee member appointments
- 4. Appointment of Treasurer
- Evaluation Advisory Committee Terms of Reference
- 6. Appeals Tribunal
- 7. Audit & Investigations Terms of Reference
- 8. Currency Hedging Policy
- 9. Gavi Evaluation Policy
- 10. Cold Chain Equipment Optimisation Platform
- 11. Financial Update



THANK YOU

