

Annex A: Implications/Anticipated impact

Risk

The strategy performance indicators and associated targets will be developed to help the Gavi Board assess the extent to which the 2026-2030 strategy is on track. The indicators will provide annual information on strategy performance, with one indicator linked to each strategic objective in the Gavi 6.0 one-pager. These performance indicators, with accompanying targets, will provide the Board with a high-level understanding of strategy progress for shared Alliance accountability, however they will not provide a complete picture of strategy implementation and performance. We will seek to address this by monitoring Alliance-wide process and output indicators as part of the broader monitoring system, including the Delivery Cascade, and to provide intelligence about progress on the causal pathway towards the strategic objectives. Evaluations, learning activities, and other assessments will also supplement and contextualise the strategy performance indicators.

Recognising the different stages of development of the Gavi 6.0 strategy elements, the importance of Alliance and country ownership, and availability of the latest data for target setting (e.g. immunisation coverage), the development of the measurement framework will require a staged approach, with indicators brought to the Board for approval in June 2025 and targets in December 2025, assuming no significant delays in other aspects of Gavi 6.0 operationalisation.

Impact on countries

The design of the measurement framework and associated indicators is not expected to have a large impact in terms of imposing additional burden on countries to facilitate Gavi strategy monitoring. It is anticipated that the Gavi 6.0 Measurement Framework will largely use indicators that leverage country data systems, and that it will be aligned with indicators in the IA2030 Framework for Action. One of the proposed selection criteria for indicators is that they are useful at country level, and as in Gavi 5.0, the expectation is that the same indicators would be used for strategy and country level outcome monitoring, thus ensuring alignment of measurement at country and portfolio level.

The targets set in the 6.0 Measurement Framework for the 2026-2030 period will have an impact on countries in the sense that they focus Alliance-wide efforts on specific measurable outcomes. However, this is appropriate given the indicators and targets will be tied to the expected activities and strategy objectives of the 2026-2030 Gavi strategy.

Impact on Alliance

The Gavi 2026-2030 strategy performance indicators and their associated targets will be the main measures used for Alliance-wide accountability. Developing a shared understanding of ambition, setting targets at an appropriate level of ambition, and ongoing review by the Board will be crucial for incentivising progress towards the 2026-2030 strategy objectives. Review against the targets could also lead to course

corrections to the implementation of the strategy and therefore the activities undertaken by the Alliance. From a measurement perspective, Gavi relies heavily on WHO/UNICEF Estimates of National Immunisation Coverage (WUENIC) to provide accurate and timely estimates of national level trends in coverage of Gavi-supported vaccines, which will require the inclusion of additional vaccines in WUENIC (e.g. malaria vaccine) and strengthening estimates for countries where WUENIC currently holds estimated coverage constant due to data quality concerns.