

COUNTRY PROGRAMMES: STRATEGIC ISSUES

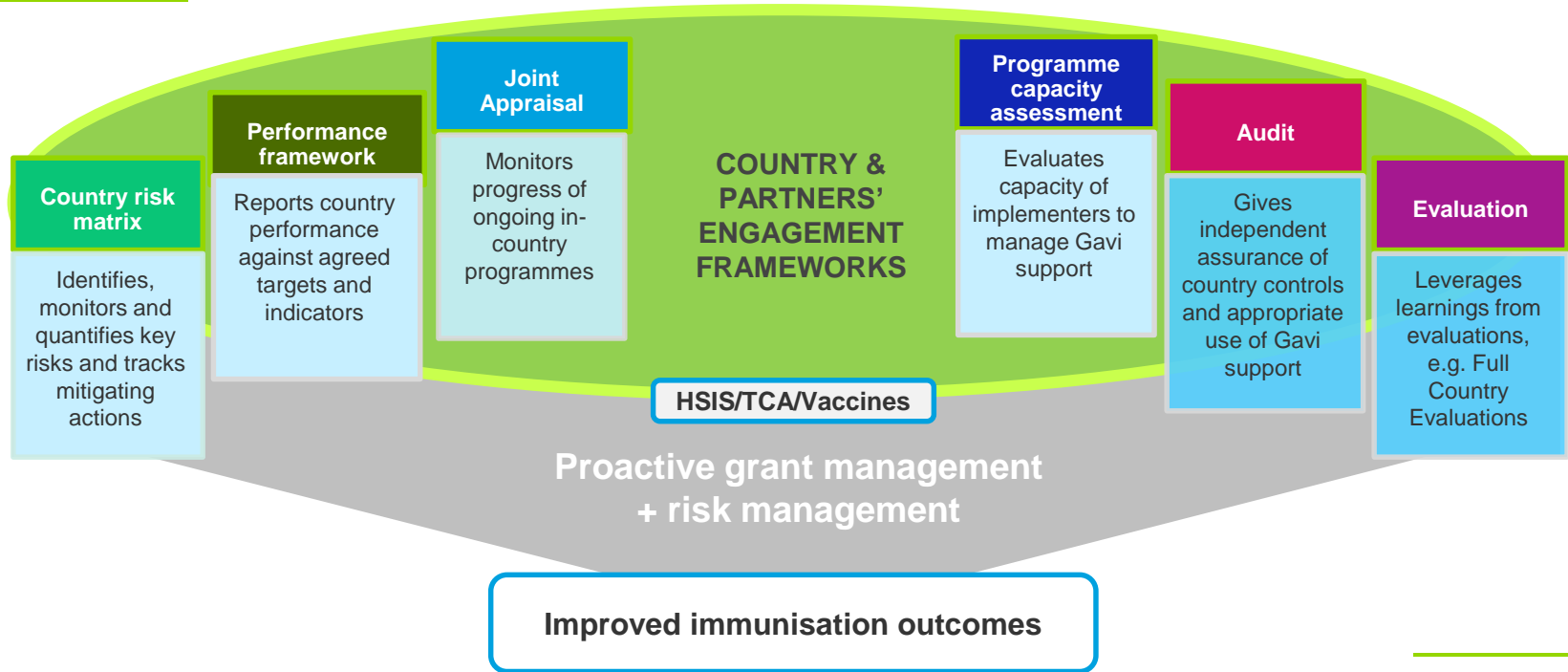
BOARD MEETING

Hind Khatib-Othman

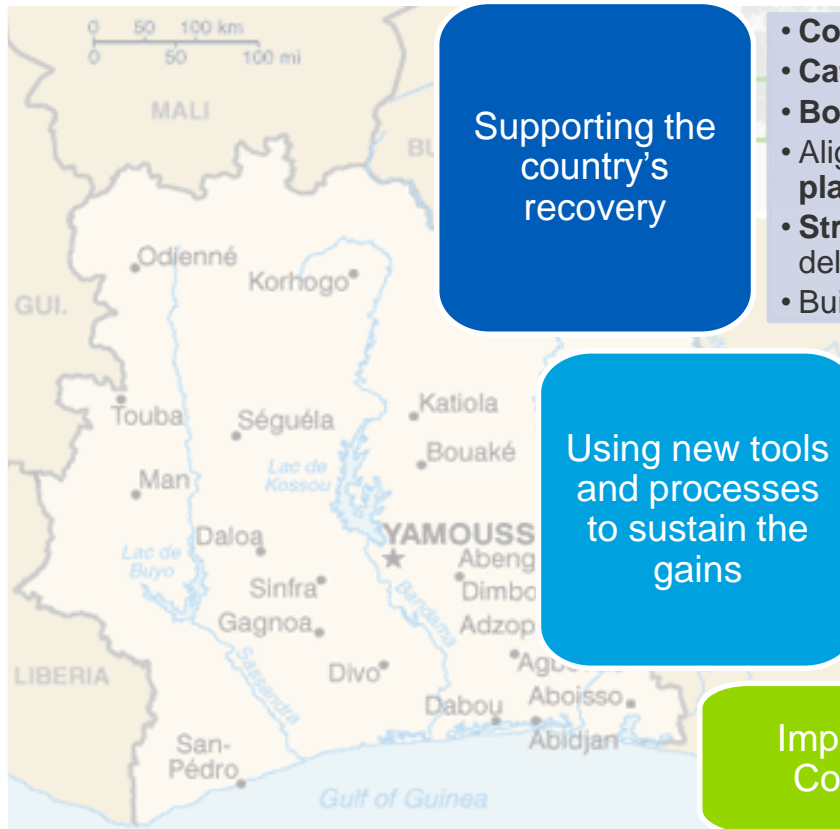
7-8 December 2016, Abidjan, Côte d'Ivoire



THE ALLIANCE HAS MADE IMPORTANT CHANGES IN HOW IT ENGAGES WITH COUNTRIES



Case study Côte d'Ivoire: From crises to well-functioning EPI system



Supporting the country's recovery

- **Country tailored approach**
- **Catch-up campaigns**
- **Bottleneck analysis**
- Alignment of investments in **single operational plan**
- **Strong political commitment**, including to resolve delays in co-financing
- Building of **central vaccine store**

Using new tools and processes to sustain the gains

- **Grant Performance Framework** to monitor implementation
- **JA** to determine TCA needs (data, supply chain, equity)
- **Audit** (2015) and **Country Risk Matrix** (2017) to confirm key risks and determine mitigating actions
- **PCA** (2017) to assess capacity
- **CCEOP** (2017) to further build CCE

Impact on Country

- **Strengthened EPI system**
- **Reduced bottlenecks**

Case study: Kenya



- Gavi support since 2001, **direct cash support to government frozen since 2011**
- **Increased resources** at Gavi, as well as **new tools**, are now coming together to **mitigate risks and strengthen systems** to achieve **equitable coverage** and **successful transition**

Optimising programmatic outcomes with tools

Programme
Audit

Clear past issues and learn from them

Country
Risk
Matrix

Anticipate and monitor potential future issues

Programme
Capacity
Assessment

Understand current capacity

Performance
Framework

Understand current challenges and
monitor grant progress

Joint
Appraisal

Taking a holistic view of the immunisation
programme

Proactive and risk-
informed programme
management

CO-FINANCING: IMPROVING PERFORMANCE, COMPLEX CHALLENGES IN SOME COUNTRIES

- **More countries are paying larger amounts of co-financing on time, while the number of programmes to be co-financed has increased**
 - US\$77m paid by November 2016
 - Defaulting countries have paid off their arrears earlier
- **However, the challenges in some countries are complex and persistent**
 - Fragility
 - Increasing number of crises that call for a possible co-financing waiver
 - Economic shocks

COLD CHAIN EQUIPMENT OPTIMISATION PLATFORM

High demand and lessons learnt

12 Countries *approved or recommended* for approval as of Q4 2016

\$134M over 5 years (2016-2021) and **\$49M** in 2017:

- 1 approved
- 11 recommended for approval

3 Countries *under review* as of Q4 2016

\$13M over 5 years (2017-2021) and **\$6M** in 2017

20-25 Countries *projected* in 2017

~\$100M over 5 years (2017-2022)

Consistent with about **\$50-60M** per year needs forecast (as presented to Board in 2015)

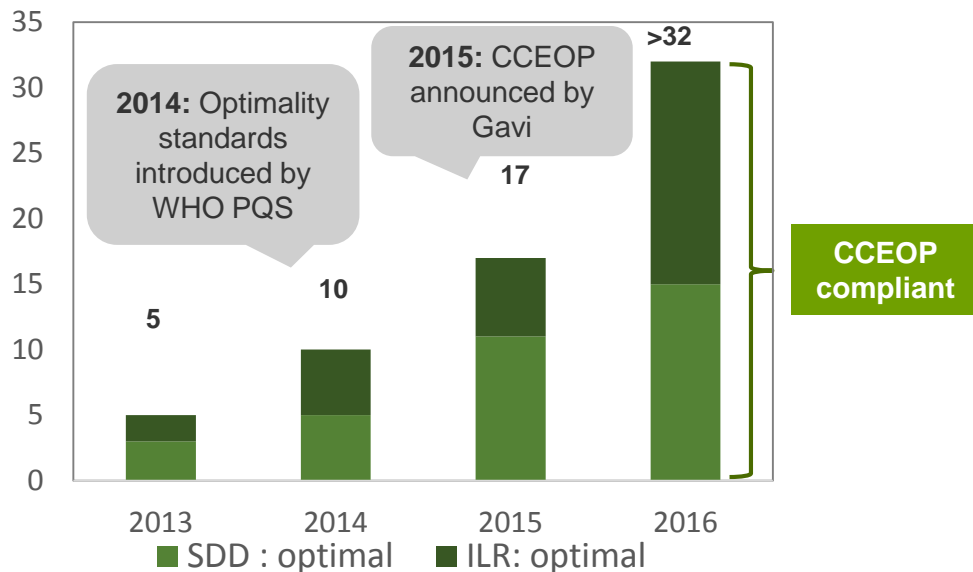
Learning Lessons

- Improving linkages with coverage & equity
- Strengthening linkages with Gavi HSS and other partner support

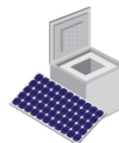
COLD CHAIN EQUIPMENT OPTIMISATION PLATFORM

Moving the market to optimal products and services

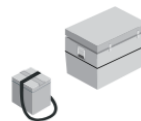
Number of CCEOP-compliant WHO pre-qualified refrigerator models, by technology type



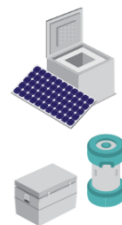
* As of November 2016



Extended warranties for refrigerators



Accelerating pipeline of CCE innovations



Anticipated CCEOP procurements and deployments:

- Haiti (early 2017)
- DRC and Uganda (Q3 2017)

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Decision Point (1/3)

The Gavi Alliance Programme and Policy Committee recommended to the Gavi Alliance Board that it:

a) **Note** that:

i. In June 2015 it

a) **Approved** the creation of an innovative mechanism to strengthen country cold chain systems and advance the Alliance's Supply Chain Strategy and, ultimately, its coverage and equity goals (the "CCE platform"), the design of which is set out in Section 3 of Doc 15 to the PPC and includes a funding model tiered by country GNI level;

b) **Noted** that an amount of US\$ 50 million (to be reassessed and potentially increased based on initial applications to the CCE platform) will be allocated from the resources pledged for 2016-2020 (which envisage funding for strategic initiatives to realise Gavi's new strategy) to launch the implementation of the CCE platform and fund the initial applications in 2016-2017 and requested the Secretariat to report back to the PPC and to the Board in 2017 on the implementation of the CCE platform;

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Decision Point (2/3)

- ii. At that time, the Secretariat noted that the proposed initial investment of US\$ 50 million by Gavi is to launch the platform. The total estimated funding for the platform required for Gavi countries, excluding India, was estimated to be between US\$ 240 million and US\$ 310 million for five years;
- iii. Following the approval of the CCE platform and its subsequent launch, demand for support under the platform has exceeded initial expectations foreseen in the 2015 CCE platform Board decision;
- iv. Additional funding is now required for 20 countries that have applied in 2016 for an amount of approximately US\$ 150 million; and
- v. Additional applications are expected to be received before the first Board meeting in June 2017.

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Decision Point (3/3)

b) **Decide** that:

- i. Consistent with the 2015 Board decision, a review of progress and lessons learned of the CCE platform should be presented to the PPC at its meeting in May 2017 and the Board in June 2017, including its links with HSIS, anticipated impact on the market and the quality of the overall immunisation systems, country case studies, an updated demand forecast, and taking into account feedback provided by the IRC on applications reviewed;
 - ii. Based on that review, the Secretariat will present to the PPC and Board future options for the implementation of the CCEOP; and
 - iii. In the period up to the Board meeting in June 2017, the total multi-year commitments of grants for CCEOP should not exceed US\$ 250 million, requesting the Secretariat to develop strategies for equitable allocation of the funds available.
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Thank you

