

FIDUCIARY RISK ASSURANCE AND FINANCIAL MANAGEMENT CAPACITY BUILDING

BOARD MEETING

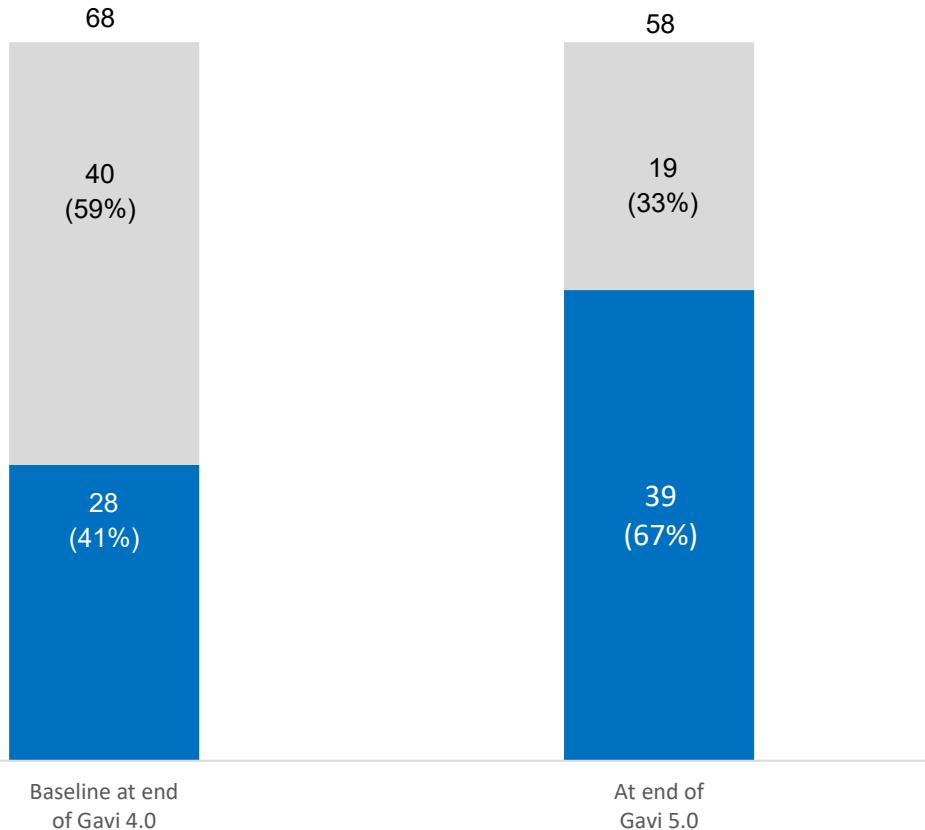
François Note

Edmund Grove

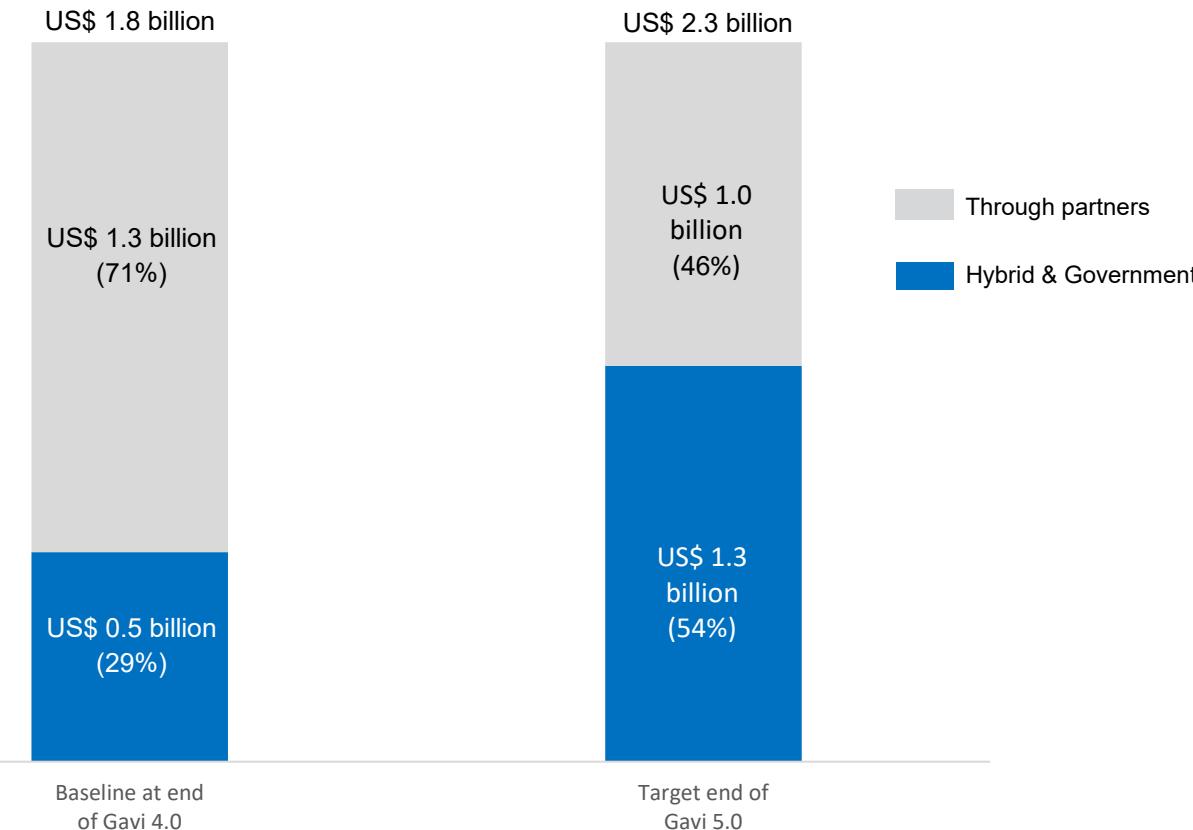
3-4 December 2025, Geneva, Switzerland

Government is now our primary recipient due to FM&RA 5.0

Number of countries, by funding channel



Disbursements to country systems by fund amount



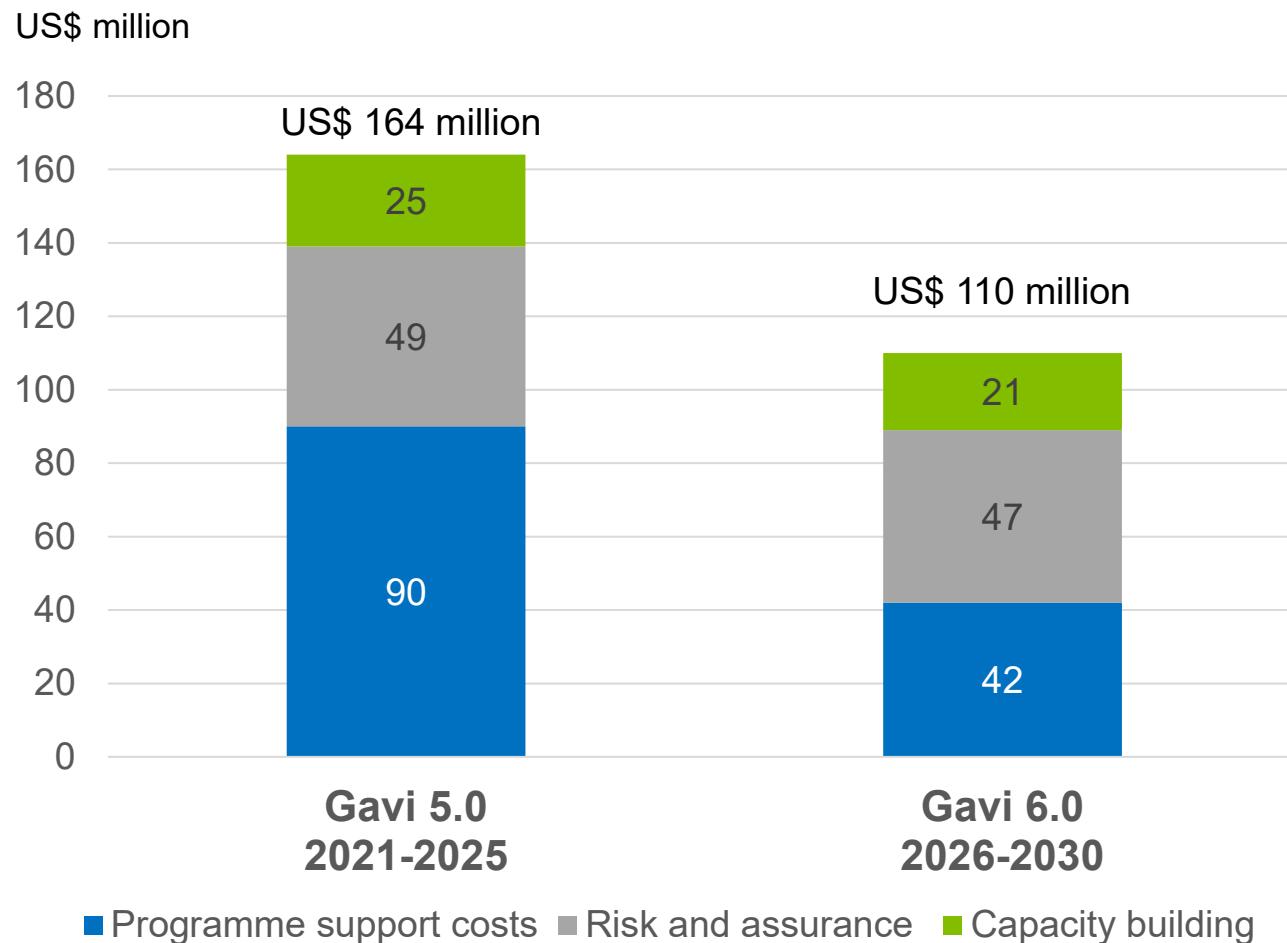
During Gavi 5.0, FM&RA helped to establish assurance mechanisms across 43 countries (up from ~12 baseline).

13 countries progressed to partially/ fully using country systems by Q2 2025 and 2 backslid. It is anticipated that 1 more country will progress by the start of Gavi 6.0.

FM&RA 5.0 – achievements and lessons

- **Successes:**
 - Shift from partner-led to government-led systems due to capacity building;
 - Reduced reliance on Gavi Alliance partners, including savings in indirect costs.
- **Challenges:**
 - Audit and investigations highlighted limited assurance over programmatic areas, and questioned high-cost, unsustainable external mechanisms;
 - Aligning with Gavi Leap principles: country ownership, sustainability;
 - Migrating further from partial use towards full use of country systems;
 - Facilitating the transfer of risks (accountability for greater funds) and rewards (budget control, autonomy and decision making).

Gavi 6.0: 33% reduction in FM&RA funding



FM&RA:

- Capacity building – catalytic transformational systems strengthening.
- Risk and assurance – supporting in-country operations by mitigating risks.
- Programme support costs – indirect cost recovery.

Shifts in FM&RA 6.0 investments:

- Reductions of high-cost, unsustainable mechanisms
- Co-designing with Government to support the development/ deepening of national arrangements.
- Transfer of budgetary and financial management ownership, with additional risks and rewards.
- Improving efficiency through leveraging technology.
- Assurance Providers have a fiduciary role.

Recommendation

The Gavi Alliance Programme and Policy Committee **recommends** to the Gavi Alliance Board that it:

- a) **Approve** the approach as set forth in Annex A to Doc 12 to strengthen fiduciary risk assurance and financial management capacity building of Gavi grants during the Gavi 6.0 period; and
- b) **Approve** the associated investment of US\$ 110 million for 2026-2030.

Thank you