

GAVI Alliance Strategy 2016–2020

Helen Evans

***GAVI Alliance Board meeting
Geneva, Switzerland
18-19 June 2014***



Three themes guided the development of the strategy

Consolidation and sustainability

«Next strategic period should focus on consolidating strengthening and deepening impact.»

GAVI Board member—December 2013

«Look into sustainability for graduating countries.»

GAVI Board member—February 2014

Coverage and equity

«Focus should be on understanding and addressing barriers to coverage and equity.»

GAVI Board member—February 2014

«Focus of the next period should be around coverage, equity, sustainability and the most fragile settings.»

GAVI Board member—November 2013

Innovation and ambition

«GAVI should be bold, innovation is part of its DNA.»

GAVI Board member—July 2013

«GAVI needs to articulate an ambitious statement of what the Alliance aims to achieve longer term.»


GAVI Board calls—December 2013

GAVI Alliance Board Meeting
18-19 June 2014



GAVI Alliance strategy 2016-2020- Summary

Mission	To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries			
Principles	<ul style="list-style-type: none">▪ Country-led▪ Community-owned▪ Globally engaged▪ Catalytic & sustainable		<ul style="list-style-type: none">▪ Integrated▪ Innovative▪ Collaborative▪ Accountable	
Goals	1	Accelerate equitable uptake and coverage of vaccines	2	Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems
		<ul style="list-style-type: none">▪ Coverage and equity▪ Introduction and scale-up of new vaccines▪ Flexible response to special needs of fragile countries		<ul style="list-style-type: none">▪ Integrated comprehensive immunisation programmes▪ Supply chains, health information systems, demand generation and gender sensitive approaches▪ Engagement of civil society, private sector and other partners
	3	Improve sustainability of national immunisation programmes	4	Shape markets for vaccines and other immunisation products
		<ul style="list-style-type: none">▪ National and sub-national political commitment▪ Allocation and management of national human and financial resources▪ Sustained performance after graduation		<ul style="list-style-type: none">▪ Adequate and secure supply▪ Appropriate and sustainable prices▪ Incentivise development of suitable and quality products
Strategic enablers	A) Country leadership management & coordination			
	B) Resource mobilisation			
	C) Advocacy			
	D) Monitoring & Evaluation			



GAVI Alliance strategy 2016-2020- Summary

Mission	<p><i>To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries</i></p>	
Principles	<ul style="list-style-type: none"> ▪ Country-led ▪ Community-owned ▪ Globally engaged ▪ Catalytic & sustainable 	<ul style="list-style-type: none"> ▪ Integrated ▪ Innovative ▪ Collaborative ▪ Accountable
Goals	<p>1 Accelerate equitable uptake and coverage of vaccines</p> <ul style="list-style-type: none"> ▪ Coverage and equity ▪ Introduction and scale-up of new vaccines ▪ Flexible response to special needs of fragile countries 	<p>2 Increase the reach, access and efficiency of immunisation programmes as an integrated part of health systems</p> <ul style="list-style-type: none"> ▪ Strengthen information systems, demand generation and gender sensitive approaches ▪ Engagement of civil society, private sector and other partners
	<p>3 Improve sustainability of national immunisation programmes</p> <ul style="list-style-type: none"> ▪ National and sub-national political commitment ▪ Allocation and management of national human and financial resources ▪ Sustained performance after graduation 	<p>4 Shape markets for vaccines and other immunisation products</p> <ul style="list-style-type: none"> ▪ Adequate and secure supply ▪ Appropriate and sustainable prices ▪ Incentivise development of suitable and quality products
Strategic enablers	A) Country leadership management & coordination	
	B) Resource mobilisation	
	C) Advocacy	
	D) Monitoring & Evaluation	

A new set of principles

GAVI Alliance strategy 2016-2020- Summary

Mission	<p><i>To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries</i></p>	
Principles	<ul style="list-style-type: none"> Country-led Community-owned Globally engaged Catalytic & sustainable Integrated Innovative Collaborative Accountable 	
Goals	1	<p>Accelerate equitable uptake and coverage of vaccines</p> <ul style="list-style-type: none"> Coverage and equity Introduction and scale-up of new vaccines Flexible response to special needs of fragile countries
	2	<p>Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems</p> <ul style="list-style-type: none"> Integrated comprehensive immunisation programmes Supply chains, health information systems, demand generation and gender sensitive approaches Engagement of civil society, private sector and other partners
	3	<p>Improve sustainability of immunisation programmes</p> <ul style="list-style-type: none"> National and sub-national political commitment and secure supply Allocation and management of national human and financial resources Sustained performance after graduation
Strategic enablers	<p>Strengthened focus on coverage and equity</p>	
	<p>Strengthened focus on markets for vaccines and other immunisation products</p> <ul style="list-style-type: none"> Appropriate and sustainable prices Incentivise development of suitable and quality products 	
	<p>A) Country leadership management & coordination</p>	
	<p>B) Resource mobilisation</p>	
	<p>C) Advocacy</p>	
	<p>D) Monitoring & Evaluation</p>	

GAVI Alliance strategy 2016-2020- Summary

Mission	<p><i>To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries</i></p>	
Principles	<ul style="list-style-type: none"> Country-led Community-owned Globally engaged Catalytic & sustainable Integrated Innovative Collaborative Accountable 	
Goals	1	<p>Accelerate equitable uptake and coverage of vaccines</p> <ul style="list-style-type: none"> Coverage and equity Introduction and scale-up of new vaccines Flexible response to special needs of fragile countries
	2	<p>Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems</p> <ul style="list-style-type: none"> Integrated comprehensive immunisation programmes Supply chains, health information systems, demand generation and gender sensitive approaches Engagement of civil society, private sector and other partners
	3	<p>Improve sustainability of immunisation programmes</p> <ul style="list-style-type: none"> National and sub-national political commitment Allocation and management of financial resources Sustained performance after graduation
Strategic enablers	<p>Focus on the effectiveness and efficiency of immunisation delivery, and track results from GAVI health systems support</p>	
	A) Country leadership management & coordination	
	B) Resource mobilisation	
	C) Advocacy	
	D) Monitoring & Evaluation	

GAVI Alliance strategy 2016-2020- Summary

Mission	<p><i>To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries</i></p>	
Principles	<ul style="list-style-type: none"> Country-led Community-owned Globally engaged Catalytic & sustainable Integrated Innovative Collaborative Accountable 	
Goals	<p>1 Accelerate equitable uptake and coverage of vaccines</p> <ul style="list-style-type: none"> Coverage and equity Introduction and scale-up of new vaccines Flexible response to special needs of fragile countries 	<p>2 Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems</p> <ul style="list-style-type: none"> Integrated comprehensive immunisation programmes Supply chains, health information systems, demand generation and gender sensitive approaches Engagement of civil society, private sector and other partners
	<p>3 Improve sustainability of national immunisation programmes</p> <ul style="list-style-type: none"> National and sub-national political commitment Allocation and management of national human and financial resources Sustained performance after graduation 	<p>4 Shape markets for vaccines and other immunisation products</p> <ul style="list-style-type: none"> Adequate and secure supply Appropriate and sustainable prices
Strategic enablers	<p>A) Country leadership management & coordination</p>	
	<p>B) Resource mobilisation</p>	
	<p>C) Advocacy</p>	
	<p>D) Monitoring & Evaluation</p>	

A holistic focus on sustainability

GAVI Alliance strategy 2016-2020- Summary

Mission	<p><i>To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries</i></p>	
Principles	<ul style="list-style-type: none"> Country-led Community-owned Globally engaged Catalytic & sustainable 	<ul style="list-style-type: none"> Integrated Innovative Collaborative Accountable
Goals	<p>Accelerate equitable uptake and coverage of vaccines</p> <p>1</p> <ul style="list-style-type: none"> Coverage and equity Introduction and scale-up of new vaccines Flexible response to special needs of fragile countries 	<p>Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems</p> <p>2</p> <ul style="list-style-type: none"> Integrated comprehensive immunisation programmes Supply chains, health information systems, demand generation and gender sensitive approaches Engagement of civil society, private sector and other partners
	<p>Improve sustainability of national immunisation programmes</p> <p>3</p> <ul style="list-style-type: none"> National and sub-national political commitment Al fin S <p>A market shaping role which remain central to GAVI strategy</p>	<p>Shape markets for vaccines and other immunisation products</p> <p>4</p> <ul style="list-style-type: none"> Adequate and secure supply Appropriate and sustainable prices Incentivise development of suitable and quality products
Strategic enablers	A) Country leadership management & coordination	
	B) Resource mobilisation	
	C) Advocacy	
	D) Monitoring & Evaluation	

GAVI Alliance strategy 2016-2020- Summary

Mission	<p><i>To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries</i></p>	
Principles	<ul style="list-style-type: none"> Country-led Community-owned Globally engaged Catalytic & sustainable 	<ul style="list-style-type: none"> Integrated Innovative Collaborative Accountable
Goals	<p>Accelerate equitable uptake and coverage of vaccines</p> <p>1</p> <ul style="list-style-type: none"> Coverage and equity Introduction and scale-up of new vaccines Flexible response to special needs of fragile countries 	<p>Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems</p> <p>2</p> <ul style="list-style-type: none"> Integrated comprehensive immunisation programmes Supply chains, health information systems, demand generation and gender sensitive approaches Engagement of civil society, private sector and other partners
	<p>Improve sustainability of national immunisation programmes</p> <p>3</p> <ul style="list-style-type: none"> Na Al fin St <p>A new strategic enabler on leadership management and coordination at country level</p>	<p>Shape markets for vaccines and other immunisation products</p> <p>4</p> <ul style="list-style-type: none"> Adequate and secure supply Appropriate and sustainable prices Incentivise development of suitable and quality products
Strategic enablers	A) Country leadership management & coordination	
	B) Resource mobilisation	
	C) Advocacy	
	D) Monitoring & Evaluation	

GAVI Alliance strategy 2016-2020- Summary

Mission	<p><i>To save children's lives and protect people's health by increasing equitable use of vaccines in lower income countries</i></p>	
Principles	<ul style="list-style-type: none"> Country-led Community-owned Globally engaged Catalytic & sustainable 	<ul style="list-style-type: none"> Integrated Innovative Collaborative Accountable
Goals	<p>Accelerate equitable uptake and coverage of vaccines</p>	<p>Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems</p>
	<p>1</p> <ul style="list-style-type: none"> Coverage and equity Introduction and scale-up of new vaccines Flexible response to special needs of fragile countries 	<p>2</p> <ul style="list-style-type: none"> Integrated comprehensive immunisation programmes Supply chains, health information systems, demand generation and gender sensitive approaches Engagement of civil society, private sector and other partners
	<p>Improve sustainability of national immunisation programmes</p>	<p>Shape markets for vaccines and other immunisation products</p>
	<p>3</p> <ul style="list-style-type: none"> National and sub-national political commitment Allocation and management of national human and financial resources Sustained performance after graduation 	<p>4</p> <ul style="list-style-type: none"> Adequate and secure supply Appropriate and sustainable prices Incentivise development of suitable and quality products
Strategic enablers	<p>A) Country leadership management</p>	
	<p>B) Resource mobilisation</p>	
	<p>C) Advocacy</p>	
	<p>D) Monitoring & Evaluation</p>	

A continued focus on monitoring and evaluation of GAVI programmes, support to surveillance systems, and effectiveness studies

Next steps to define the implementation of the new strategy

1 Next step: Strategy implementation workstreams

The detail of the “what”

- Supply chain strategy (ongoing)
- Access to price (ongoing)
- Review of graduation and eligibility policy (Ongoing)
- Indicators and targets (By mid 2015)
- Private sector engagement (TBD)
- HSS allocation formula (TBD)
- Country leadership, management and coordination (TBD)
- Data strategy (TBD)
- Demand generation approach (TBD)

Completed: Strategic framework

The high-level “what”

GAVI Alliance Strategy 2010-2020			
Theme	Strategic Objective	Strategic Outcome	Strategic Action
1. To save children, live and protect people health by increasing vaccine use of children in poor resource countries	1.1. Increase vaccine coverage	1.1.1. Increase vaccine coverage	1.1.1.1. Increase vaccine coverage
	1.2. Increase vaccine coverage	1.2.1. Increase vaccine coverage	1.2.1.1. Increase vaccine coverage
	1.3. Increase vaccine coverage	1.3.1. Increase vaccine coverage	1.3.1.1. Increase vaccine coverage
2. To improve effectiveness and efficiency of immunisation systems	2.1. Improve effectiveness and efficiency of immunisation systems	2.1.1. Improve effectiveness and efficiency of immunisation systems	2.1.1.1. Improve effectiveness and efficiency of immunisation systems
	2.2. Improve effectiveness and efficiency of immunisation systems	2.2.1. Improve effectiveness and efficiency of immunisation systems	2.2.1.1. Improve effectiveness and efficiency of immunisation systems
	2.3. Improve effectiveness and efficiency of immunisation systems	2.3.1. Improve effectiveness and efficiency of immunisation systems	2.3.1.1. Improve effectiveness and efficiency of immunisation systems
3. To improve sustainability of immunisation programmes	3.1. Improve sustainability of immunisation programmes	3.1.1. Improve sustainability of immunisation programmes	3.1.1.1. Improve sustainability of immunisation programmes
	3.2. Improve sustainability of immunisation programmes	3.2.1. Improve sustainability of immunisation programmes	3.2.1.1. Improve sustainability of immunisation programmes
	3.3. Improve sustainability of immunisation programmes	3.3.1. Improve sustainability of immunisation programmes	3.3.1.1. Improve sustainability of immunisation programmes
4. To ensure equitable access to quality vaccines and other immunisation products	4.1. Ensure equitable access to quality vaccines and other immunisation products	4.1.1. Ensure equitable access to quality vaccines and other immunisation products	4.1.1.1. Ensure equitable access to quality vaccines and other immunisation products
	4.2. Ensure equitable access to quality vaccines and other immunisation products	4.2.1. Ensure equitable access to quality vaccines and other immunisation products	4.2.1.1. Ensure equitable access to quality vaccines and other immunisation products
	4.3. Ensure equitable access to quality vaccines and other immunisation products	4.3.1. Ensure equitable access to quality vaccines and other immunisation products	4.3.1.1. Ensure equitable access to quality vaccines and other immunisation products
Cross-cutting themes			
1. Country leadership, management and coordination			
2. Data strategy			
3. Demand generation approach			
4. Monitoring & Evaluation			

2 Next step : Review of the Alliance operating model

The “how”

- What roles and responsibility of Alliance partners ?
- How to best leverage contributions from all partners?
- What model for the Alliance at country level?
- What coordination mechanisms at global and country level?



www.gavialliance.org