

GOVERNANCE COMMITTEE CHAIR REPORT

BOARD MEETING

Omar Abdi

1-2 July 2026, Geneva, Switzerland

Routine (recurring) work

Board and Committee nominations

Monitoring of the GC Action Sheet and Forward Workplan

Monitoring of Governance Risk Matrix

Strengthening Implementing Country Representation and Governance Inclusivity

GC updated on the Implementing Country Caucus request for:

- stronger Board representation
- increased leadership opportunities on Board Committees
- greater diversity among unaffiliated members.

The Committee encouraged:

- stronger engagement structures, and
- more efficient support models for the ICC.

These issues will be considered further through the Board evaluation process.



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Advancing the Board and Board Committees Evaluation

The Committee agreed that the upcoming evaluation should be:

- **More ambitious** than previous reviews
- Ensure Gavi's governance model is **fit for purpose** in an evolving global health environment.

Discussions highlighted:

- Board composition, skills, continuity
- Delegation of authority
- Fiduciary oversight
- Adaptability
- Strengthening implementing country participation while maintaining an effective Board size

The Committee will oversee the evaluation process and continue to shape its scope.

Maintaining Effective Governance Structures and Oversight

The Committee reviewed governance **performance indicators**, noting progress and challenges related to governance workload, meeting attendance, gender balance, and the timely production of meeting minutes.

Members supported the continued use of **artificial intelligence** tools and streamlined reporting.

The Committee also received updates from **Ethics, Risk & Compliance**, emphasising the importance of:

- Rollout of the Code of Ethics and Conduct
- Mandatory Prevention of Sexual Exploitation and Harassment training for the Board,
- Strengthened governance foundations as Gavi implements Gavi 6.0 in a resource-constrained environment.

Innovation Scale-Up Facility

GAVI Secretariat introduced the **Innovation Scale-Up Facility (SUF)**

- Secretariat plans to mobilize **up to US\$ 300 million (starting with US\$ 50 million)** in external capital through performance-based grants
- SUF is being designed to leverage **new non-ODA funding**
- Secretariat confirmed **minimal additional cost or Secretariat workload** through outsourced operations.

GC Members emphasized the need to **complement**—not fragment—the existing innovation ecosystem and strengthen national systems.

Recommendations to the Board

29 June *to be considered for inclusion on Consent Agenda for July Board meeting*

- Board Vice-Chair appointment
- Committee Chairs appointment: IRC and Investment Committee Chairs

Thank you