

Grant Application, Monitoring and Review

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Board Meeting

Geneva, Switzerland, 11-12 June 2013



Introduction

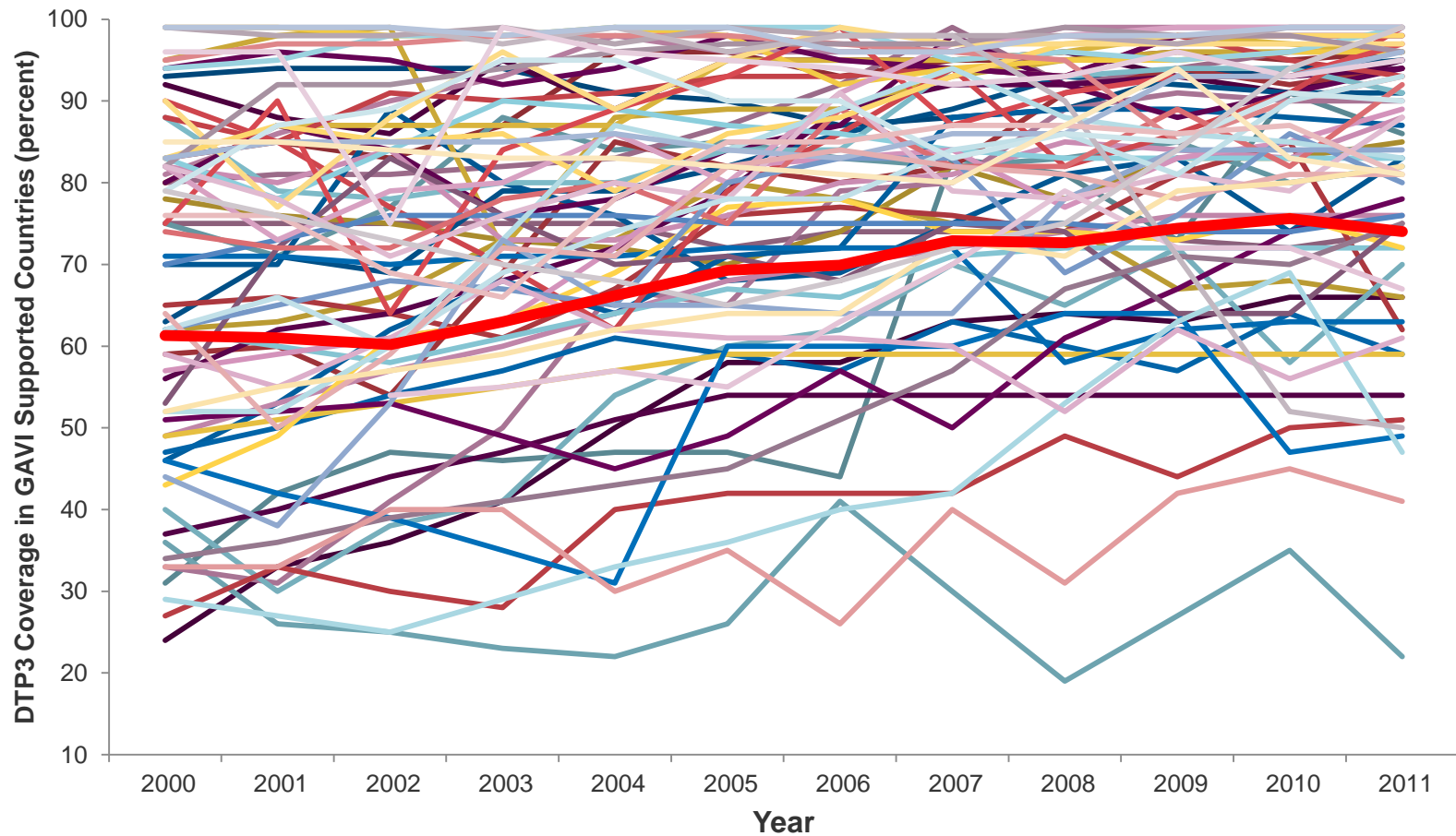
Background

- Part of broader change management process
- Workshops with internal and external stakeholders

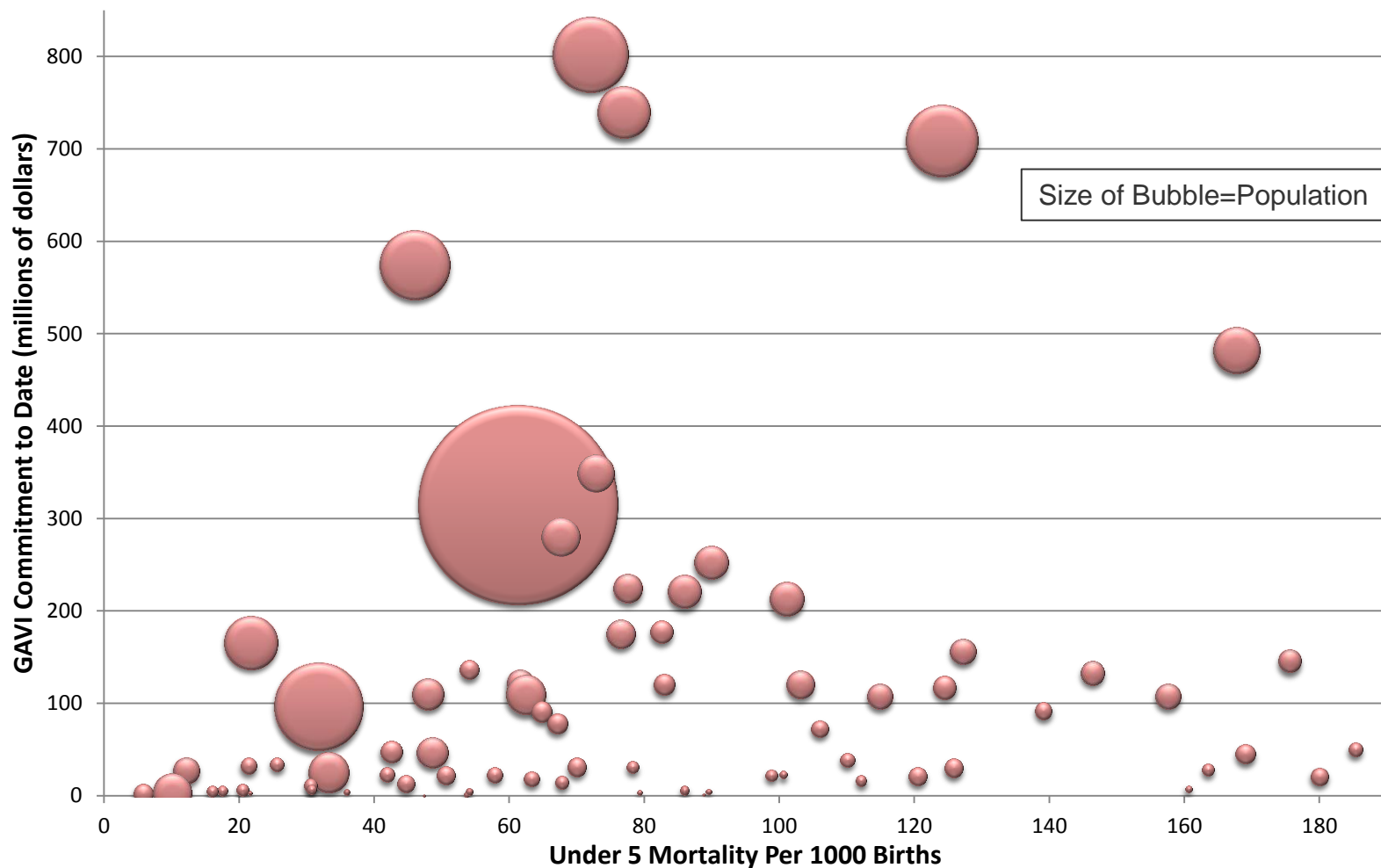
Current Challenges

- Inefficient, burdensome and complicated
- Long delays after application
- Disconnect between HSS and NVS
- Lack of accountability
- One-size-fits-all approach for diverse portfolio of grants

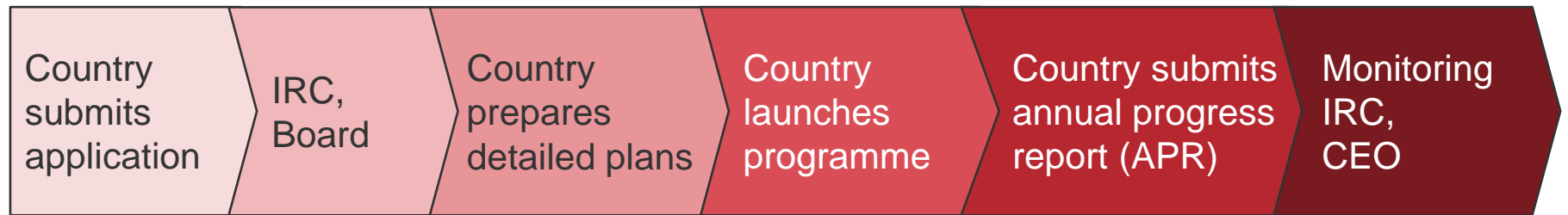
Average DTP3 coverage in GAVI countries ...masks substantial variation between countries



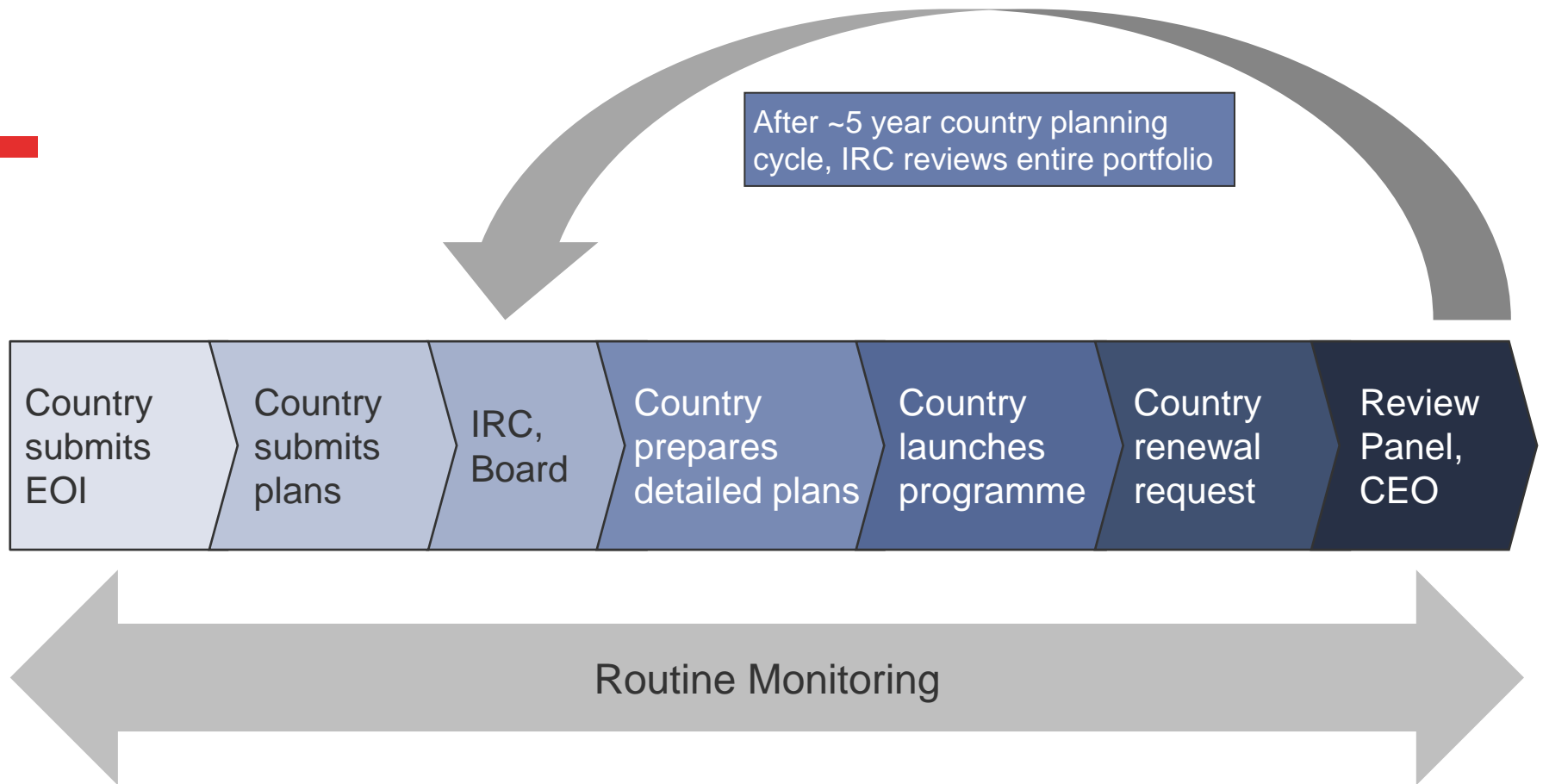
Grants in GAVI's portfolio are highly variable



Overview of existing programme cycle



Overview of new programme cycle



Key changes

- Stronger country ownership and planning through Expression of Interest and use of country plans
- Strengthened routine grant monitoring: differentiated approach based on country risk/impact
- More use of in-country mechanisms to inform grant monitoring and renewals
- Strengthened accountability through High Level Alliance Review Panel
- Better strategic perspective through full portfolio review with each c.5 year country planning cycle

Recommendations

The PPC recommended that the Board:

- (a) **Approve** the principles and key elements of the proposed redesign of GAVI's grant application, monitoring and review systems, as described in section B.3 of Doc. 06, with the first evaluation of the system taking place after one year of implementation; and
- (b) **Approve** a High Level Review Panel consisting of senior level staff of the Secretariat, WHO and UNICEF, the IRC Chair and two other IRC members. Senior staff of other Alliance partners may be invited to the Review Panel, as participants or observers, as appropriate; and
- (c) **Request** the Secretariat to work with affiliated entities and partners to ensure launch of the new systems starting 1 January 2014, with all existing and new grants shifting to the new system following this date.



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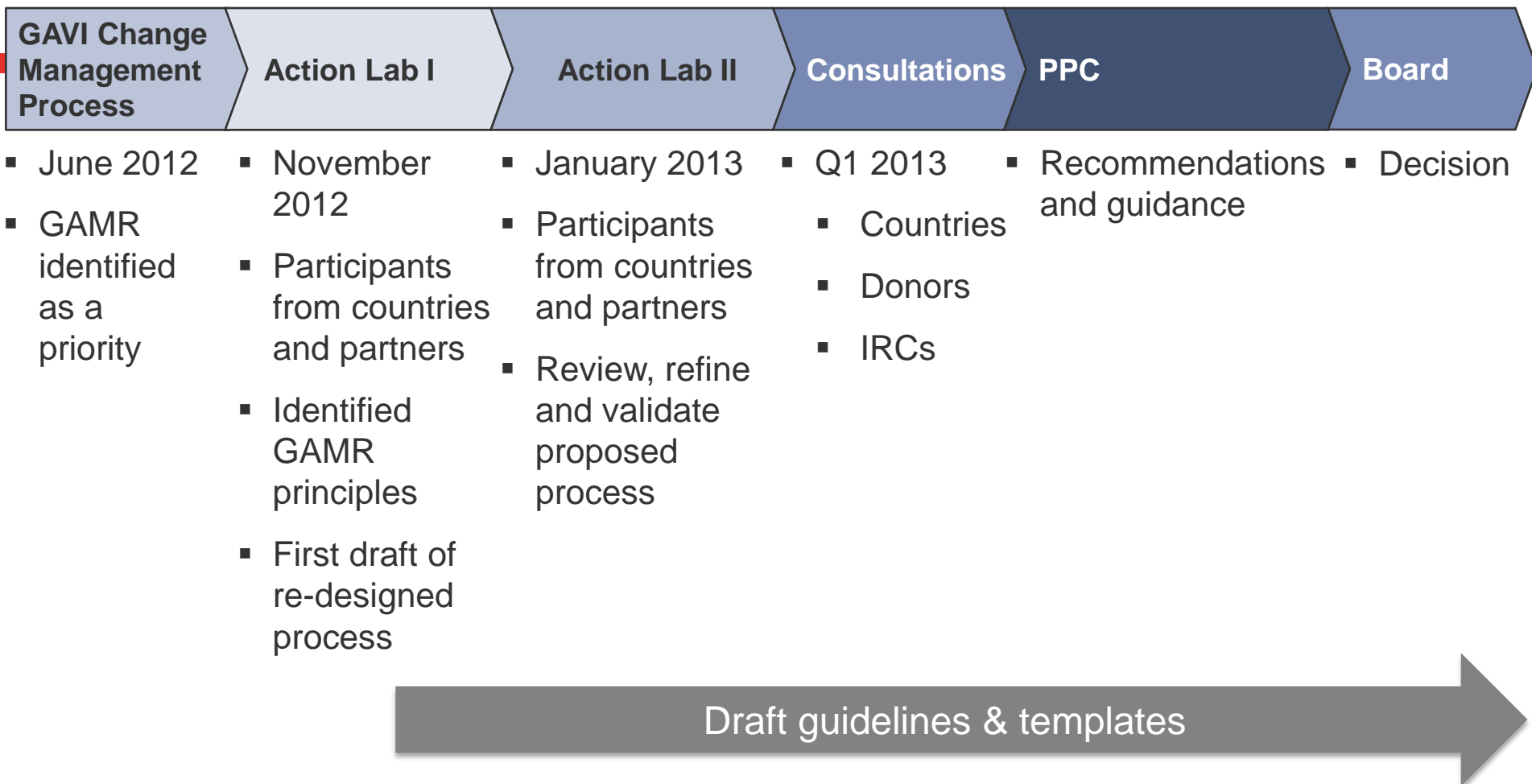
*GAVI Alliance Board Meeting
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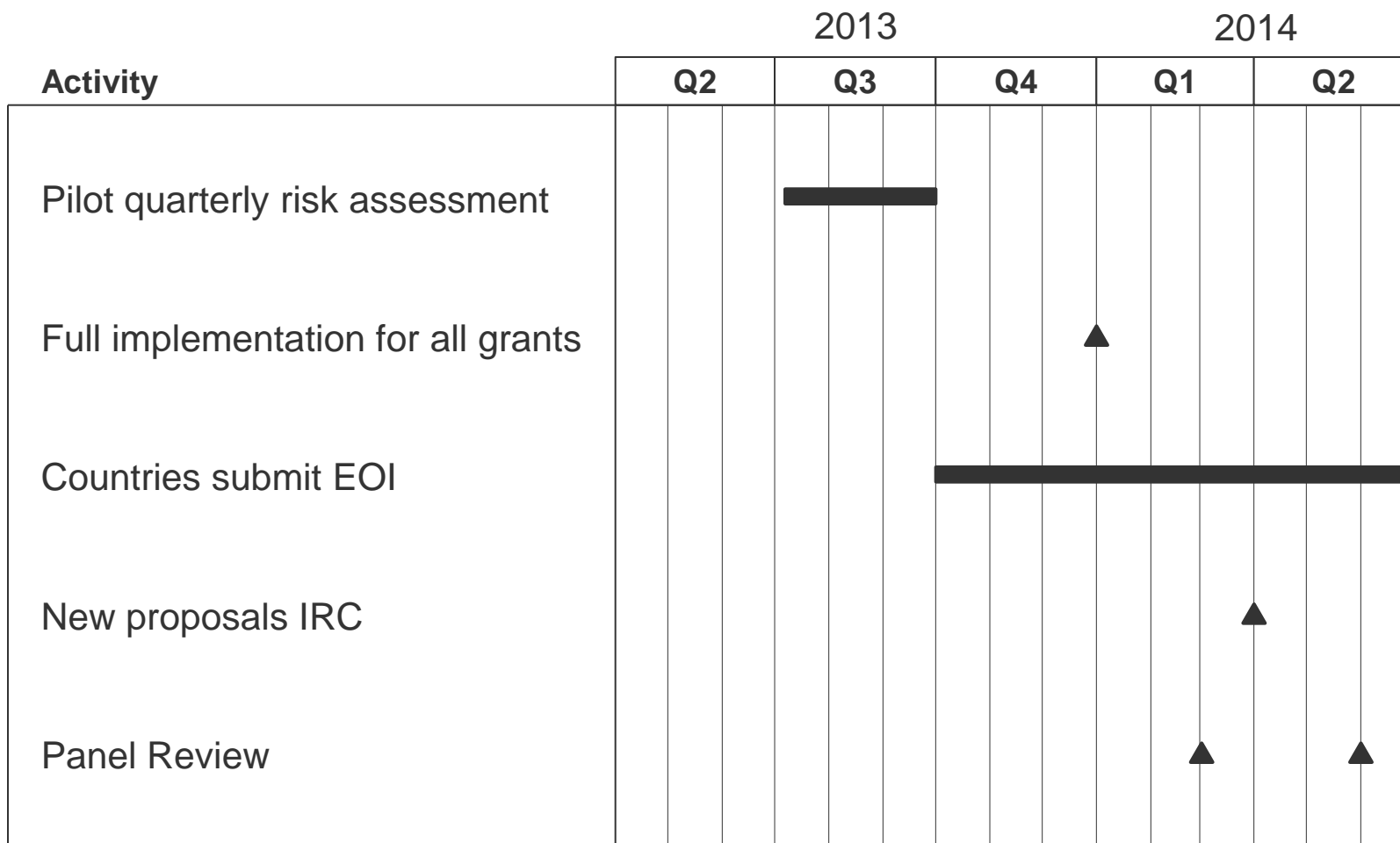
Principles of re-designed systems

- Overall simplification of the process
- Better alignment of health system strengthening and new vaccine support
- Lower transaction costs for countries
- More effective and efficient use of resources
- Greater country ownership & better alignment with country processes
- Improved transparency and better fiduciary oversight

Process to Board decision



Implementation timetable if approved by the Board

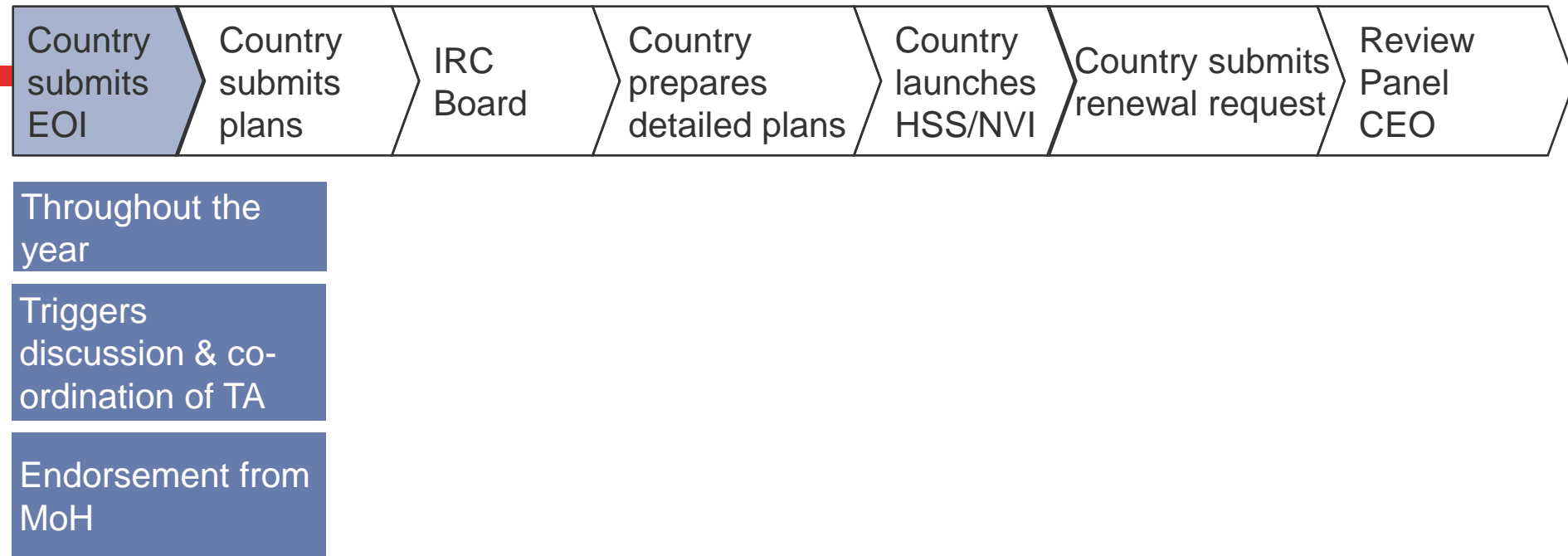


Principles of re-designed systems

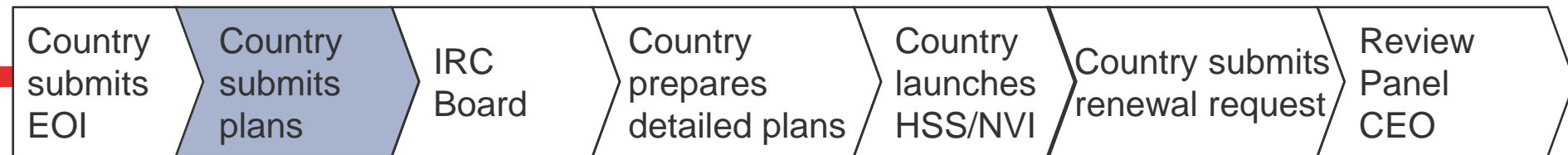
Principles of re-designed systems

- Overall **simplification** of the process
- Better **alignment** of health system strengthening and new vaccine support
- **Lower transaction costs** for countries
- More **effective and effective use** of GAVI Alliance resources
- Greater **country ownership & better alignment** with country processes
- Improved transparency and better fiduciary oversight to allow for a more **responsive supply chain**

Overview of new programme cycle



Overview of new programme cycle

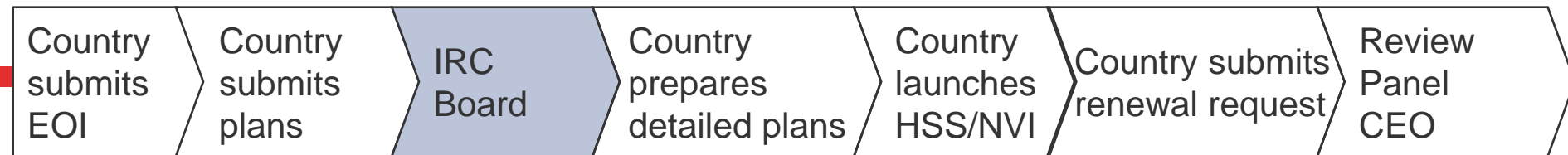


Countries specific plans

Iterative process

Lighter application package

Overview of new programme cycle



3 x per year

NVS & HSS

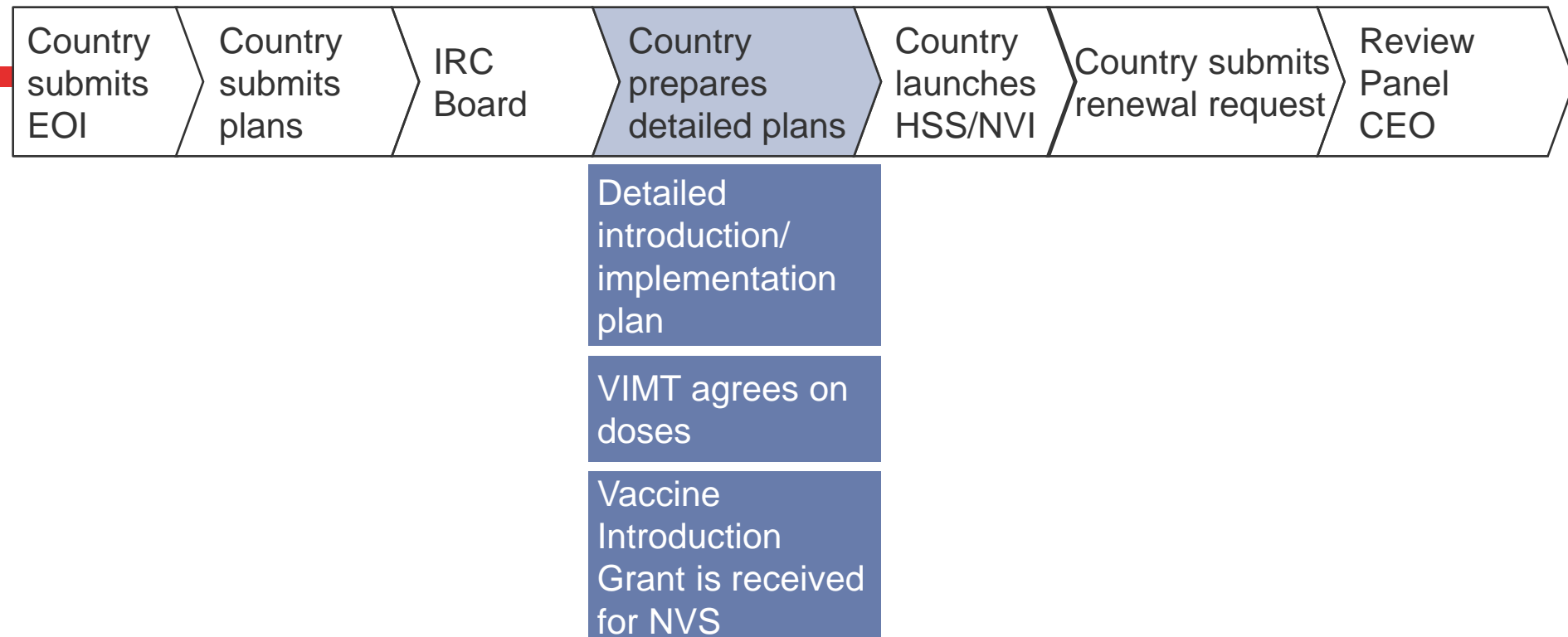
Open-Closed-
Open

Yes/No decision

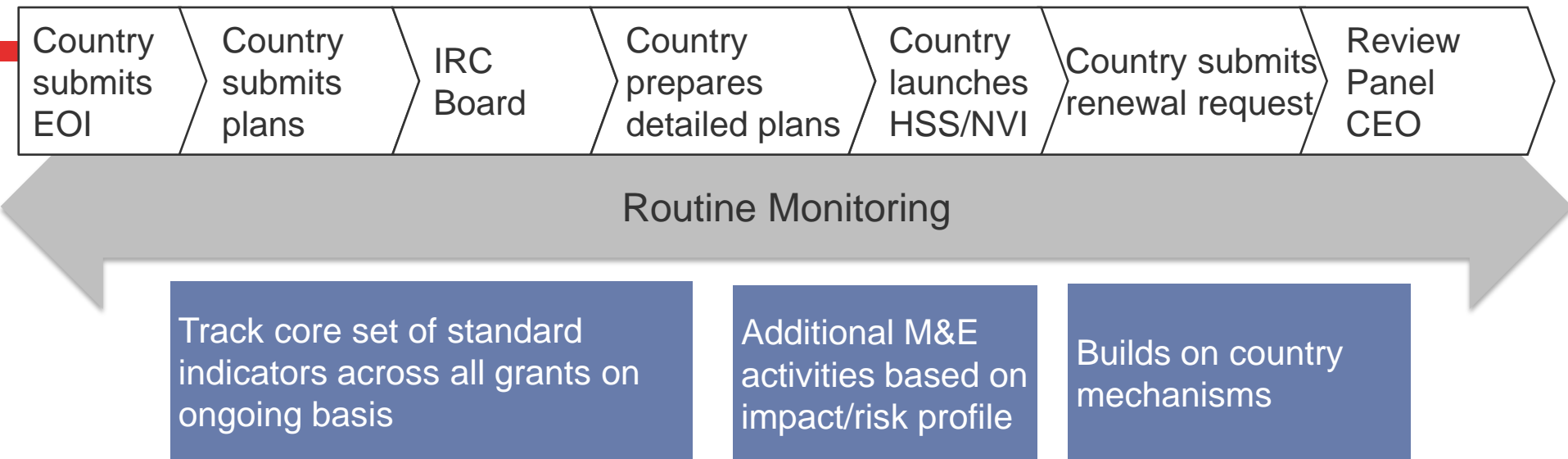
Risk/impact
assessment

Standing IRC chair
for 1 year

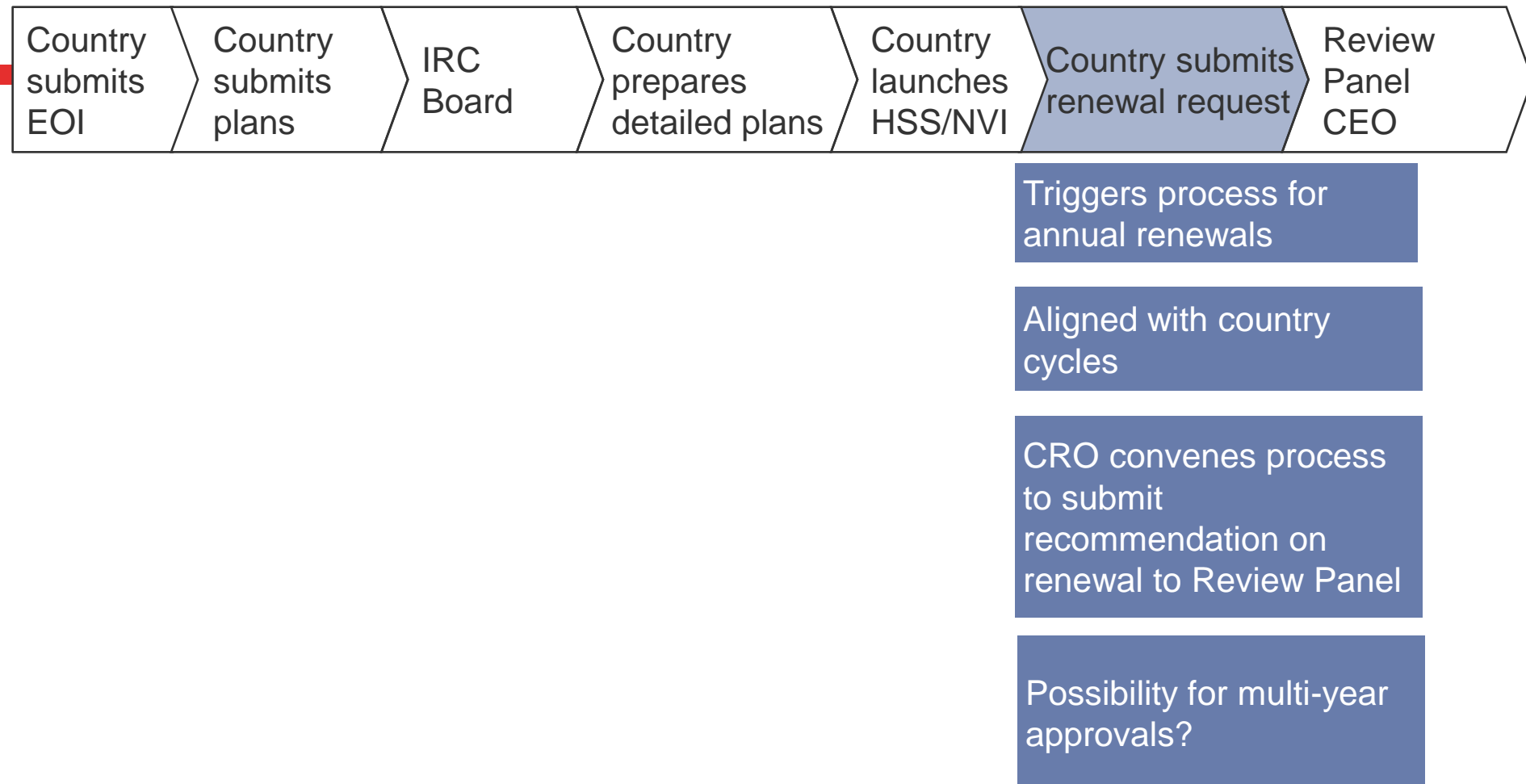
Overview of new programme cycle



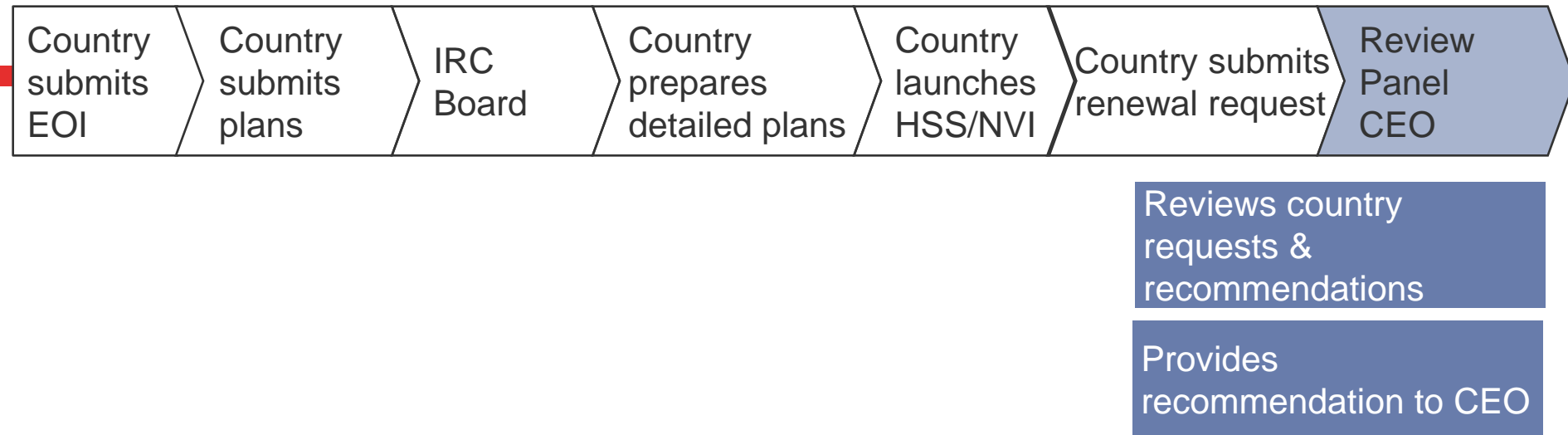
Overview of new programme cycle



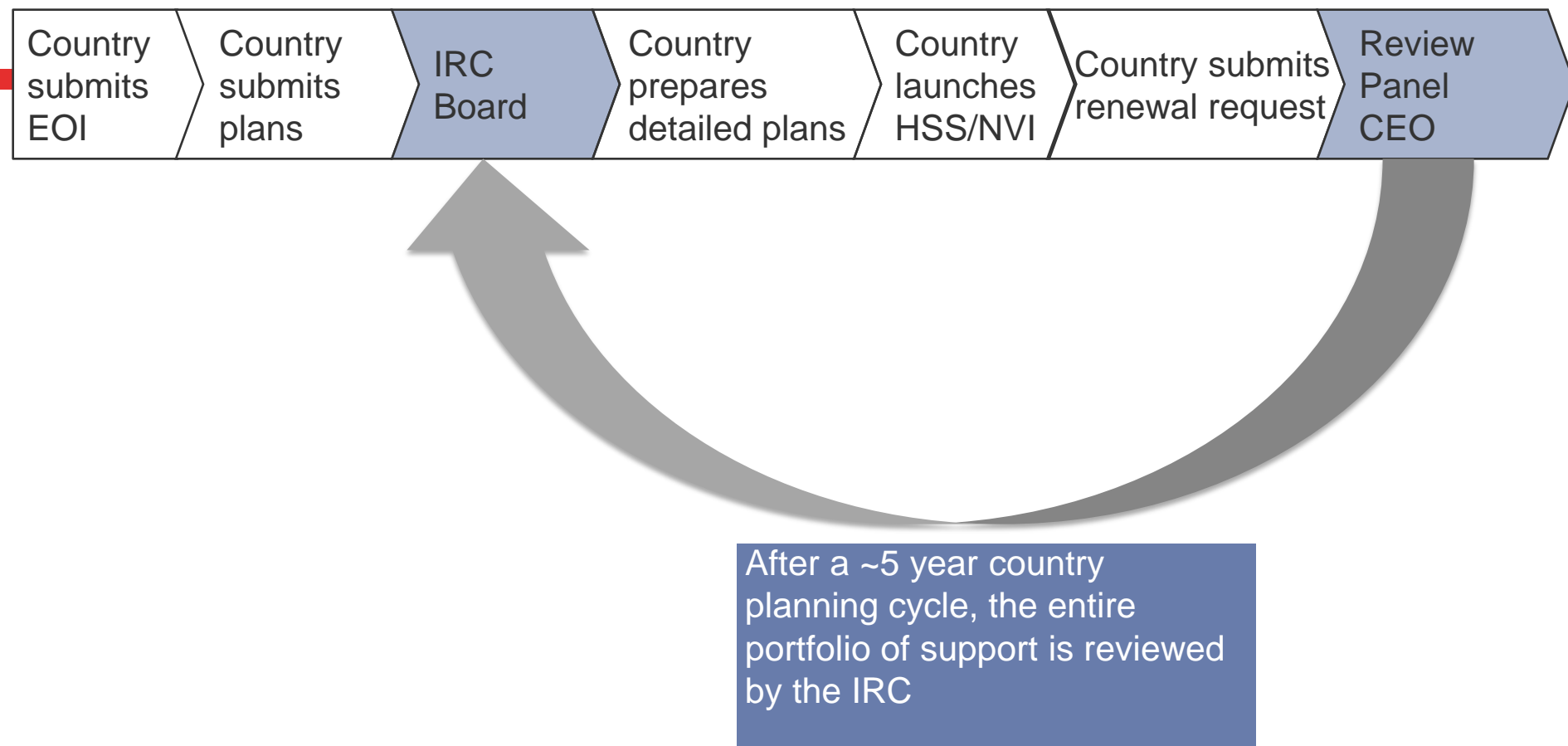
Overview of new programme cycle



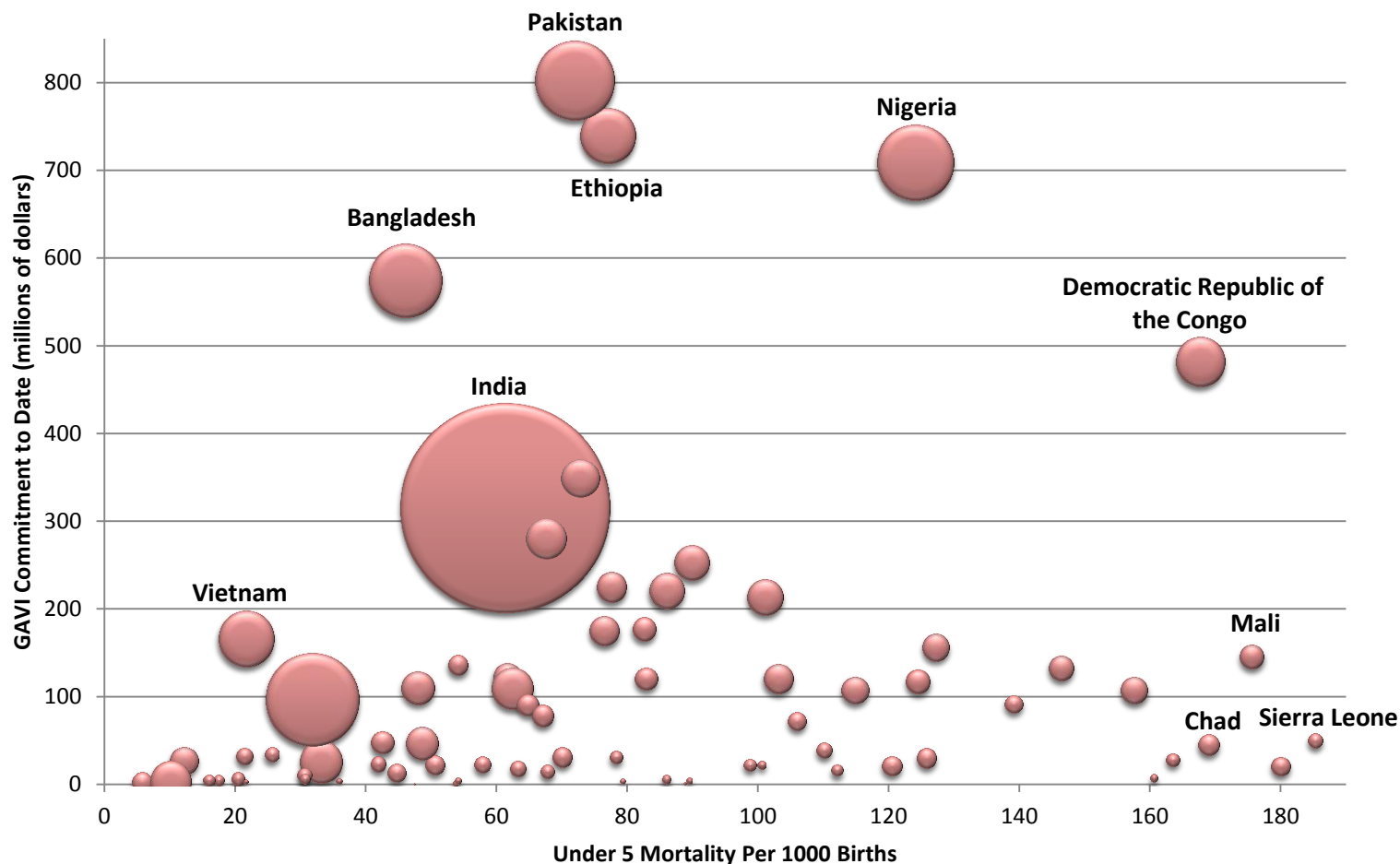
Overview of new programme cycle



Overview of new programme cycle



Characteristics of Countries in GAVI's Portfolio are Highly Variable



Risks to implementation

Increased transaction costs for Alliance

- Build upon existing mechanisms at country level
- CROs to actively identify other partners where needed

Perceived weakening of checks and balances due to removal of monitoring IRC

- Strengthened routine grant monitoring function
- Enhanced use of in-country mechanisms to inform grant monitoring and renewals
- High Level Alliance Review Panel
- Holistic IRC assessment between HSS, NVS and monitoring
- After ~5 year country planning cycle, entire portfolio of support reviewed by IRC