

SUBJECT:	CONSENT AGENDA: BOARD AND COMMITTEE MEMBER NOMINATIONS
Report of:	Philip Armstrong, Director, Governance
Authored by:	Joanne Goetz, Alexandra Laheurte Sloyka
Agenda item:	02a
Category:	For Decision
Strategic goal:	Alliance operations

Section A: Overview

1. Executive summary

- 1.1 On 23 September 2015, the Secretary wrote to Board members informing them that Board and Committee nominations should be submitted by 6 November 2015. This report sets out recommendations for Board and Committee membership in light of the nominations received.
- 1.2 A number of organisations and constituencies have proposed reappointment of their Board and/or Committee members. Where new candidates have been proposed these are highlighted in yellow.
- 1.3 The Governance Committee noted that the **Programme and Policy Committee Charter states that** “Board Members/Alternates and Committee Delegates will be eligible for membership on the Committee with a majority of members being Board Members/Alternates”, and that the proposed composition of the Committee as outlined in this paper is 6 Board Members/Alternates and 11 Committee delegates. Governance Committee agreed that this should be considered as part of the Charter review and the Board and Committee self-evaluation which are on the work plan for 2016.
- 1.4 As further background information for the Governance Committee discussions, information on attendance at Board and Committee meetings over the past two years can be found in Annexes 1 and 2 respectively.

2. Recommendations

2.1 The Gavi Governance Committee recommends to the Gavi Board that it:

a) **Appoint** the following Board Members:

- **Sania Nishtar** as an Unaffiliated Board Member in the seat currently held by Wayne Berson effective 1 January 2016 and until 31 December 2018.
- **Edna Yolani Batres** of Honduras as Board Member representing the developing country constituency in the seat currently held by Andrei Usatii of Moldova effective 1 January 2016 and until 31 December 2018.
- **Raymonde Goudou Coffie** of Côte d'Ivoire as Board Member representing the developing country constituency in the seat currently held by Awa Marie Coll-Seck of Senegal effective 1 January 2016 and until 31 December 2018.
- **Ingrid-Gabriela Hoven** of Germany as Board Member representing the France, Luxembourg, European Commission, and Germany donor constituency in the seat currently held by Mariam Diallo of France effective 1 January 2016 and until 31 December 2016.
- **Samba O. Sow** as Board Member representing the Research and Technical Health Institutes constituency in the seat currently held by Zulfiqar A. Bhutta effective 1 January 2016 and until 31 December 2017.

b) **Reappoint** the following Board Members:

- **Richard Sezibera** as an Unaffiliated Board Member until 31 December 2018.
- **Angela Santoni** of Italy as Board Member representing the Spain and Italy donor constituency until 31 December 2016.

c) **Appoint** the following Alternate Board Members:

- **Sergey Khchatryan of Armenia** as Alternate Board Member to **Edna Yolani Batres** of Honduras representing the developing country constituency in the seat currently held by Bheri Ramsaran of Guyana effective 1 January 2016 and until 31 December 2018.
- **Felix Kabange** of the Democratic Republic of the Congo as Alternate Board Member to Raymonde Goudou Coffie of Côte d'Ivoire representing the developing country constituency in the seat currently held by Dorothee Kinde Gazard of Benin effective 1 January 2016 and until 31 December 2018.

- **Jan Paehler** of the European Commission as Alternate Board Member representing the France, Luxembourg, European Commission, and Germany donor constituency in the seat currently held by Marcus Koll of Germany effective 1 January 2016 and until 31 December 2016.
 - **Bradford Gessner** as Alternate Board Member to Samba O. Sow representing the Research and Technical Health Institutes constituency in the seat currently held by Samba O. Sow effective 1 January 2016 and until 31 December 2017.
- d) **Reappoint** the following Alternate Board Member:
- **Javier Hernández Peña** of Spain of Italy as Board Member representing the Spain and Italy donor constituency until 31 December 2016.
- e) **Appoint** the following to the Executive Committee effective 1 January 2016:
- **Ngozi Okonjo-Iweala** (statutorily appointed)
 - **Flavia Bustreo** (statutorily appointed)
 - **David Sidwell** until 31 December 2017
 - **Orin Levine** until 31 December 2017
 - **Geeta Rao Gupta** until 31 December 2017
 - **Tim Evans** until 31 December 2017
 - **Donal Brown** until 1 July 2016
 - **Bahar Idriss Abugarda** until 31 December 2017
 - **Seth Berkley** (non-voting and statutorily appointed).
- f) **Appoint** the following to the Audit and Finance Committee effective 1 January 2016:
- **David Sidwell** until 31 December 2017
 - **Shanelle Hall** until 31 December 2017
 - **Jo-Ann Purcell** until 1 July 2016
 - **Katherine Taylor** until 30 June 2017
 - **Marcus Koll** until 31 December 2017
 - **Francois Lefebvre** until 31 December 2017
 - **Clarisse Loe Loumou** until 30 June 2017

- **Heidi Malene Nipe** until 31 December 2017
- g) **Appoint** the following to the Governance Committee effective 1 January 2016:
- **Flavia Bustreo** (statutorily appointed)
 - **Gunilla Carlsson** until 31 December 2017
 - **Orin Levine** until 31 December 2017
 - **Donal Brown** until 1 July 2016
 - **Blair Exell** until 30 June 2017
 - **Eivind Homme** until 31 December 2016
 - **Javier Hernández Peña** until 31 December 2016
 - **Jan Paehler** until 31 December 2017
 - **Naveen Thacker** until 30 June 2017
 - **Laura Laughlin** until 31 July 2017
 - **Kesetebirhane Admasu** until 31 December 2017
 - **Samba O. Sow** until 31 December 2017
 - **Seth Berkley** (non-voting).
- h) **Appoint** the following to the Investment Committee effective 1 January 2016:
- **Stephen Zinser** until 30 June 2017
 - **William Roedy** until 31 December 2017
 - **David Sidwell** until 31 December 2017
 - **Yifei Li** until 31 December 2017
- i) **Appoint** the following to the Programme and Policy Committee effective 1 January 2016:
- **Richard Sezibera** until 31 December 2017
 - **Sania Nishtar** until 31 December 2017
 - **Jason Lane** until 31 December 2017
 - **Susan McKinney** until 31 December 2017
 - **Mariam Diallo** until 31 December 2017

- **Lene Lothe** until 31 December 2016
 - **Ahmed Jan Naeem** until 31 December 2017
 - **Lindsey Dietschi** until 31 December 2017
 - **Rajinder Suri** until 31 December 2017
 - **Jean-Marie Okwo-Bele** until 31 December 2017
 - **Robert Oelrichs** until 31 December 2017
 - **Violaine Mitchell** until 31 December 2017
 - **Robin Nandy** until 31 December 2017
 - **Seif Seleman Rashid** until 31 December 2017
 - **Shanta Bahadur Shrestha** until 31 December 2017
 - **Edna Yolani Batres** until 31 December 2017
 - **Dure Samin Akram** until 31 December 2017
 - **Seth Berkley** (non-voting).
- j) **Appoint** the following to the Evaluation Advisory Committee effective 1 January 2016:
- **Angela Santoni** until 31 December 2016
 - **Wieneke Vullings** until 31 December 2016
 - **Samba O. Sow** until 31 December 2017
 - **Fred Binka** until 31 December 2016
 - **Gonzalo Hernández** until 31 December 2016
 - **Zulfiqar A. Bhutta** until 31 December 2017
 - **Jeanine Condo** until 31 December 2017

2.2 The minutes will note that Board members who are candidates for these positions, or whose organisations or constituencies provided candidates for these positions, did not participate in discussion or voting on these nominations.

Section B: Content

3. Constituency processes for Board nominations

3.1 During its meeting on 18 September 2015 the Board approved the appointment of Ngozi Okonjo-Iweala as an **Unaffiliated Board member**

effective 1 January 2016 to 31 December 2018 in the seat currently held by Dagfinn Høybråten. The terms of Mr Wayne Berson and Dr Richard Sezibera come to an end on 31 December 2015. Mr Berson is not eligible for reappointment. Dr Sezibera has indicated his willingness to serve a further term on the Board.

- 3.2 In line with normal practice, a recruitment subcommittee of the Governance Committee recently reviewed a role specification and timelines for the selection and appointment process of Unaffiliated Board Members. Based on this specification, the recruitment subcommittee reviewed a list of potential candidates, agreed on a short-list and is finalising interviews, with the aim, primarily, of filling the seat to be vacated by Mr Berson. It is hoped that it will be possible to share the name and biography of the candidate with the Governance Committee in advance of its meeting on 1 December. Should this not be possible the information will be shared during the meeting. The work of the subcommittee will continue to identify candidates for the Unaffiliated Board seats to be vacated during 2016 and 2017.
- 3.3 Nominations from the **developing country governments** were submitted following consultative processes within each of the relevant groups. These processes were coordinated by incumbent Board members, primarily by email, and in some cases, finalised during discussions of constituency representatives at Gavi side-events organised within the margins of relevant WHO Regional Committee meetings. The Governance Committee will note that two nominations were received from the EURO region for the Alternate Board seat for that region. The constituency has been informed that the Governance Committee will consider the nominations and make a recommendation to the Board.
- 3.4 Nominations from **donor country governments** were also submitted following consultative processes within each of the relevant groups. When submitting their nominations the group of countries comprising France/Luxembourg/European Commission/Germany indicated that the European Commission would hold their Board seat for 2017 and that France would then hold the Alternate Board seat.
- 3.5 The Board member representing the **research and technical health institutes** coordinated a consultative process within his constituency. When submitting nominations he indicated that, in order to ensure continuity in representation on the Board, the candidates being nominated as Alternate Board member would be nominated to take the Board seat after a two year period.

Section C: Risk implication and mitigation and Financial Implications

4. Risk implication and mitigation

- 4.1 There is capacity risk for the Board if recommended candidates are not appointed and empty seats are not quickly filled after terms expire.

5. Financial implications: Business plan and budget

5.1 There are no financial implications.

Section D: Implications

6. Impact on countries

6.1 Ensuring that nominations are submitted in a timely manner and that seats can be filled helps to ensure representation of constituency views on the Board and Board Committees.

7. Impact on Gavi stakeholders

7.1 Ensuring that nominations are submitted in a timely manner and that seats can be filled helps to ensure representation of constituency views on the Board and Board Committees.

8. Impact on Secretariat

8.1 There is no impact on the Secretariat.

9. Legal and governance implications

9.1 Governance implications are listed throughout this paper.

10. Consultation

10.1 Information on consultation processes for the nomination of Board members are outlined in Section B.

11. Gender implications

11.1 Board-approved guidelines on the Gavi Board gender balance state that a ration of 60/40 male/female Board Members and Alternate Board members should be established and maintained. For the purposes of this calculation, the Board Members and Alternate Members are assessed as separate groups. The gender balance is deemed to be within the acceptable range if there is no more than 60% of any one gender.

11.2 The Board currently has 19 men (68%) and 9 women (32%) with one seat vacant. 10 alternates are men (56%) and 8 are women (44%).

11.3 Based on the nominations received and pending Board approval, as of 1 January 2016, the Board would be composed of 16 men (57%) and 12 women (43%). 11 alternates would be men (61%) and 7 would be women (39%).

Section E: Biographies

12. This section provides the biographies of nominees to the Board as well as the biographies of nominees for the Board Committees who have not been a member of either the Board or a Board Committee to date.
13. **Board members**
- 13.1 **Sania Nishtar** is President and Founder of Heartfile, an NGO think-tank which is the most powerful health policy voice and catalyst for health reform in Pakistan. She holds a fellowship of the Royal College of Physicians and a PhD from Kings College, London. She is widely respected as a global health expert, serves as an advisor to the WHO on various initiatives and is a member of many expert working groups and task forces of WHO in areas spanning health systems, chronic diseases and public private engagement. She is a faculty member of the World Economic Forum (WEF), and a number of other international commissions and initiatives. She served as Federal Minister of the Government of Pakistan during the 2013 caretaker government as Minister for Science and Technology, Education and Trainings and Information Technology and Telecom. She served as Chair of the Gavi Evaluation Advisory Committee from 2011 to 2014.
- 13.2 **Edna Yolani Batres** is Secretary of State at the Bureau of Health, in the government of President Juan Orlando Hernández, of the Republic of Honduras since January 2014. Minister Batres, an experienced physician with a master's degree in public health, has had an outstanding professional trajectory of more than 17 years within the Secretariat of Health, having served as Deputy Secretary of Health for Service Networks; Head of the Unit for Coverage Expansion for the Health Region of Gracias, Lempira; and Chief of the Emergency Services at the Departmental Hospital Juan Manuel Gálvez, among other important positions. Doctor Batres has also served as consultant of the Inter-American Development Bank (IADB) for technical capacity-building within the Unit of Decentralized Management of the Secretariat of Health, to support the expansion and sustainability of health services delivery. During her administration, she has given high priority to the Expanded Program on Immunization (EPI), to maintain the control, elimination and eradication of vaccine preventable diseases and the introduction of new vaccines.
- 13.3 **Raymonde Goudou Coffie**, Minister of Health, Côte d'Ivoire (*Biography pending*)
- 13.4 **Ingrid-Gabriela Hoven** was appointed Director-General of the Department for Global issues – sector policies and programmes of the Federal Ministry for Economic Cooperation and Development (BMZ) in October 2014. She has worked for the BMZ since 1986 in several different positions, most recently as Special Envoy for Climate and Development. From 2010 to 2014, Ms Hoven served as Executive Director to the World Bank Group, representing Germany. After receiving a diploma in Economics and Political Sciences from the Justus-Liebig-University Gießen and the University Paris

IX/Dauphin, Ms Hoven conducted a research study on 'Factors for Success in Non-Traditional Exports from Colombia' during her postgraduate studies at the German Development Institute (GDI). In 1986 Ms Hoven joined the German Federal Ministry for Economic Cooperation and Development (BMZ) as Desk Officer in the field of bilateral cooperation with southern Africa and regional development policy. After four years in this position, she became an Advisor to the Planning Secretariat and the Finance Ministry in Guatemala in the Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ) GmbH. In 1993 she moved to the Department for Economic and Social Policy as Planning Officer. Here she focused on public finance, pro-poor economic policies and capacity development. In 1995 Ms Hoven returned to the BMZ and held several positions at the BMZ, including as Head of the BMZ Environment Division and as Director-General, responsible for bilateral development policy and cooperation, United Nations development programmes, crisis prevention and peace building, human rights and good governance, and bilateral cooperation with Asia and Latin America. Ms. Hoven is a member of the board of the Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) and serves as Co-chair to the Global Facility for Disaster Reduction and Recovery.

- 13.5 **Richard Sezibera** is Secretary General of the East African Community, the regional intergovernmental organisation of the Republics of Kenya, Uganda, the United Republic of Tanzania, Republic of Rwanda and Republic of Burundi. The Community has the ultimate aim of forming a political federation. The partner countries have formed a customs union, a common market, have signed a protocol on monetary union and cooperate on many areas including infrastructure development. Prior to his appointment, Dr. Sezibera served as Minister of Health of the Republic of Rwanda (October 2008 - April 2011), and as a Gavi Board member representing developing country governments. Dr. Sezibera has served in many capacities in the Rwandan government, including Ambassador to the US, Presidential Special Envoy to the Great Lakes Region, and Senior Advisor to the President of Rwanda, where he worked on peace and security, conflict management and resolution, and regional integration issues. Dr. Sezibera is a Medical Doctor by profession, a father of five and is married to Ms Eustochie Sezibera.
- 13.6 **Angela Santoni** is an immunologist with forty years of experience in biomedical research. She teaches immunology and immunopathology at the School of Medicine of the "Sapienza" University of Rome, where she heads the Department of Molecular Medicine. She is currently the Scientific Director of the "Pasteur Institute – Fondazione Cenci Bolognetti" of Rome, a private non-profit foundation specialised in biomedical research. For several years she was a researcher at the Laboratory of Experimental Chemotherapy and Immunodiagnosis, and at the Biological Response Modifiers Program, of NCI-NIH, Bethesda. She is a member of several national and international committees, with specific expertise in Molecular Biology. She is a member of several editorial boards of scientific publications in Europe and the US, an author in highly qualified international

journals, and a guest speaker at several national and international scientific congresses.

- 13.7 **Samba O. Sow** MD, MSc. is Director General of the Center for Vaccine Development (CVD) in Mali and Professor of Medicine at the University of Maryland School of Medicine. A physician and epidemiologist, he coordinates epidemiological studies and clinical trials on vaccine preventable diseases that inform governmental policy. His research spans diverse vaccines and vaccine-preventable diseases. He serves on the Scientific Advisory Panel for Mali's ICC, WHO's Global Training Network, the Pneumococcal Awareness Council of Experts, and on WHO-SAGE meningitis working group. Dr Sow's received the 2000 "Paul Laveron" Prize in Tropical Medicine from the University of Marseille and was Commemorative Fund Lecturer of the American Society of Tropical Medicine & Hygiene in 2006.

14. Alternate Board members

- 14.1 **Sergey Khchatryan**, former Director of World Bank supported Health Project Implementation Unit of Republic of Armenia, was appointed as the Deputy Minister of health on November 2010. As a Deputy Minister of health, Dr S Khchatryan is responsible for coordination of Public Health (including immunization), Mother and Child health, International relations, Partnerships. Dr Khachatryan is an accomplished public health officer in the field of immunization and vaccine preventable diseases who played a critical role in developing the national immunization policies and strategies. With a focus on advocacy and resource mobilization, he created partnerships and bridges cross-cutting development themes to grow and strengthen the movement of controlling and eliminating VPDs in Armenia (there are no polio, diphtheria, mumps, measles, and rubella cases). Under his leadership and coordination Armenia has expanded its National Immunization Programme through successfully and smoothly introduction of new vaccines (rotavirus in 2012 and pneumococcal in 2014). He manages the Immunization Programme operations and provides key support to the National Immunization Programme manager and immunization team in advocacy and resource mobilization activities resulting Immunization budget increase 3 times in 2015. To sustain high routine immunization coverage rates in the country, Dr. Khachatryan personally manages supportive supervisions and discussions on findings, planning, implementation, monitoring and evaluation of immunization activities, coordination of ICC (ICC member since 2010), NITAG meetings. He is well known on each district performance. Dr Khachatryan brings extensive experience collaborating with international and multilateral agencies (GAVI, WHO, UNICEF, USAID), private sector, non-governmental organizations to expand infection disease control and prevention, and outbreak response measures around the whole country. Due to his active involvement and advocacy Armenian Government signed the Partnership Framework Agreement with Gavi .

- 14.2 **Paata Imnadze** holds a PhD Degree from the Tbilisi Medical State University in 1983 and Degree of Medical Doctor from the same university. Dr Imnadze is the Scientific Director at the National Center for Disease Control and Public Health (NCDC), Georgia. Prior to his current position (1992-2010), he was Director General of the NCDC. Addition to this, he continues to serve as the head of the Department of Public Health at the Tbilisi State University, and was formerly Associate Professor of the Department of Microbiology and Immunology at the Tbilisi State Medical University. Besides expertise in immunization, his professional experience includes epidemiology of communicable diseases, biosafety, infection control, microbiology, molecular epidemiology, emergency preparedness and response. Dr Imnadze is a member of the Interagency Coordination Committee (ICC) since 2000, and a member of the National Immunization Technical Advisory Group (NITAG) from 2014 up to present. He was a member of the WHO European Technical Advisory Group of Experts on Immunization for 9 years (2002-2011). In 2002 he was awarded with the lapel pin to commemorate Polio-Free Europe. Dr Imnadze is an author of several peer-reviewed articles in immunization and vaccine-preventable diseases epidemiology.
- 14.3 **Felix Kabange**, Minister of Health, Democratic Republic of the Congo
(Biography pending)
- 14.4 **Jan Paehler** leads the team working on Global Health Initiatives in the European Commission's Directorate General for Development Co-operation. He is an alternate board member at the Global Fund since 2011 and served on board committees on strategic and financial oversight. He also chaired two nomination committees for leadership appointments at the Global Fund. Jan was a GAVI board member in 2014. Jan is a medical doctor with a PhD in cardiology and an MSc in Health Systems Management. Jan spent five years in Ghana. First in clinical service for the Ghana Health Service in Accra, then overseeing government grants as USAID's Child Health and Infectious Disease Advisor. In this capacity Jan also served on the local ICC. Before moving to the European Commission, Jan worked for the Advisory Council on Developments in the German Health Care System, the major government think tank on health systems advising the German Minister of Health.
- 14.5 **Bradford D. Gessner**, is the Scientific Director of Agence de Medicine Preventive in Paris, France and Professor of Pediatrics at the University of Washington. Dr. Gessner trained as a pediatrician at the University of Colorado, completed a preventive medicine residency at the University of Washington, and completed Epidemic Intelligence Service training with the US CDC. The author of over 170 scientific manuscripts, he coordinates, oversees, and implements the scientific aspect of AMP's work on field vaccinology, including large-scale clinical trials, surveillance, vaccine impact, coverage improvement, vaccine safety systems, laboratory improvements, economics, anthropology, communication, and training. Dr. Gessner has conducted worked in 18 Gavi-eligible African countries, and the key Asian countries of Bangladesh, India, Indonesia, Pakistan, and

Vietnam. Current committee memberships for Gavi include the Strategic Goal 2 Working Group and as part of the advisory committee for the Board's Science and Research constituency. For WHO, he currently serves on IVIR-AC and IPAC, SAGE working groups on non-specific vaccine effects and maternal and neonatal tetanus elimination, a GACVS working group on RTS,S vaccine safety, the Invasive Bacterial Vaccine Preventable Disease ITAG, and as lead for a technical working group on perinatal influenza impact.

- 14.6 **Javier Hernández Peña** has been the Deputy Director General for Development Policies in the General Secretariat for International Development Cooperation at the Spanish Ministry of Foreign Affairs and Cooperation since 2012. Before this position, he was the Deputy Director General for Institutional Affairs in the Secretariat of State for the European Union. He has also had several diplomatic appointments worldwide and was part of the negotiation of the Cotonou Agreement. Javier Hernández Peña has a degree in Law, specialised in European Community Law.

15. Committee delegates

Audit and Finance Committee

- 15.1 **Heidi Malene Nipe** joined the Norwegian Ministry of Foreign Affairs in January 2015. She serves as Senior Advisor in Section of Grant Management, especially towards the global health sector. Her focus consists within financial and project management including internal controls, particularly relating to multilateral organisations. Before joining the Ministry, she worked eight years with audit in PricewaterhouseCoopers (including one year in Singapore), first as associate and later as manager. Heidi holds a Master of Science in Economics and Administration, a Master in Professional Accountancy from BI Norwegian Business School and entitles as a State Authorized Public Accountant.

Programme and Policy Committee

- 15.2 **Lindsey Dietschi** is the Corporate Affairs Lead for Pfizer Vaccines. In this role, she works across Public Affairs, Policy, Communications, Corporate Social Responsibility and Media Relations to support access to vaccines for people of all ages. In addition, she is a member of the International Federation of Pharmaceutical Manufacturers and Association (IFPMA) Vaccines Committee. Before her positions in vaccines, Lindsey worked to advance smoking cessation policies, including smoke-free air laws. She earned a Bachelor of Arts in Spanish from Michigan State University and a Master of Business Administration (MBA) in Marketing and Management from the Leonard N. Stern School of Business at New York University (NYU). She is currently an Adjunct Professor in the Management Communications Department at NYU and has served as a guest speaker on Organizational Communications at Unilever.
- 15.3 **Robin Nandy** is, since December 2011, the Chief of Child Survival & Development in the UNICEF Indonesia country office. Prior to this, Robin

was the Team Lead for the Global Polio Eradication Initiative at UNICEF Headquarters during 2010-2011 and the Team Lead for Health in Emergencies during 2006 -2011. He is a medical epidemiologist and public health physician with an extensive background international public health, particularly in the areas of immunisation and in humanitarian health response. Previous to UNICEF, he has worked as a medical epidemiologist at the Global Immunisation Division of the Centers for Disease Control & Prevention (CDC) in Atlanta (2002 -2006). He has also worked at both the country and headquarters level with the International Rescue Committee (IRC) during 1998-2002 and for the Indian government in the Republic of Maldives. As a Medical Officer, he worked four years in various hospitals in New Delhi, India (1990-1994). Robin obtained his medical degree from Mysore University, India (1990) followed by an MPH at the Nuffield Institute for Health, Leeds, UK (1996). He completed the Epidemic Intelligence Service (EIS) fellowship at the CDC (2002-2004).

- 15.4 **Shanta Bahadur Shrestha** was born in Palpa District in western Nepal and he joined the Government of Nepal as a section officer 35 years ago. With a Masters in Public Administration, he served in a number of ministries over this period. He was Joint Secretary at the Ministry of Finance in 2012 and was then assigned to the Ministry of Federal Affairs and Local Development where he served for 2 years and played significant role in the endorsement of a collaborative framework of health and local development. Since 2014 he is Secretary of the Ministry of Health and Population and actively involved in the campaign of full immunisation declaration at various village development committees, municipalities and districts across the country. From his experience and engagement at the Ministries of Finance and Local Development he has a keen interest in being involved in ensuring the sustainability of funding for immunisation.
- 15.5 **Dure Samin Akram** is a renowned professor of Pediatrics in Pakistan. Dr DS Akram has also remained Chairperson of the Department of Pediatrics at Dow University of Health Sciences, Karachi for 10 years, and currently is the Honorary Chairperson of the "Health Education and Literacy Program" CSO. She was elected as President of the Pakistan Pediatric Association and served at that post between 2002-2004. In addition to obtaining Certification in the American Board of Pediatrics, she also did an MPH in Epidemiology of Infectious Diseases with a special interest in Vector borne infections. Dr DS Akram has authored over 65 scientific papers published in National and International peer reviewed journals. These articles include original research on Poliomyelitis and Dengue infections in Pakistan. She is a practicing pediatrician and an Honorary Faculty member in the Department of Pediatrics at Aga Khan University in Karachi, Pakistan.

Evaluation Advisory Committee

- 15.6 **Jeanine Condo** is Associate Professor of Public Health at the School of Public Health and Acting Principal of the College of Medicine and Health Sciences in Kigali, Rwanda. She has served the school of public health since 2002 where she became the deputy dean in charge of research and

projects from 2011 to 2013 and acting dean from October 2013 to January 2015. A physician and expert in the evaluation of health programmes, she leads a wide-reaching teaching and research programme. She serves on the Technical Evaluation Reference Group of the Global Fund to Fight AIDS, Tuberculosis and Malaria, and is a Commissioner Member of the International Initiative for Impact Evaluation (3ie). Her areas of interest and expertise include evaluation design and methods, maternal and child health and more specifically nutrition and health system strengthening.

Annexes

Annex 1: Attendance at Gavi Board meetings 2014-2015

Annex 2: Attendance at Gavi Board Committee meetings 2014-2015

Board Members	Tel Sept 15	Jun-15	Retreat 15	Dec-14	Jun-14	Retreat 14
INDEPENDENT INDIVIDUALS						
Dagfinn Høybråten	Attend	Attend	Attend	Attend	Attend	Attend
Wayne Berson	Attend	Attend	Attend	Attend	Attend	Attend
Gunilla Carlsson	Attend	Attend	Attend			
HRH Infanta Cristina	Attend	Attend	Attend	Attend	Attend	Attend
Yifei Li	Attend	Attend	Regrets	Regrets	Attend	Attend
Bill Roedy	Attend					
Richard Sezibera	Regrets	Regrets	Regrets	Attend	Attend	Attend
David Sidwell	Attend	Attend	Attend			
Stephen Zinser	Attend	Attend	Attend			
George W. Wellde				Attend	Attend	Attend
Ashutosh Garg				Attend	Attend	Attend
Maria C Freire		Attend	Attend	Regrets	Attend	Attend
GATES FOUNDATION						
Orin Levine	Attend	Attend	Attend	Attend	Attend	Attend
Violaine Mitchell (Alt.)	Attend	Attend	Attend	Attend		
Steve Landry (Alt.)				Regrets	Attend	Attend
WORLD BANK						
Tim Evans	Attend	Regrets	Attend	Attend	Attend	Attend
Rama Lakshminarayanan (Alt.)	Attend	Attend				
Armin Fidler (Alt.)					Regrets	Attend
UNICEF						
Geeta Rao Gupta	Attend	Attend	Attend	Attend	Attend	Regrets
Shanelle Hall (Alt.)	Attend	Attend	Attend	Attend	Attend	Attend
WHO						
Flavia Bustreo	Attend	Attend	Attend	Attend	Attend	Regrets
Jean-Marie Okwo-Bele (Alt.)	Attend	Attend	Regrets	Attend	Regrets	Attend
GOV'T-DEVELOPING COUNTRIES						
Seif Seleman Rashid	Attend	Attend	Attend			
Kesetebirhan Admasu (Alt.)	Regrets	Regrets	Regrets			
Khaga Raj Adhikari	Regrets	Attend	Attend			
Eksavang Vonvichit (Alt.)	Regrets	Attend	Attend			
Bahar Idriss Abugarda	Regrets	Regrets	Attend			
Muhammad Ayub Sheick (Alt.)	Regrets	Attend	Regrets			
Awa Marie Coll-Seck	Attend	Attend	Attend	Attend	Attend	Regrets
Dorothee Kinde Gazard (Alt.)	Regrets	Regrets	Regrets	Attend	Regrets	Regrets
Andrei Usatii	Regrets	Regrets	Attend	Attend	Attend	Regrets
Bheri Ramasaran	Regrets	Regrets	Regrets	Regrets	Regrets	Regrets
Ruhakana Rugunda				Regrets	Attend	Attend
A.F.M. Ruhul Haque				Attend	Attend	Attend
Pe Thet Khin (Alt.)				Regrets	Attend	Regrets
Suraya Dalil				Attend	Attend	Regrets
Salah Banoita Tourab (Alt.)				Attend	Attend	Attend
GOV'T-DONOR COUNTRIES						
Mariam Diallo	Attend	Attend	Attend	Attend		
Marcus Koll (Alt)	Attend	Attend	Attend			
Angela Santoni	Attend	Attend	Attend	Attend	Attend	Attend
Javier Hernández Peña (Alt.)	Attend	Attend	Attend	Attend	Attend	
Eivind Homme	Attend					
Wieneke Vullings (Alt.)	Attend	Attend	Attend			
Donal Brown	Attend	Attend	Attend	Regrets	Attend	Attend
Jo-Ann Purcell (Alt.)	Attend					
Katie Taylor	Attend	Attend	Attend	Attend		
Blair Exell (Alt.)	Attend	Attend				
Jan Paehler				Attend		
Anders Nordström				Regrets	Attend	Regrets
Beate Stirø (Alt. then Board member)		Attend	Attend	Attend	Attend	Attend
Sara Nicholls (Alt.)		Attend	Attend	Attend		
Micheline Gilbert (Alt.)					Regrets	Attend
Nick Dyer				Attend		
Jenny Da Rin				Attend	Attend	Attend
Robert Clay (Alt.)					Attend	Attend
Walter Seidel				Attend	Attend	Attend
Emmanuel Lebrun-Damiens (Alt.)					Attend	Attend
VACCINE INDUSTRY-INDUSTRIALISED COUNTRIES						
Olivier Charmeil	Attend	Attend	Attend	Attend		
Laura Laughlin (Alt.)	Attend	Attend	Attend	Attend		
Johan Van Hoof					Attend	Regrets
Olga Popova (Alt.)					Attend	Regrets
VACCINE INDUSTRY-DEVELOPING COUNTRIES						
Adar Poonawalla	Attend	Attend	Attend	Attend		
Juliman Fuad (Alt.)	Attend	Attend	Attend	Attend	Attend	Regrets
Mahima Datla					Attend	Attend
CIVIL SOCIETY ORGANISATIONS						
Naveen Thacker	Attend					
Clarisse Loe Loumou (Alt.)	Attend					
Joan Awunyo-Akaba		Attend	Attend	Attend	Attend	Attend
Naveen Thacker		Attend	Attend	Attend	Attend	Attend
RESEARCH AND TECHNICAL HEALTH INSTITUTES						
Zulfiqar Bhutta	Attend	Regrets	Attend	Attend	Attend	Regrets
Samba Sow	Attend	Attend	Regrets	Regrets	Attend	Regrets
GAVI CEO						
Seth Berkley, MD	Attend	Attend	Attend	Attend	Attend	Attend
	80%	83%	84%	80%	89%	67%

Committee Members	18-Nov-15	18 Sept 15	9 June 15	23 Mar 15	2 Feb 15	6 Nov 14	23 Sept 14	12 May 14	4-Mar-14
EXECUTIVE COMMITTEE									
Dagfinn Høybråten, Chair	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Flavia Bustreo	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Attend
Geeta Rao Gupta	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Regrets
Wayne Berson	Regrets	Attend	Attend	Attend	Regrets	Regrets	Attend	Attend	Regrets
Orin Levine	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Awa Marie Coll-Seck	Regrets	Attend	Attend	Attend	Attend	Regrets	Regrets	Attend	Regrets
Donal Brown	Attend	Attend	Attend	Attend	Attend				
Tim Evans	Attend	Attend	Regrets	Regrets	Attend	Attend	Attend	Attend	Regrets
Seth Berkley	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
George W. Wellde Jr						Attend	Attend	Attend	Attend
Ashutosh Garg						Attend	Attend	Regrets	Attend
Jenny Da Rin						Regrets	Attend	Attend	Attend
	67%	100%	89%	89%	89%	73%	91%	73%	78%
Committee Members									
	01-Dec-15	17-Sep-15	09-Jun-15	04-Jun-15	23-Mar-15	09-Dec-14	31-Oct-14	17-Jun-14	05-Jun-14
GOVERNANCE COMMITTEE									
Flavia Bustreo, Chair		Attend	Attend	Attend	Attend				
Gunilla Carlsson		Attend	Regrets	Attend	Attend				
Rama Lakshminarayanan		Attend							
Naveen Thacker		Attend							
Laura Laughlin		Attend	Attend	Attend	Attend	Attend	Attend		
Orin Levine		Attend	Attend	Attend	Attend	Attend	Regrets	Attend	Attend
Geeta Rao Gupta		Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Donal Brown		Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Eivind Homme									
Samba Sow		Regrets	Attend	Regrets	Regrets	Regrets	Regrets	Attend	Attend
Bheri Ramsaran		Regrets	Regrets	Regrets	Regrets	Regrets	Attend		
Seif Seleman Rashid		Attend	Attend	Regrets	Attend				
Blair Exell		Attend							
Javier Hernandez Peña		Regrets	Attend	Regrets	Attend				
Seth Berkley		Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Maria Freire			Attend	Attend	Attend	Regrets	Attend	Attend	Attend
George W. Wellde Jr						Attend	Attend	Attend	Attend
Shanelle Hall								Attend	Attend
Olga Popova								Attend	Attend
Joan Awunyo-Akaba			Attend	Regrets	Attend	Attend	Attend	Attend	Attend
Beate Størø		Regrets	Attend	Regrets	Attend	Attend	Attend	Attend	Attend
Ruhakana Rugunda						Regrets	Regrets		
		60%	86%	57%	86%	67%	75%	100%	100%
Committee Members									
	04-Nov-15	26-Aug-15	29-May-15	18-Feb-15	12-Nov-14	12-Sep-14	24-Apr-14	25-Feb-14	15-Oct-13
INVESTMENT COMMITTEE									
Stephen Zinser, Chair	Attend	Attend	Attend	Attend	Attend	Attend			
Wayne Berson	Regrets	Attend	Attend	Attend	Attend	Attend	Regrets	Attend	Attend
Bill Roedy	Attend	Attend							
George W Wellde, Jr					Attend	Attend	Attend	Attend	Attend
Ashutosh Garg					Attend	Regrets	Attend	Attend	Attend
Ross Leach				Attend	Attend				
	67%	100%	100%	100%	100%	80%	67%	100%	100%
Committee Members									
	01-Dec-15	06-Nov-15	21-Jul-15	22-May-15	25-Feb-15	24-Oct-14	30-Jul-14	17-Apr-14	13-Feb-14
AUDIT & FINANCE COMMITTEE									
Wayne Berson, Chair		Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Yifei Li		Regrets	Attend	Regrets	Regrets	Regrets	Attend	Regrets	Regrets
David Sidwell		Attend	Attend	Attend	Attend				
Shanelle Hall		Regrets	Attend	Attend	Regrets	Attend	Attend		
Jo-Ann Purcell		Regrets	Regrets						
Katie Taylor		Attend	Attend	Attend	Regrets	Attend	Attend		
Tom Hunstad		Attend	Attend	Attend	Attend	Attend	Attend	Attend	Regrets
Marcus Koll		Attend	Attend	Attend	Regrets	Attend	Attend	Regrets	Attend
Francois Lefebvre		Attend	Regrets	Attend	Attend	Attend	Attend		
Esther Fox				Attend	Attend				
Micheline Gilbert							Attend	Attend	Attend
Derek Strocher								Regrets	Attend
		67%	78%	89%	56%	86%	100%	50%	67%
Committee Members									
	12-Nov-15	06-Nov-15	07-Oct-15	21-May-15	04-May-15	10-Nov-14	24-Oct-14	07-Oct-14	5-May-14
PROGRAMME & POLICY CTE									
Richard Sezibera, Chair	Attend	Attend	Attend	Attend	Attend	Attend	Regrets	Attend	Attend
Lene Lothe	Attend	Attend	Attend			Attend	Regrets	Attend	Attend
Jason Lane	Regrets	Attend	Attend	Attend	Attend	Regrets	Attend	Regrets	
Mariam Diallo	Attend	Regrets	Attend	Attend	Attend				
Susan McKinney	Attend	Attend	Attend	Attend	Attend	Regrets	Regrets	Attend	Attend
Ahmad Jan Naem	Attend	Regrets	Attend	Regrets	Regrets	Attend	Regrets	Regrets	Attend
Andrei Usatii	Regrets	Regrets	Regrets	Regrets	Regrets	Attend	Regrets	Attend	Regrets
Erik Bossan	Attend	Attend	Regrets	Attend	Attend	Attend	Regrets	Attend	
Rajinder Suri	Attend	Attend	Regrets	Attend	Attend	Attend	Attend	Attend	Attend
Zulfiqar Bhutta	Attend	Regrets	Attend	Attend	Regrets	Attend	Regrets	Attend	Attend
Clarisse Loe Loumou	Regrets	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Kesetebirhane Admasu	Regrets	Regrets	Regrets	Attend	Regrets				
Jean-Marie Okwo-Bele	Attend	Attend	Attend	Attend	Attend	Regrets	Regrets	Regrets	Attend
Robert Oelrichs	Attend	Regrets	Attend	Attend	Attend	Regrets	Attend	Attend	Attend
Violaine Mitchell	Attend	Attend	Attend	Attend	Attend				
Seth Berkley	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Jon Abramson	Attend	Regrets	Attend	Attend	Attend	Attend	Regrets	Attend	Attend
Jos Vandelaer				Attend	Attend	Attend	Attend	Attend	Attend
Steve Landry								Regrets	Attend
Raj Baisya									Attend
Emmanuel Lebrun-Damiens									Attend
Klaus Stohr									Attend
	76%	59%	76%	88%	76%	73%	40%	75%	94%
Committee Members									
	24-Nov-15	04-Sep-15	18-Mar-15	29-Nov-14	26-Mar-14	10-Jul-13	05-Jul-12	13-Feb-12	19-Jan-12
EVALUATION ADVISORY CTE									
Rob Moodie, Chair		Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Angela Santoni		Attend	Regrets	Regrets	Attend	Regrets	Regrets		
Samba Sow		Attend	Regrets	Regrets	Attend	Attend			
Naveen Thacker		Attend	Attend	Attend	Attend				
Fred Binka		Attend	Attend	Attend	Attend	Regrets			
Gonzalo Hernandez		Regrets	Attend	Attend	Attend	Attend	Regrets	Attend	Attend
Mira Johri		Attend	Attend	Attend	Attend	Attend	Attend	Attend	Attend
Wieneke Vullings		Attend	Attend						
Sania Nishtar, Chair				Attend	Attend	Attend	Attend	Attend	Attend
Stanley Foster					Attend	Attend	Attend	Attend	Attend
		88%	75%	75%	100%	75%	67%	100%	100%