

Annex D: Arrangements for the Governance of AVMA

Context and scope

As a Gavi programme, AVMA fully aligns with existing Gavi governance processes. This extends to Monitoring, Evaluation and Learning and Risk Management, where normal Gavi Secretariat standard operating procedures are applied. This paper does not seek to describe these processes, where the AFC, PPC and Board will execute all normal functions in relation to AVMA, as per their respective charters.

Implementation of AVMA will be managed via a cross-functional group within the Gavi Secretariat. This group will collaborate closely with Operational Partners (esp. UNICEF and WHO) who support the implementation of AVMA in various ways. The longstanding Market Shaping “Square-Group” of WHO, UNICEF and the Bill and Melinda Gates Foundation, will help facilitate this coordination on operational issues.

The new **Alliance Risk Working Group** will facilitate enhanced coordination on shared operational risk management. Additional information will be brought back to the Board in end of 2024, as part of the updated Gavi Risk Policy.

Two **advisory forums** are to be established to assist with AVMA's implementation and ensure the two-way information flow required for its smooth operation. Consultations with donors and other stakeholders confirmed that this solution aligns with their expectations for a forum to receive information and provide input, see Fig.1. Terms of Reference have been provided to the Gavi Alliance Governance Committee for endorsement. At its meeting on 5 June 2024, the Governance Committee will be invited to review and endorse the Terms of Reference for these fora.

AVMA Operational and Governance Structure

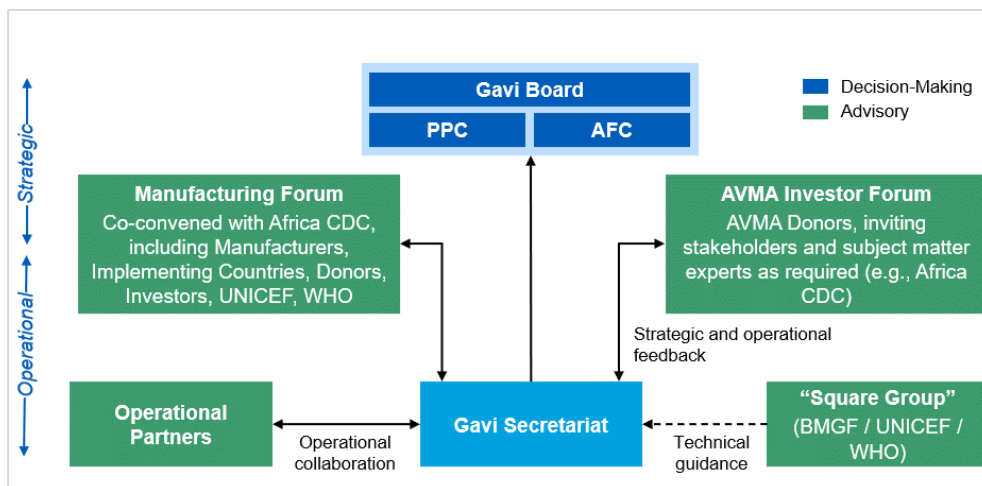


Figure 1 AVMA governance

AVMA Investors Forum (IF)

The IF will ensure AVMA's ongoing alignment with the numerous other donor investments in the broader African vaccine manufacturing ecosystem, on which AVMA's success depends. The IF will help in identifying synergies and avoiding risks stemming from any emerging misalignment with other initiatives over the ten-year lifecycle of AVMA. The Investors Forum will invite stakeholders and subject matter experts to its meetings as required (e.g., Africa CDC).

African Vaccine Manufacturing Forum.

This Forum will be co-convened by Gavi and Africa CDC on an annual basis to foster collaboration and collect the perspectives of stakeholders. It will gather Manufacturers, Implementing Countries, Donors, Investors, CSOs, UNICEF and WHO, and support the implementation of Gavi’s Regional Manufacturing Strategy, including and not limited to AVMA.

Respective roles

The roles of the bodies involved in AVMA are outlined in the table below¹. Those in green (5 & 6) are advisory only.

1. Gavi Alliance Board	<ul style="list-style-type: none"> Oversee AVMA as program, including annual reporting and risk reporting Ultimate decision-making power, including final decision on strategic course corrections
2. Programme and Policy Committee (PPC)	<ul style="list-style-type: none"> Review programmatic proposals for the AVMA that require decisions by the governing bodies, particularly in relation to planned strategic course corrections Receive regular updates on the AVMA from the Secretariat as part of Gavi annual reporting
3. Audit and Finance Committee (AFC)	<ul style="list-style-type: none"> Review and monitor AVMA financial reporting as part of Gavi’s financial management and corporate reporting Oversee, review and monitor AVMA risk reporting as part of the enterprise risk management system
4. Investment Committee (IC)	<ul style="list-style-type: none"> Review and approve the asset allocation / investment strategy for the final long term treasury solution (if required)
5. AVMA Investors Forum	<ul style="list-style-type: none"> Review and comment on AVMA annual operational and risk reporting Provide insights on investor priorities related to AVMA’s strategic direction and input on strategic prioritisation of investments Review AVMA strategic course correction proposals Review and comment the AVMA final evaluation report
6. African Vaccine Manufacturing Forum	<ul style="list-style-type: none"> Bring together key stakeholders from across the African Regional Manufacturing ecosystem. Foster collaboration and high-level engagement across sectors and initiatives within the African vaccine manufacturing ecosystem, including AVMA. Provide insights to inform the AVMA’s triennial review, including learning agenda related to dependencies

Additional details on governance may be found in documents “PPC May 2024 Doc 12 Appendix 1 Framework Report” and “PPC May 2024 Doc 12 Annex B AVMA MEL Framework”.

¹ Please note the Investment Committee (IC) is not included in the governance schematic, as IC can provide guidance on the investment strategy for the long-term treasury solution – but only if required.