

ALIGNMENT OF COUNTRY GRANT CYCLES WITH THE GAVI STRATEGY CYCLE

BOARD MEETING
Johannes Ahrendts
24-25 July 2025, Geneva, Switzerland



As part of grant management reform, moving towards a consolidated and aligned Gavi funding architecture



Challenges

Multiple funding levers increase transaction costs and impede strategic planning

Country programming lagging behind the Gavi five-year strategy period

Lack of clear adherence to grant start and end dates

Misaligned grant cycles with other global health funders



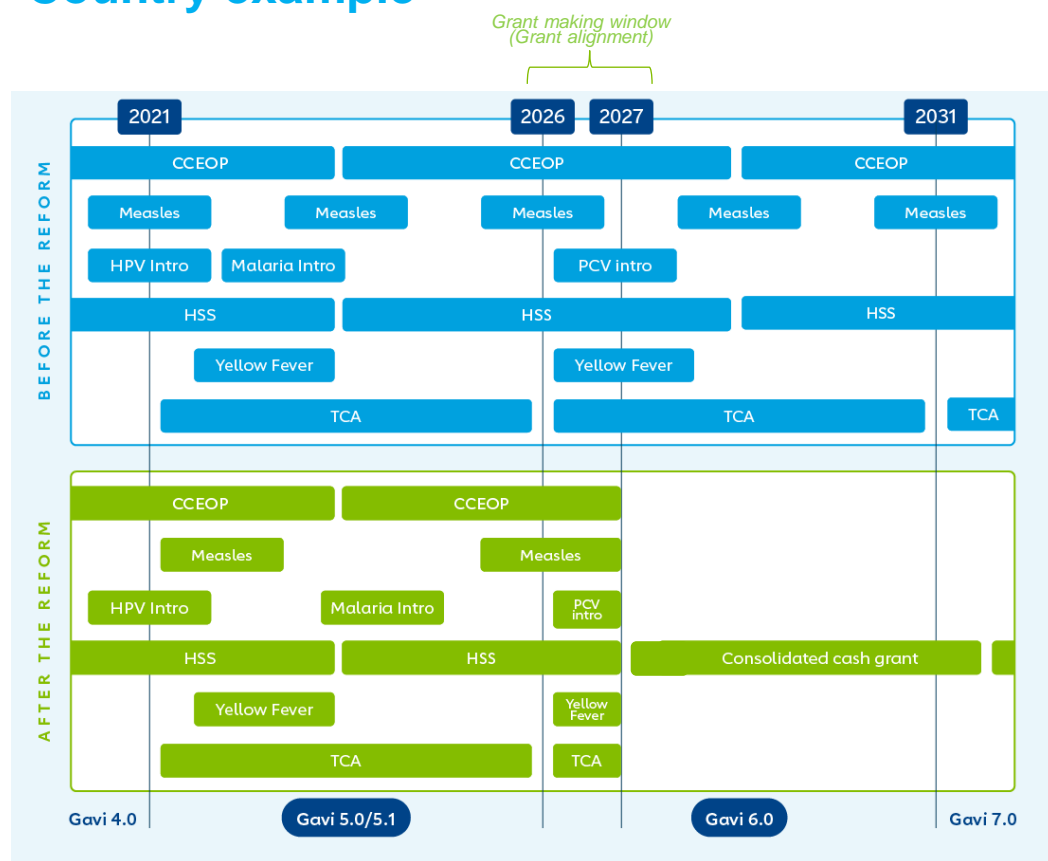
Solutions

 Deep dive

1. Consolidated cash grant & holistic application for Gavi support
2. Fixed country grant cycles aligned with the Gavi five-year strategy cycle (**'grant cycle alignment'**)
3. Application of a “use-it-or-lose-it” principle for the consolidated cash grant
4. Leverage opportunities for alignment with The Global Fund in line with Lusaka Agenda and Gavi Leap

'Grant cycle alignment' with several benefits

Country example



Benefits

More efficient, impactful funding process with greater predictability for countries

Stronger alignment between country plans and Gavi strategic goals

Greater focus on implementation and course correction

Opportunity for aligned grant cycles between Gavi and The Global Fund

Risks

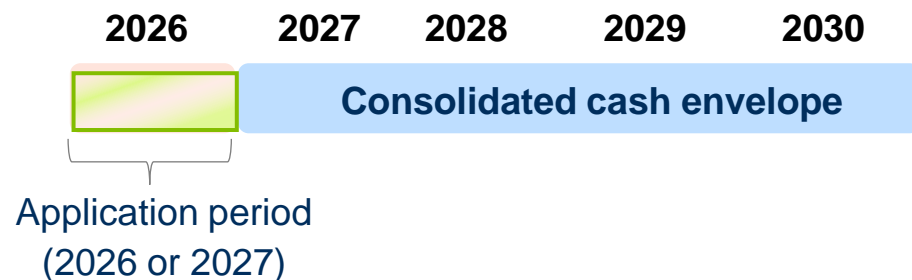
Stretches Alliance resources required to prepare strong plans

Will require strong country-specific communication and change management

Two transition pathways into fixed & aligned grant cycles

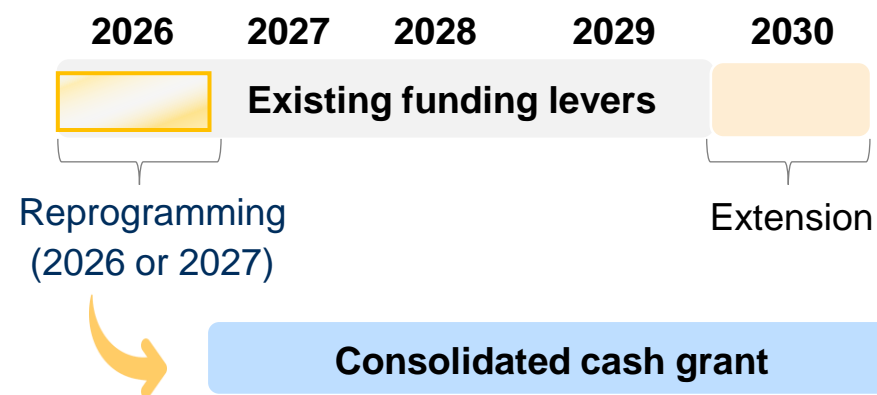
A. Single holistic application (60% of countries)

Sample transition



B. Reprogramming and funding lever consolidation (40% of countries)

Sample transition



**Introduction of 'use it or lose it' principle for country funding allocation
is critical to sustain grant cycle alignment**

Countries may move into the aligned funding cycle by using NIS when feasible

Reference to the NIS also covers other equivalent health sector strategies

Scenario 1 – No NIS or not deemed sufficient¹

2026 2027 2028 2029 2030

Country leverages Gavi Funding Guidelines for application or revises NIS (where it exists)

Scenario 2 – Country has NIS, but NIS is misaligned with grant cycle

2026 2027 2028 2029 2030

Country prepares its application through the NIS pathway, extending the duration covered in line with Gavi Guidelines

Scenario 3 – Country has NIS which is aligned with grant cycle

2026 2027 2028 2029 2030

Country prepares its application with NIS as foundation

¹Sufficiency of NIS (where it exists) will be discussed between countries, technical partners and the SCM as part of planning process

Recommendation

The Gavi Alliance Board is requested to **provide guidance** on the proposed approach to move to fixed country grant cycles aligned with the Gavi five-year strategy cycle ('grant cycle alignment').

Thank you