

# FIDUCIARY RISK ASSURANCE AND FINANCIAL MANAGEMENT CAPACITY BUILDING

BOARD MEETING

**François Note**

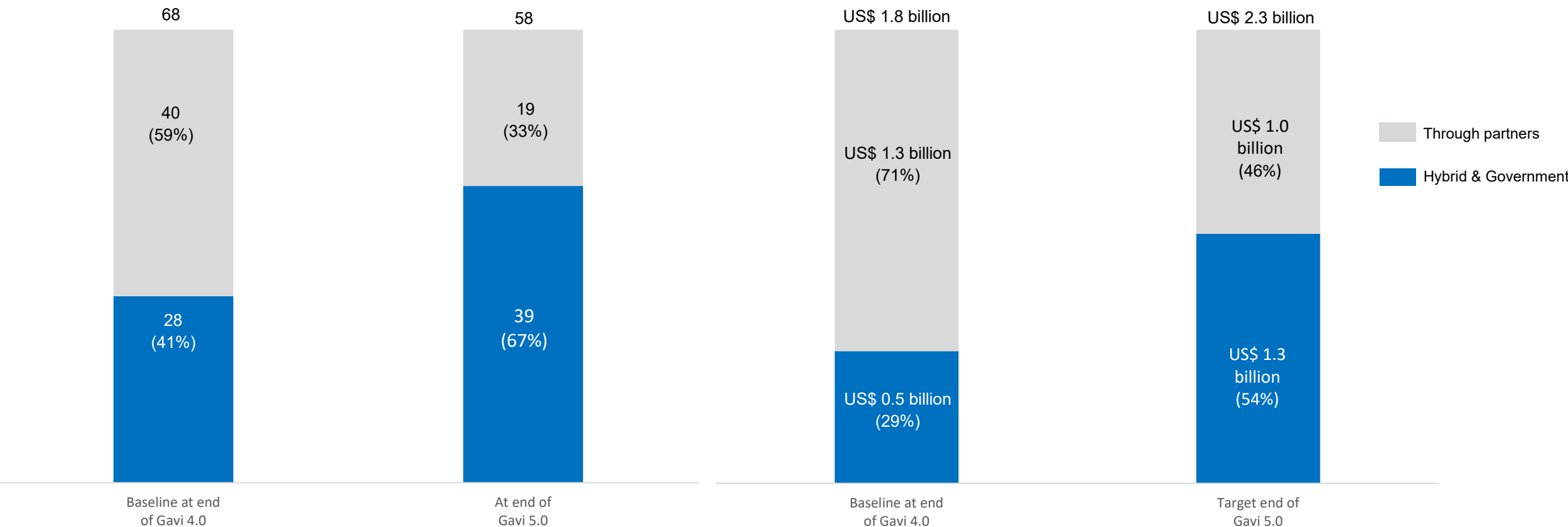
**Edmund Grove**

3-4 December 2025, Geneva, Switzerland

# Government is now our primary recipient due to FM&RA 5.0

Number of countries, by funding channel

Disbursements to country systems by fund amount

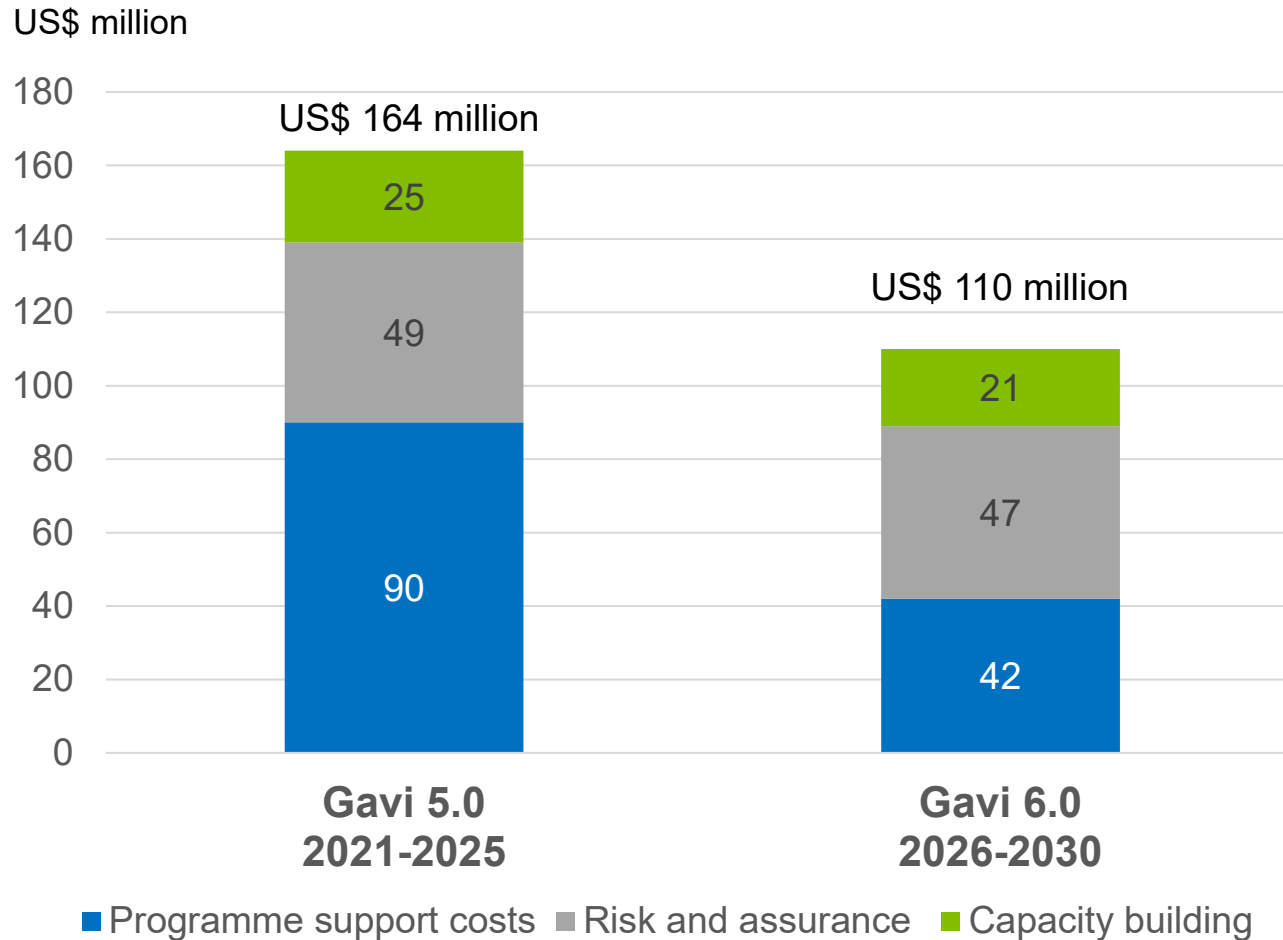


During Gavi 5.0, FM&RA helped to establish assurance mechanisms across 43 countries (up from ~12 baseline). 13 countries progressed to partially/ fully using country systems by Q2 2025 and 2 backslid. It is anticipated that 1 more country will progress by the start of Gavi 6.0.

# FM&RA 5.0 – achievements and lessons

- **Successes:**
  - Shift from partner-led to government-led systems due to capacity building;
  - Reduced reliance on Gavi Alliance partners, including savings in indirect costs.
- **Challenges:**
  - Audit and investigations highlighted limited assurance over programmatic areas, and questioned high-cost, unsustainable external mechanisms;
  - Aligning with Gavi Leap principles: country ownership, sustainability;
  - Migrating further from partial use towards full use of country systems;
  - Facilitating the transfer of risks (accountability for greater funds) and rewards (budget control, autonomy and decision making).

# Gavi 6.0: 33% reduction in FM&RA funding



## FM&RA:

- Capacity building – catalytic transformational systems strengthening.
- Risk and assurance – supporting in-country operations by mitigating risks.
- Programme support costs – indirect cost recovery.

## Shifts in FM&RA 6.0 investments:

- Reductions of high-cost, unsustainable mechanisms
- Co-designing with Government to support the development/ deepening of national arrangements.
- Transfer of budgetary and financial management ownership, with additional risks and rewards.
- Improving efficiency through leveraging technology.
- Assurance Providers have a fiduciary role.

# Recommendation

The Gavi Alliance Programme and Policy Committee **recommends** to the Gavi Alliance Board that it:

- a) **Approve** the approach as set forth in Annex A to Doc 12 to strengthen fiduciary risk assurance and financial management capacity building of Gavi grants during the Gavi 6.0 period; and
- b) **Approve** the associated investment of US\$ 110 million for 2026-2030.

# Thank you