A NEW GAVI ENGAGEMENT FRAMEWORK
2016-2020

BOARD MEETING
Adrien de Chaisemartin
10-11 June 2015, Geneva
The Alliance Engagement Framework to implement the new strategy

### Country grants/Programme funding
- Grants for eligible countries including:
  - New Vaccine Support
  - Health Systems Strengthening
  - Other (Vaccine introduction grants, operational costs etc.)

~$1,700 Million in 2015

### Partners’ engagement framework
- Includes funding to partners for:
  - Technical assistance to countries
  - Global norms and standards
  - Studies
- Main partners include WHO, UNICEF, World Bank, CDC, CSOs
- Other partners contracted for specific activities

~$160 Million in 2015

### Secretariat engagement
- Includes:
  - Coordination of Alliance activities
  - Management and stewardship of Gavi grants
  - Measuring results and assessing impact
  - Risk management
  - Shaping of vaccine markets
  - Resource mobilisation

~$90 Million in 2015
Several Touch Points following Board Guidance in December 2015

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<td>Nov 2014</td>
<td>Workshops with partners to develop the new architecture</td>
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<td>Mar 2015</td>
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<td>May 2015</td>
<td>PPC discussion of new architecture</td>
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Partners’ Engagement Framework: new structure

1. **Targeted country assistance:**
   - Country-driven assistance plan
   - Prioritisation of countries
   - Assistance to include management support

2. **Special investments in strategic focus areas:**
   - Supply chain
   - Data
   - Demand generation
   - Sustainability
   - Leadership, management and coordination

3. **Foundational support:** Long-term funding for core partners (WHO, UNICEF, World Bank, CDC, CSO) for coordination in key programmatic areas
Targeted country assistance: A country-centric process to define country needs for assistance

- Countries to express their needs through the **Joint Appraisal**, an annual in-country review of Gavi’s grants

- This process would identify **challenges impeding progress** in the immunisation programme

- Countries will **identify their technical assistance needs** and express preference on modality of the assistance and partners

- That process forms the basis of Gavi’s decision for renewal of its country grants as well as its **technical support funding**
Targeted investments in **Strategic Focus Areas**

**To save children’s lives and protect people’s health**
*by increasing equitable use of vaccines in lower income countries*

### Principles

- Country-led
- Community-owned
- Globally engaged
- Catalytic & sustainable
- Integrated
- Innovative
- Collaborative
- Accountable

### Goals

**1. Accelerate equitable uptake and coverage of vaccines**

- Coverage and equity
- Integration of vaccines for fragility

**2. Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems**

- Integrated comprehensive immunisation programmes
- Supply chains, health information systems, demand generation and gender sensitive approaches
- Engagement of civil society, private sector and other stakeholders

**3. Improve sustainability of national immunisation programmes**

- National and sub-national political commitment
- Allocation and management of financial resources
- Sustained performance

**4. Sustainability**

- Adequate and secure supply
- Appropriate and sustainable prices
- Incentivise development of suitable and quality products

### Strategic Enablers

- **A) Country leadership management & coordination**
- **B) Resource mobilisation**
- **C) Advocacy**
- **D) Monitoring & Evaluation**
- **1. Demand generation**
- **2. Data**
- **3. Supply chain**
- **4. Sustainability**
- **5. Leadership, management and coordination**
- **6. In-country political will**
## Foundational support

### Principles
- Predictability / long term funding
- Enable to play a lead role on critical programmatic areas
- Focus on areas of comparative advantage

### Roles (non exhaustive)
- **WHO**: Norms and standards in vaccine introduction, HSS, data quality
- **UNICEF**: Leadership in social mobilisation; Vaccine supply chain; equity
- **CSOs**: Engagement in Gavi governance processes
- **World Bank**: Sustainable financing for immunization
- **CDC**: Surveillance/ data quality
Looking Ahead: Robust Accountability Mechanisms

1. Strategy Indicators
   • To monitor the outcome and impact of Gavi support to countries

2. Alliance KPIs
   • To reflect the effectiveness and efficiency of the Alliance

3. Quarterly/Annual Deliverables
   • To measure progress on a set of qualitative milestones for each country

Every 2 years: Independent evaluation of the architecture and effectiveness of assistance
Proposed Governance Calendar

- **June 2015:** Approval by the Board of:
  - The new Engagement Framework structure
  - The amount of Foundational Support funding

- **October 2015:** Review by the PPC of:
  - Overall approach to providing targeted country assistance
  - Approaches proposed for the strategic focus areas

- **October / November 2015:** Review by the AFC of the Secretariat and Partners’ budget

- **November 2015:** Review by the EC of the Gavi Engagement Framework

- **December 2015:** Approval by the Board of the Secretariat budget and PEF envelopes

- **June 2016:** Board informed of allocation and potential revision to the budget
Decision (1/2)

The Board is requested to:

- Approve the new Gavi Engagement Framework, the structure for the Partners’ Engagement Framework (PEF) and the Governance approval process for the PEF and Secretariat Engagement as set out in sections 6 and 10 of Doc 10.
Decision (2/2)

The Board is requested to:

- Approve commitments in an annual amount of US$ 31.2 million for the Foundational Support for partners in the years 2016 and 2017 and, subject to satisfactory performance, in the annual amount of US$ 31.2 million for the Foundational Support for partners in the years 2018-2020. The detail by partner of the annual funding commitment of US$ 31.2 million is as follows:
  
  (i) WHO: US$ 19.3 million;
  (ii) UNICEF: US$ 9.3 million;
  (iii) World Bank: US$ 1.7 million;
  (iv) CSO constituency: US$ 0.5 million;
  (v) CDC: US$ 0.4 million;

- Approve annual commitments in an amount of US$ 5.2 million for the Foundational Support for IPV introduction in the years 2016 and 2017 for WHO and UNICEF as follows:
  (i) WHO: US$ 3.5 million;
  (ii) UNICEF: US$ 1.7 million;