

12 – FRAGILE AND HUMANITARIAN APPROACH

BOARD MEETING

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1-2 July 2026, Geneva, Switzerland



Seven strategic shifts tailor Gavi's delivery model to improve effectiveness in Fragile & Humanitarian (F&H) settings

- 1 Strengthen and increase coverage with **context-appropriate vaccines**
- 2 **Differentiate health systems support** to missed communities and zero-dose children aged 1-5 years old
- 3 Institute **new ways to direct vaccines and cash** to missed communities
- 4 Support **subnational settings** and **F&H settings in catalytic phase countries**
- 5 Establish immunisation as a **humanitarian health practice**
- 6 Create a dedicated '**Gavi Resilience Mechanism**'
- 7 Ensure a **better equipped Gavi Secretariat**



Board requested F&H Alliance Advisory Group to prioritise use cases for the incremental F&H funding to absorb co-financing waivers

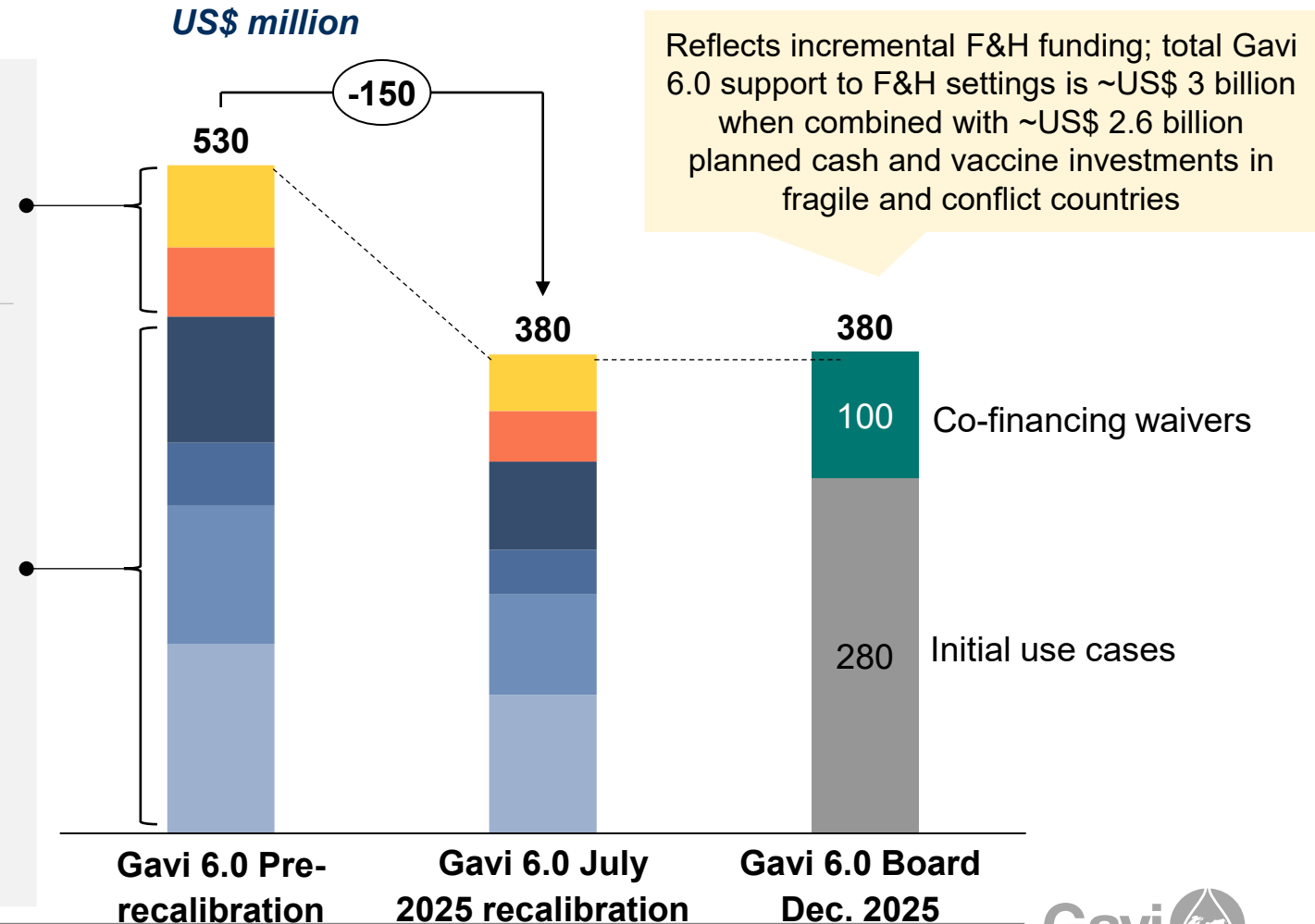
Initial use-cases of the F&H Approach

Use cases outside the Gavi Resilience Mechanism

- Traditional vaccines (Shift 1)
- Catch up of missed children (Shift 2)

Gavi Resilience Mechanism use cases

- Settings that require humanitarian programming (Shift 3)
- Newly arising needs in chronically fragile settings (Shift 4)
- Middle Income Countries in the Catalytic Phase facing fragility or emergency (Shift 5)
- Emergencies including outbreaks



F&H Alliance Advisory Group mapped use cases against assessment framework

F&H Approach Theory of Change outcomes

Maintains or increases immunisation coverage

Reaches missed communities and zero-dose children

Embeds immunisation in humanitarian programming

Ensures continuity of immunisation despite shocks

Aligns with Gavi 6.0 mandate

No duplication with other funding mechanisms

Recommended new allocations for each use case are grounded in the assessment

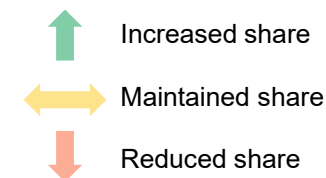
All numbers are rounded

Use case

Indicative
allocations
post July 2025
Gavi 6.0
recalibration

Proposed
Indicative
allocations
for Jul 2026 Board

Change in
relative share



Support for traditional vaccines

US\$ 45 million

-



Exceptional, time-bound flexibility to support traditional vaccines through existing GRM use cases, where humanitarian programming is required and alternative financing options are exhausted

Catch up of missed children up to age 5

US\$ 40 million

US\$ 30 million



Settings that require humanitarian programming

US\$ 70 million

US\$ 70 million



Newly-arising needs in chronically fragile settings

US\$ 35 million

US\$ 15 million



Middle Income Countries in the Catalytic Phase facing fragility or emergencies

US\$ 80 million

US\$ 55 million



Emergencies including outbreaks

US\$ 110 million

US\$ 110 million



Cofinancing waivers

US\$ 100 million

US\$ 100 million

n/a

US\$ 380+100
million

US\$ 280+100
million

Gavi Resilience Mechanism

GRM use cases will be managed with annual indicative spending guardrails ensuring fungibility within reasonable limits

Annual indicative spending limits

- To enable a balanced allocation of funds until 2030, with some frontloading for 2026/2027 to accommodate for existing commitments and the transition into Gavi 6.0

Tolerance bands of up to 20%

- To allow for responsiveness to urgent needs while reducing the risk of early depletion of funds

Fungibility across use cases

- If a use-case has higher demand and approved needs, allocating funding from another use-case may be considered, while remaining within annual limits and tolerance bands

GRM funds may still be depleted prior to end of Gavi 6.0, and/or Secretariat may be unable to meet all high priority needs

Operationalisation of F&H Approach underway as part of broader roll-out of the Gavi 6.0 strategy and Grant Management Reform

Core grant management processes

- F&H Approach information **incorporated into Gavi 6.0 Funding Guidelines**
- **Countries to reflect F&H shifts within single application** i.e., context-appropriate vaccines, missed communities, and needs in fragile sub-national settings (**shifts 1, 2, 4**)
- **Specific funds** in country vaccine/cash budgets for humanitarian needs (**shift 3**)

Partner engagement

- **Structured engagement approach with humanitarian health clusters and other partners** to support programming and implementation in F&H contexts under development (**shift 5**).

Gavi Resilience Mechanism (GRM)

- **GRM to be launched in Q3 2026, interim mechanism in place (shift 6)**
- Applications to be **reviewed by Secretariat through existing approval mechanisms**; annual update to be brought to PPC along with mid cycle strategic review in 2028

Gavi Secretariat Readiness

- In process of **streamlining operational processes and strengthening capabilities** to enable effective delivery in complex F&H settings (**shift 7**)

Recommendation

The Gavi Alliance Programme and Policy Committee **recommends** to the Gavi Alliance Board that it:

Approve the proposed reprioritisation of use cases under the Fragile & Humanitarian Approach attached as Annex A to Doc 12.

Thank you

Annex

Use case assessment

-  Meets criteria well
-  Meets criteria moderately
-  Does not meet criteria

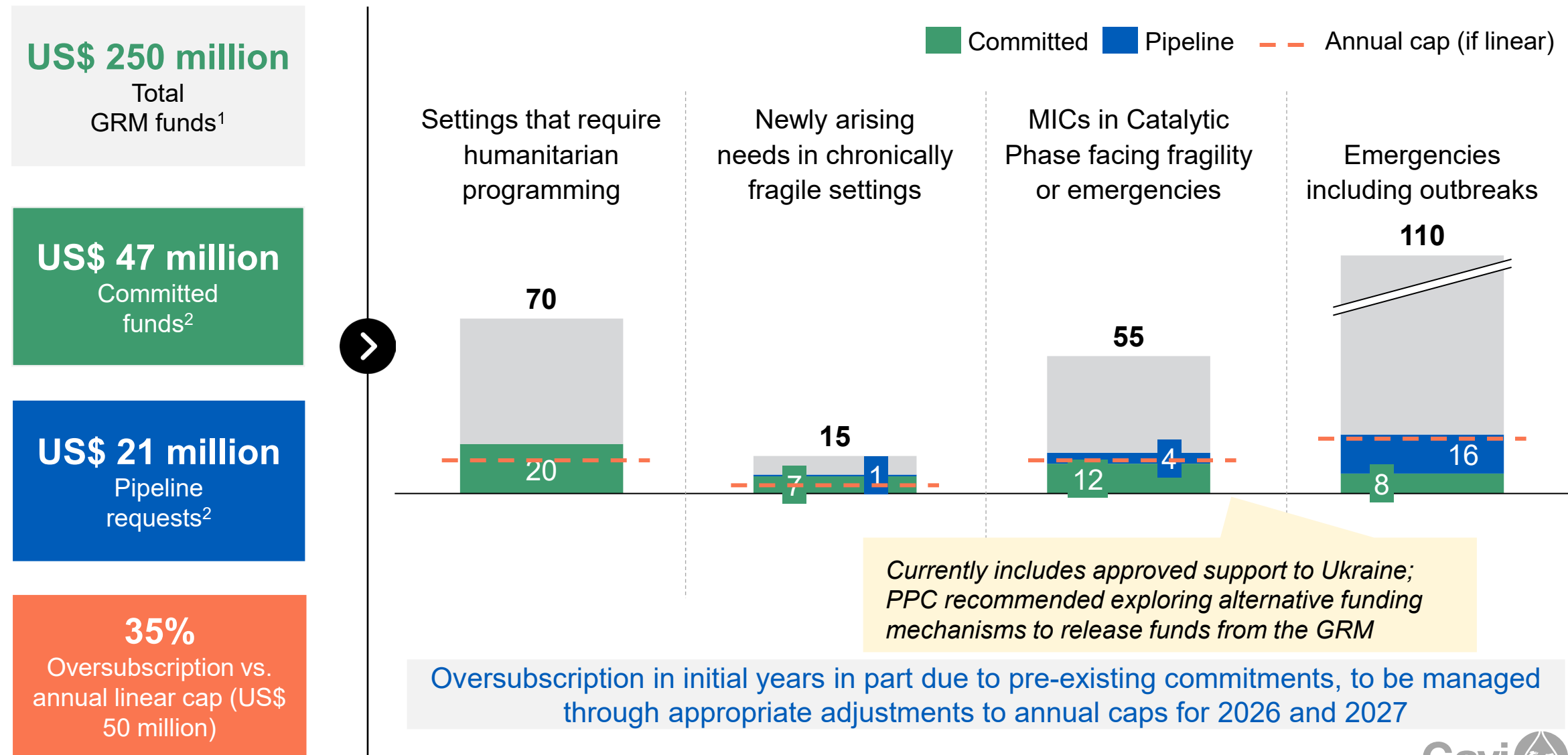
Lives saved estimates are from pre-recalibration based on original F&H Approach design

TOC Outcomes

	Maintains or increases immunisation coverage	Reaches missed communities and zero-dose children	Embeds immunisation in humanitarian programming	Ensures continuity of immunisation despite shocks	Alignment with Gavi 6.0 mandate	No duplication with other funding mechanisms	Recommendation
Support for traditional vaccines	 250-600k lives saved	 Missed communities not specifically target population	 Delivery channel agnostic		 Mandate is to introduce new and scale up vaccines	 Historically, other sources exist	Remove from F&H Approach
Catch up of missed children up to age 5	 50-80k lives saved		 Delivery channel agnostic			 Partial duplication with vaccine budgets	Maintain relative share
Settings that require humanitarian programming	 >60k lives saved					 Partially covered via CVB and cash allocations	Increase relative share
Newly-arising needs in chronically fragile settings	N/A Health impact not quantifiable, needs can vary by context	 Missed communities not specifically target population	 Delivery channel agnostic			 Partial duplication with 10% fragility multiplier for F&C cash allocations	Reduce relative share
Middle Income Countries in the Catalytic Phase facing fragility or emergencies	 >60k lives saved	 Missed communities not specifically target population	 Delivery channel agnostic				Maintain relative share
Emergencies including outbreaks	 Acute emergency response	 Missed communities not specifically target population					Increase relative share

Deep dive: GRM commitments and pipeline

US\$ million



1. Per reprioritisation proposal brought to PPC. Excludes catch-up costs (US\$ 30 million) and co-financing waivers (US\$ 100 million), which sit outside the GRM. 2. Numbers are rounded. Excludes ~US\$ 1 million commitments for “humanitarian programming” and ~US\$ 12 million pipeline for “catalytic phase” that pertains to 2027