**REQUEST FOR PROPOSALS**

**GAVI The Vaccine Alliance**

**(104-2025-GAVI-RFP)**

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| **Request for Proposals for Vaccine Portfolio Optimisation and Prioritisation (VPOP) approach** | | |
| **RFP Opening Date: 25 August 2025** |  | **RFP Closing Date: 19 September 2025** |
| **Address Technical, Financial Proposals and required documents via email to** [**procurement@gavi.org**](file:///C:/Users/mwattinger/AppData/Local/Microsoft/Windows/INetCache/Content.Outlook/ILKZ9D01/procurement@gavi.org) | | |

ANNEX 1: RFP SCOPE AND REQUIREMENTS

**Background and Introduction:**

Gavi Alliance’s (“**Gavi**”) mission is to save children’s lives and protect people’s health by increasing access to immunisation in poor countries.

Gavi is a unique organisation that aligns public and private resources in a global effort to create greater access to the benefits of immunisation. It does this with precision and in creative, innovative ways to ensure that donor contributions efficiently save lives and help build self-sufficiency in the world’s poorest communities and regions.

For more information please visit the Gavi website: <http://www.gavi.org/about/mission>

**RFP Timelines:**

|  |  |  |
| --- | --- | --- |
| Procurement Activity | Responsible Party | Due Date |
| RFP Issue Date | Gavi | 25 Aug. 25 |
| Intent to Participate due | Bidder | 01 Sep. 25 |
| Final date for submitting Questions | Bidder | 01 Sep. 25 |
| Gavi Response to Questions | Gavi | 05 Sep. 25 |
| Bid submission deadline (CET) | Bidder | **19 Sept 2025 24:00 (CET)** |
| Estimated Contract Award Date | Gavi | 26 Sep. 25 |
| Estimated Contract Start Date | Gavi | 03 Oct. 25 |

The proposed timeline set out above indicates the process Gavi intends to follow. If there are any changes to this time plan, Gavi will notify all Bidders of this in writing.

# Gavi Project

As Gavi enters its “6.0” strategic period, its funding model is evolving to better empower countries, drive programmatic efficiency, and support the sustainability of immunisation systems in a resource-constrained environment. Central to this shift is the introduction of consolidated country-level envelopes—covering both programmatic (cash) support and newly approved vaccine envelopes, which define country-specific ceilings for vaccine procurement.

This model gives countries more flexibility and discretion over how they allocate Gavi resources—but also requires them to make increasingly complex, evidence-informed trade-offs within finite budget ceilings and tools. To enable this, the Alliance is developing a Vaccine Portfolio Optimisation and Prioritisation (VPOP) approach that will serve as a critical enabling function—not only for vaccine envelopes, but also for the broader implementation of Gavi’s consolidated cash grants and health systems programming that is aligned with a country’s National Immunisation Strategy (NIS).

VPOP will aim to equip countries with the tools, templates, data, and guidance needed to assess options across vaccine introductions, product choices, delivery modalities, and campaign design—so that decisions are optimised for health impact, equity, cost-effectiveness, implementation feasibility and sustainability. Over the course of Gavi 5.0, the Alliance has made progress to train countries on the principles and strategies related to vaccine prioritisation and product optimisation, with regional training being held in Eastern Mediterranean, South-East Asian and Africa regions. Dedicated, country specific support has been provided upon country requests. In Gavi 6.0, the transition to consolidated envelopes and greater country autonomy necessitates a systematic, forward-looking approach to decision making that is embedded in broader national and Gavi processes. To be successful, VPOP and how it enables decisions in the context of vaccine envelopes will need to become an integral part of the NIS development and Gavi’s holistic application process—serving as the analytical and strategic foundation for how countries define their investment priorities and applications to Gavi. Additionally, the principles and interim approach for Vaccine Envelopes and VPOP will need to be included in the Programme Funding Guidelines in January 2026 and updated following a final Board decision in June 2026, ensuring countries and Alliance partners are clear on how VPOP is expected to inform trade-offs, manage envelope constraints, and maintain alignment with broader strategic priorities at country-level.

As an enabling function, a robust VPOP approach requires countries to have both access to and the capacity to use appropriate analytical tools—whether existing ones (such as the New Vaccine Introduction Prioritisation and Sequencing Tool (NVI-PST)[[1]](#footnote-2) for vaccine prioritization) or those still under development (e.g., for optimization). Additionally, there is a need to develop multi-objective prioritisation decision frameworks at the global level that bring together country-level VPOP information (i.e., demand forecasting, product preferences, implementation feasibility and sustainability) with supply availability and market shaping constraints. With vaccine envelopes being central to resource allocation and management in the next strategic period, these tools will enable the Secretariat to manage operational and forecasting complexity while ensuring equity through fair, transparent and optimal allocations across staggered, multi-year applications in the context of country vaccine envelopes.

Alignment with Gavi’s Market Shaping Strategy (MSS) currently under development and Health Systems Strategy (HS Strategy)[[2]](#footnote-3) is essential. VPOP must integrate market shaping parameters such as “no-go” zones, savings targets, and product-specific constraints, ensuring demand- and supply-side strategies are coordinated to support value for money, supply security, and country ownership.

The immediate focus of this work is to support planning to operationalise VPOP in the context of vaccine envelopes in a clearly laid-out process -- with VPOP at its core -- in preparation for phased country implementation starting in early 2026. This will culminate in a June 2026 Board decision on both the vaccine envelope model and the VPOP approach, following strategic guidance discussions at the PPC (October 2025) and Board (December 2025).

The vendor’s work will be overseen by responsible Secretariat teams and coordinate with the Alliance VPOP working group in order to play a complimentary role in helping define and structure the VPOP approach as an enabling function for vaccine envelopes, including implementation steps to be followed by countries, recommended use of analytic tools and a clear outline of available technical assistance for countries. Support will be provided to incorporate this into comprehensive operational and implementation guidance, targeting a specific group of countries to be supported in Q1 2026.

## Work Context

The tasks shall be performed for Vaccine Programmes and Policy teams under the supervision of Stephen Sosler and Michelle Jimenez.

## Scope of Work

The proposed scope of work involves the following key activities:

* Building on existing work, resources, and guidance, **define a stepwise process for embedding VPOP within NIS and Gavi holistic grant application[[3]](#footnote-4)** , positioning VPOP as an **enabling function for Vaccine Envelope implementation**.
* **Design and develop a global decision framework** that integrates market health data with insights from country VPOP exercises to guide the determination of optimal product mix.
  + Define the appropriate data inputs and sources (e.g., forecasting, market dynamics, country product choice data) and establish an SOP for systematic collection and synthesis.
  + Specify the essential data elements and indicate how existing tools and dashboards can be adapted or scaled for broader use.
  + Recommend priority areas for additional tool development or refinement in Gavi 6.0, with particular focus on helping countries balance prioritization and optimization against programmatic feasibility, implementation capacity, and long-term sustainability in a Vaccine Envelope context.

## Deliverables

The following deliverables shall be produced:

* **Develop global decision framework** that**:** 
  + Links global market health considerations (informed by bidders own knowledge and Gavi and partner inputs) with country VPOP exercises to inform optimal product mix.
  + Builds on existing market shaping, forecasting, and country analytics efforts by partners and the Gavi Secretariat ensuring existing data is collected systematically and centralised to inform VPOP efforts. The bid would outline the type of data needed and where they would expect to collect it, to be complemented with Gavi and partner inputs during the course of the contract.
* **Define stepwise country processes for VPOP**:
  + In the context of VE and consolidated HSS funding grants, and building on existing guidance, resources, and lessons learned, develop a practical, stepwise process to guide countries in applying VPOP as an enabling function.
  + Ensure alignment with NIS development cycles, Gavi holistic grant planning, and country decision-making pathways.
  + Outline R&Rs to deliver this function across the Alliance and Secretariat, building upon work from the cross-Alliance working group.

**Support will be delivered to Secretariat teams responsible for internal and external consultations** (e.g., regional EPI Managers and the Global NITAG Network), to prepare for these engagements, as well as PPC-Board documentation for 2025 and onward towards final Board approval in June 2026.

## Key Dates

The following key dates apply:

* Content development will be aligned with key milestones, contributing to governance materials for both PPC and Board meetings. PPC materials will be based on existing work and are scheduled for completion by late September to early October. Guidance from the PPC will inform ongoing work planning and broader consultations throughout the remainder of the year leading up to the launch of Gavi 6.0 in January 2026.
* Consultations—both ongoing and planned—with partners and countries regarding VEs, VPOP, and the operationalisation of Gavi 6.0 will continue through the end of the year. These discussions will provide valuable input for work planning in Q1 and Q2 of 2026. Specific details of these consultations are yet to be determined.

## Duration of the Work

The scope of work is expected to be spread from 26/09/2025 to 22/12/2025.

## Location of the Work

* The scope of shall be performed remotely, with regular virtual and face-to-face meetings / workshops. It is expected that it will not always be possible to accommodate late afternoon meetings European time and the team should have some flexibility in scheduling meetings during CET time, especially during key project phases.

# Bid Submission

## Preliminary Information

This section sets out the necessary preliminary information for Bidders to submit in consideration for delivering the Requirement against any resultant Contract.

## Intent to Participate, Acceptance of Confidentiality requirements and Conflict of Interest Declaration

Bidders’ are required to acknowledge their acceptance of the instructions and rules pertaining to this tender. Bidders are also required to provide the contract information for a representative who will be the point of contact for all matters relating to the RFP, no later than the Due Date for submission of Preliminary Information set out at Part 1 – RFP Timeline and Key Dates. Bidders are required to maintain confidentiality in all matters relating to this RFP and shall not disclose confidential information in connection with the RFP to any third party without prior written consent of Gavi.

Each Bidder must complete the Conflict of Interest online declaration and must immediately inform Gavi should a Conflict of Interest arise during the RFP process. A Conflict of Interest may result in the Bidder being disqualified from participating further in the RFP. This declaration must be provided to Gavi no later than the Due Date for Preliminary Information set out at ANNEX 1 – RFP Timeline and Key Dates.

The Intent to Participate and Conflict of Interest Declaration form can be accessed via the following link: [Supplier Declaration Form](https://eur01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fapp.azavista.com%2Fw%2Fevent%2F66f94f88722759dc131a802f%3Fclear%3Dtrue&data=05%7C02%7Chbaudrier%40gavi.org%7C68e21eb35f3447ade17808dce1728675%7C1de6d9f30daf4df6b9d65959f16f6118%7C0%7C0%7C638633129235283543%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7C0%7C%7C%7C&sdata=lShHo%2BjKu7IVxGmkvA4r%2BTl%2BUH79N6%2BGR0dWVlU9AVg%3D&reserved=0)

# Technical Proposal

## Technical Proposal Format

Bidders must submit their Technical proposals filling the below document and sending it to [procurement@gavi.org](mailto:procurement@gavi.org) before the Bid submission deadline:



## Technical Proposal Evaluation

| No. | Criteria / Sub-Criteria | Sub-Weight (%) |
| --- | --- | --- |
| 1. | ***Section 1. Understanding of the needs*** | **10%** |
| 2. | ***Section 2. (2.1 and 2.2) Proposed approach and methodology*** |  |
|  | ***Section 2.1 Approach:* *Describe how your proposal contributes to embedding VPOP within Gavi 6.0, developing a decision framework that integrates global and country level inputs to support VPOP, and recommending tool development to help countries prioritise and optimise their immunisation programmes.*** | **12.5%** |
|  | ***Section 2.2 Describe the Methodology and data/tools you will use to successfully provide the service*** | **12.5%** |
| 3. | ***Section 3. Team Structure and team experience with NITAG strengthening, NIS development and country decision-making processes on immunisation, and interplay between country choices and market shaping*** | **30%** |
| 4. | ***Section 4. Workplan, Deliverables & Timelines, including ability to deliver with constrained timelines*** | **15%** |
| 5. | ***Section 5. Coordination with internal (Gavi) and external (Gavi partners, Countries representatives) stakeholders, within a constrained timeline*** | **15%** |
| 6. | ***Section 6*. *Corporate Social Responsibility*** | **5%** |
|  | Total Weight: | 70/100 |

Minimum Technical Score: **80%**

# Financial Proposal

Bidders must submit their Financial proposals filling the below document and sending it to [procurement@gavi.org](mailto:procurement@gavi.org) before the Bid submission deadline:



## Financial Proposal Evaluation

| No. | Criteria / Sub-Criteria | Sub-Weight (%) |
| --- | --- | --- |
| 1. | **Financial evaluation points** | 30% |
| a) | Points for the Financial Proposal being evaluated = [Maximum number of points for the Financial Proposal] x [Lowest price] / [Price of proposal being evaluated] |
|  | Total Weight: | 30/100 |

Bidders must submit a copy of their Proposal to Gavi by email to: [procurement@gavi.org](mailto:procurement@gavi.org)

The subject heading of the email shall be **“104-2025-GAVI-RFP– Technical Proposal - [Bidder Name]” and “104-2025-RFP-Gavi – Financial Proposal - [Bidder Name]”.** Bidders may submit multiple emails (suitably annotated – e.g. Email 1 of 3) if the attached files are too large to suit a single email transmission.

Please ensure that the different Proposal elements are returned in either MS Office Format or PDF.

# Requests for Clarification

Bidders may submit requests for clarification of the solicitation documents and direct any questions regarding the RFP content or process to [procurement@gavi.org](mailto:procurement@gavi.org) using the subject line“104-2025-GAVI-RFP– Clarification - [Bidder Name]” using the below Q&A template



All questions and requests for clarification must be submitted in writing to [procurement@gavi.org](mailto:procurement@gavi.org). Direct communications with Gavi personnel are not permitted and Gavi reserves the right to disqualify Proposals that do not comply with this requirement. Questions should be submitted by the deadline set out in ANNEX 1 – RFP Timeline and Key Dates. Gavi will respond to submitted questions and share responses (anonymously) with all Bidders who have submitted their Intent to Participate , to ensure transparency and fairness. Gavi retains the right to answer questions received after the deadline, when deemed necessary and beneficial for the outcome of the RFP.

# Submission Checklist

| Document Checklist | | | | |
| --- | --- | --- | --- | --- |
|  | Cover Letter which includes:   * Name and address of the Service Provider * Name, title, telephone number, and e-mail address of the person authorized to commit the Service Provider to a contract * Name, title, telephone number, and e-mail address of the person to be contacted regarding the content of the proposal, if different from above * A signature of this letter done by a duly authorized representative of your company | | | |
|  | [Supplier Declaration Form](https://eur01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fapp.azavista.com%2Fw%2Fevent%2F66f94f88722759dc131a802f%3Fclear%3Dtrue&data=05%7C02%7Chbaudrier%40gavi.org%7C68e21eb35f3447ade17808dce1728675%7C1de6d9f30daf4df6b9d65959f16f6118%7C0%7C0%7C638633129235283543%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7C0%7C%7C%7C&sdata=lShHo%2BjKu7IVxGmkvA4r%2BTl%2BUH79N6%2BGR0dWVlU9AVg%3D&reserved=0) |  | | Financial Proposal |
|  | Technical Proposal |  | | Corporate Social Responsibility documents |
|  |  |  | Financial Stability | |

| Format Checklist | | | |
| --- | --- | --- | --- |
|  | Technical proposal separates from commercial proposal (Two-Envelope System). |  | All files are of the accepted type (PDF or MS Office applications). |
|  | Separate emails prepared with subject names “104-2025-GAVI-RFP– Technical Proposal - [Bidder Name]” and “104-2025-GAVI-RFP– Financial Proposal - [Bidder Name]”. | | |

# Proposed Contract and Gavi’s Terms and Conditions

The terms and conditions for the proposed Contract under 104-2025-GAVI-RFP can be found here: [Gavi Alliance General Terms and Conditions for Services Agreements.](https://www.gavi.org/sites/default/files/rfp/gavi-terms-and-conditions-for-goods-and-services-agreements.pdf)

Gavi Services Agreement can be found below:



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ANNEX 2: Rules of RFP

# Rules of Gavi RFP

## Scoring Approach

Gavi will base its initial evaluation on the Proposals submitted in response to the RFP.

In deciding which Bidders/s to shortlist Gavi will consider the results of the evaluation of each Proposal and the following additional information:

1. Each Bidder’s understanding of the Requirements, capability to fully deliver the Requirements and willingness to meet the terms and conditions of the Proposed Contract; and
2. The best value-for-money over the whole-of-life of the goods or services.

In deciding which Bidder/s, to shortlist Gavi may consider any of the following additional information:

1. The results from past performance reference checks, site visits, product testing and any other due diligence;
2. The ease of negotiations with a Bidder based on that Bidder’s feedback on the Proposed Contract (where these do not form part of the weighted criteria);
3. Any matter that materially impacts on Gavi’s trust and confidence in the Bidder; and
4. Any other relevant information that Gavi may have in its possession;

Gavi will advise Bidders if they have been shortlisted. Being shortlisted does not constitute acceptance by Gavi of the Bidder’s Proposal, or imply or create any obligation on to Gavi to enter into negotiations with, or award a Contract for delivery of the Requirements to any shortlisted Bidder/s.

## Evaluation Committee

Gavi will convene an evaluation committee comprising members chosen for their relevant expertise and experience. In addition, Gavi may invite independent advisors to evaluate any Proposal, or any aspect of any Proposal.

## Evaluation Model

The evaluation model is based on the weighting under sections 3.2 and 4.1 (Evaluation Criteria).

1. Bidders will be evaluated against the Technical Evaluation criteria in section 3.2. Proposals must meet the minimum threshold defined in Section 3.2
2. Bidders passing the minimum Technical score will then be evaluated against the Financial Evaluation criteria in Section 4.1 The maximum number of financial evaluation points will be allocated to the lowest priced financial proposal. Financial Proposals from other bidders will receive points in reverse proportion according to the following formula: [Maximum number of points for the Financial Proposal] x [Lowest price] / [Price of proposal being evaluated]

## Two-Envelope System

Members of the technical evaluation committee will score each Proposal based on the weighted Technical Criteria listed in Section 3.2 Proposals will then be ranked according to their technical scores. Proposals that meet the required technical minimum shall then be progressed to the financial evaluation stage whereby different members of the tender evaluation committee shall conduct an assessment based on the weighted Financial Criteria shown below. Collectively the tender evaluation committee will then determine which Proposals to shortlist/select based on best value-for-money over the whole-of-life of the Contract.

|  |  |
| --- | --- |
|  |  |

## Gavi Clarifications

Gavi may, at any time, request any Bidder to clarify their Proposal or provide additional information about any aspect of their Proposal. Gavi is not required to request the same clarification or information from each Bidder.

Bidders must provide the clarification or additional information in the format requested. Bidders will endeavour to respond to requests in a timely manner. Gavi may take such clarification or additional information into account in evaluating the Proposal.

Where a Bidder fails to respond adequately or within a reasonable time to a request for clarification or additional information, Gavi may cease evaluating the Bidders ’s Proposal and may exclude the Proposal from the RFP process.

## Acceptance of Proposals

Proposals may be for all or part of the Requirement and may be accepted by Gavi either wholly or in part.

Gavi is under no obligation to accept the lowest priced Proposal or any Proposal and reserves the right to reject any Proposal including incomplete, conditional or proposals which do not comply with the RFP.

### Late Proposals

Bidders are responsible for submitting their Proposals on or before the RFP closing date and time in accordance with ANNEX 1 – RFP Timeline and Key Dates. Any Proposal received by Gavi later than the stipulated RFP closing date and time will not be evaluated by Gavi.

### Withdrawal

Proposals may be withdrawn at any time prior to the RFP closing date and time by written notice to the Gavi.

### Alternative Proposals

Bidders may submit alternative Proposals it they feel it may offer Gavi additional benefits whilst still complying with the RFP requirements. Gavi reserves the right to accept or reject any proposed alternative either wholly or in part.

### Validity of Proposals

Proposals submitted in response to this RFP are to remain valid for a period of no less than ninety (90) days from the RFP closing date.

## No representation or Warrantee

Gavi shall take all reasonable care to ensure that the RFP is accurate, however the Gavi gives no representation or warranty as to the accuracy or sufficiency of the contained information and that all Bidders will receive the same information. Bidders are required to read and fully understand all conditions, risks and other circumstances relating to the proposed contract prior to submitting a Proposal.

## Costs of Preparing Proposals

The issuance of this RFP in no way commits Gavi to make an award nor commits Gavi to pay any costs or expenses incurred in the preparation or submission of Proposals or quotations. Bidders are solely responsible for their own expenses, if any, in preparing and submitting a Proposal to this tender

## Confidentiality

Bidders must not, without Gavi prior written consent, disclose to any third party any of the contents of the RFP documents. Bidders must ensure that their employees, consultants and agents also are bound and comply with this condition of confidentiality.

This entire RFP and all related discussions, meetings, exchanges of information, and subsequent negotiations that may occur are confidential and are subject to the confidentiality terms and conditions of the Intent to Participate.

Gavi and Bidder will each take reasonable steps to protect Confidential Information and without limiting any confidentiality undertaking agreed between them, will not disclose Confidential Information to a third party without the other’s prior written consent. Gavi and Bidder may each disclose Confidential Information to any person who is directly involved in the RFP process on its behalf, such as officers, employees, consultants, contractors, professional advisors, evaluation panel members, partners, principals or directors, but only for the purpose of participating in the RFP.

## Ownership of documents

Ownership of contents within the successful Proposal remain the property of Gavi or its licensors. However, the selected bidder grants to Gavi a non-exclusive, non-transferable, perpetual licence to retain, use, copy and disclose information contained in the Proposal for any purpose related to the RFP process.

## Third party information

Each Bidder authorises Gavi to collect additional information, except commercially sensitive pricing information, from any relevant third party (such as a referee or a previous or existing client) and to use that information as part of its evaluation of the Bidder’s Proposal. Each Bidder is to ensure that all referees listed in support of its Proposal agree to provide a reference. To facilitate discussions between Gavi and third parties each Bidder waives any confidentiality obligations that would otherwise apply to information held by a third party, with the exception of commercially sensitive pricing information.

## Ethics

Bidders must not attempt to influence or provide any form of personal inducement, reward or benefit to any representative of Gavi in relation to the RFP. Gavi reserves the right to require additional declarations, or other evidence from a Bidder, or any other person, throughout the RFP process to ensure probity of the RFP process.

## Anti-collusion and bid rigging

Bidders must not engage in collusive, deceptive or improper conduct in the preparation of their Proposals or other submissions or in any discussions or negotiations with Gavi. Such behaviour will result in the Bidder being disqualified from participating further in the RFP process. In submitting a Proposal, the Bidder warrants that its Proposal has not been prepared in collusion with a competitor. Gavi reserves the right, at its discretion, to report suspected collusive or anticompetitive conduct by Bidders to the appropriate authority and to give that authority all relevant information including a Bidders Proposal.

## No binding legal relations

Neither the RFP, nor the RFP process, creates a process contract or any legal relationship between Gavi and any Bidder, except in respect of:

1. The Bidder’s declaration in its Proposal
2. The Proposal Validity Period
3. The Bidder’s statements, representations and/or warranties in its Proposal and in its correspondence and negotiations with Gavi

No legal relationship is formed between Gavi and any Bidder unless and until a Contract is entered into between those parties.

## Exclusion

Gavi may exclude a Bidder from participating in the RFP if Gavi has evidence of any of the following, and is considered by Gavi to be material to the RFP:

1. The Bidder has failed to provide all information requested, or in the correct format, or materially breached a term or condition of the RFP.
2. The Proposal contains a material error, omission or inaccuracy.
3. The Bidder is in bankruptcy, receivership or liquidation.
4. The Bidder has made a false declaration.
5. There is a serious performance issue in a historic or current contract delivered by the Bidder.
6. The Bidder has been convicted of a serious crime or offence.
7. There is professional misconduct or an act or omission on the part of the Respondent which adversely reflects on the integrity of the Bidder.
8. The Bidder has failed to pay taxes, duties or other levies.
9. The Bidder represents a threat to national security or the confidentiality of sensitive government information; and/or
10. The Bidder is a person or organisation designated as a terrorist by any authority.

## Gavi’s additional rights

Despite any other provision in the RFP Gavi may, on giving due notice to Bidders:

1. Amend, suspend, change the closing date or time, cancel or re-issue the RFP, or any part of the RFP without prior notice, explanation or reasoning.
2. Make any material change to the RFP (including any change to the RFP dates, Gavi’s Requirements or Evaluation and Scoring Approach). Bidders shall be given a reasonable time within which to respond to the change.
3. Award a contract on the basis of initial offers received, without discussions or requests for best and final offers.
4. In exceptional circumstances, accept a late Proposal where it considers that it will not affect the fairness of the RFP process to other Bidders.
5. Accept or reject any non-compliant, non-conforming or alternative Proposal.
6. At its discretion does not provide a response to any question arising submitted by a bidder.
7. Waive irregularities or requirements in or during the RFP process where it considers it appropriate and reasonable to do so.
8. Select any individual element/s of the requirements that is offered in a Proposal and capable of being delivered separately.
9. Selecting two or more Bidders to deliver the requirements in the RFP.

## Governing Law

The terms of this RFP shall be interpreted and applied in accordance with their true meaning and intended effect independently of any system of national law, whether federal or state law. If a dispute or complaint is submitted to any mode of resolution and there is a need to refer to any law, the relevant Swiss law shall apply. No legal relationship is formed between Gavi and any Bidder unless a contract is entered into with a successful bidder.

## Settlement of Disputes

## Any Disputes arising out of this RFP shall be settled through a neutral mediator/conciliator in accordance with the conciliation rules adopted by the United Nations Commission of International Trade Law (UNCITRAL Conciliation Rules) presently in force, unless agreed otherwise determined by Gavi. The finding of the mediator/conciliator shall be final.

## Protests and complaints

A Bidder may, in good faith, raise with Gavi any complaint about the RFP, or the RFP process at any time by email to [procurement@gavi.org](mailto:procurement@gavi.org) using the subject line “104-2025-GAVI-RFP – Complaint – [Bidder Name]”.

Gavi will consider and respond promptly to the complaint. Both the Bidder and Gavi shall agree to act in good faith and use their best endeavours to resolve any complaint that may arise in relation to the RFP. The fact that a Bidder has raised an issue or complaint shall not to be used by Gavi to unfairly prejudice the Bidder’s ongoing participation in the RFP process or future contract opportunities.

For complaints of serious nature, please refer to the [Gavi Alliance Whistle-blower Policy](https://www.gavi.org/sites/default/files/document/gavi-alliance-whistleblower-policypdf.pdf)

## Acceptance

By submitting a Proposal, the Bidder accepts that it is bound by the Instructions and rules set out in ANNEX 2 of this RFP.

1. <https://www.nitag-resource.org/training/building-and-strengthening-technical-competencies/prioritizing-new-vaccines-introduction> [↑](#footnote-ref-2)
2. [https://www.gavi.org/sites/default/files/%20/board/minutes/2025/24-25-july01d%20-%20Annex%20D%20-%20Draft%20Gavi%2060%20Health%20Systems%20Strategy.pdf](%20https:/www.gavi.org/sites/default/files/%20/board/minutes/2025/24-25-july01d%20-%20Annex%20D%20-%20Draft%20Gavi%2060%20Health%20Systems%20Strategy.pdf) [↑](#footnote-ref-3)
3. <https://www.gavi.org/sites/default/files/%20/board/minutes/2025/24-25-july06%20-%20Annex%20C%20-%20HSIS%20Policy.pdf>

   [https://www.gavi.org/sites/default/files/%20/board/minutes/2025/24-25-july09%20-%20Alignment%20of%20Country%20Grant%20Cycles%20with%20the%20Gavi%20Strategy%20Cycle.pdf](https://www.gavi.org/sites/default/files/%20/board/minutes/2025/24-25-july06%20-%20Annex%20C%20-%20HSIS%20Policy.pdf) [↑](#footnote-ref-4)