GAVI 6.0 STRATEGY OPERATIONALISATION: GETTING READY TO DELIVER ON THE NEXT STRATEGIC PERIOD

BOARD MEETING Johannes Ahrendts, Amy LaTrielle 4-5 December 2024, Bali, Indonesia



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High-level approach to get us ready to deliver on Gavi 6.0 with five key workstreams

| Strategy / design finalisa | tion | For guidance | |
|--|---|--|--|
| | Policy | | |
| Item 6C | | Implementation | |
| 1 Gavi 6.0 theory of change and measurement framework | Item 6B | Evolution of partnership approach: Accelerate collaboration with GHIs in context of Lusaka agenda | |
| | Funding Policy Review: Eligibility, Transition Co-financing | Update the Alliance partnership model, redesign PEF | |
| 2 | Health Systems and Immunisation Strengthening | 5 Update of Secretariat operating model: | |
| Sub-strategies, including: Item 6A Health Systems Strategy | Beyond Funding Policy Review:Vaccine prioritisation & optimisation | Update of Secretariat operating model: Roll out grant management reform (EVOLVE) incl. tools for access to funding and IRC transformation | |
| Approach to Fragile <i>Item 6</i> & Humanitarian settings | Vaccine donation policy | Operational effectiveness and efficiency initiatives Update of vaccine, programme funding and other operational guidelines | |
| Market shaping strategy | | Reprogramme HSS-like support in line with 6.0 objectives Country Delivery Initiative | |
| Workstreams 1-3 inform the design and implementation of workstreams 4 and 5 | | | |

High-level approach to get us ready to deliver on Gavi 6.0 with five key workstreams

Translate key Gavi 6.0 changes to country level

- Agree on core set of priority interventions with countries to address key priorities (e.g., accelerate Zero-dose reduction, address stockouts, build sustainability)
- Support structured political engagement with country leadership
- Enable continuous monitoring and course correction over time

Implementation

- Evolution of **partnership approach**:
- Accelerate collaboration with GHIs in context of Lusaka agenda
- Update the Alliance partnership model, redesign PEF

- Update of Secretariat operating model:
- Roll out grant management reform (EVOLVE) incl. tools for access to funding and IRC transformation
- Operational effectiveness and efficiency initiatives
- Update of vaccine, programme funding and other operational guidelines
- Reprogramme HSS-like support in line with 6.0 objectives

Country Delivery Initiative

Workstreams 1-3 inform the design and implementation of workstreams 4 and 5

5

Recommendation for decision

For guidance

F&H approach: Reimagining support in Fragile & **Humanitarian settings**

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Why it matters to Gavi 6.0



Fragile and humanitarian (F&H) settings are a substantial proportion of Gavi portfolio, and immunisation outcomes are lagging versus others



Challenges in fragile & humanitarian settings are growing



The Alliance has the opportunity to rise to this increasing challenge, with Gavi 6.0 foreseeing a radically different approach to **F&H** settings

Objectives

Outline Gavi's approach across strategic goals in F&H settings



Develop an

approach

Determine what Gavi needs to do differently to deliver

implementation plan to

deliver on the new

Process

Three-phase approach:

- Diagnose: Identify pain points (May-Oct 2024)
- **Design:** Create scenarios for shifts with varying ambition (Nov-Feb 2024/25)
- Finalise: Prep implementation of approach (March-June 2025)

Extensive consultations with countries, Alliance partners, **Global Health and** Humanitarian partners

F&H approach: Problem statements identified across various dimensions of Gavi's model



5 Board Meeting, 4-5 December 2024

F&H approach: Shifts explored to address identified problem statements

From...

| 1 | Lack tailored application to achieve Gavi's goals and objectives for Fragile & Humanitarian settings | > | Differentiated, context-sensitive application of Gavi's goals and objectives for Fragile & Humanitarian settings |
|---|---|---|--|
| 2 | Gavi's policies and programmes not well-suited for complex fragile & humanitarian settings, with contradictory and overlapping elements | > | Tailored and adaptive policies & programmes, including a mechanism for agile funding of emergency response and mechanisms improving vaccine access to humanitarian actors |
| 3 | Secretariat grant management not geared towards specificities of F&H settings, and limited Secretariat HR capacity and expertise | > | Flexible and agile grant management processes tailored for fragile and humanitarian contexts |
| 4 | Limited collaboration and coordination at global and country levels, including with the humanitarian response, humanitarian partners, private sector partners and other key actors in F&H settings | > | Targeted collaboration with context-appropriate partners, underpinned by strong coordination at global and country levels, driving an aligned and impactful response |

То...

Global ecosystem: Gavi operates in a global ecosystem which this approach must align and contribute to, and from which contributions are needed

Actions requested of the Board

The Gavi Alliance Board is requested to provide guidance on **the Gavi 6.0 approach to Fragile and Humanitarian settings:** The emerging direction as described in Annex B, including the problem statements





Thank you