PARTNERS’ ENGAGEMENT FRAMEWORK (PEF)

BOARD MEETING
Anuradha Gupta
14-15 June 2017, Geneva, Switzerland
PEF: A NEW WAY OF PLANNING, FUNDING, OPERATIONALISING AND MONITORING TECHNICAL ASSISTANCE WITH PARTNERS

2015
- Concept
- Design
- Planning

2016
- MoUs
- Implementation
- Monitoring Mechanisms

2017
- Early Results
- Refinements
- Consolidation

"The PEF has made tremendous progress in raising accountability, and is now a benchmark for other organisations."  PEF Management Team Meeting, February 2017
EARLY FEEDBACK ON PEF

“PEF, particularly TCA, is an improvement over the Business Plan in its aim to achieve country ownership, transparency, and accountability”

“Many of the right pieces are now coming together at country level - the PEF functions, TCA milestones, and performance frameworks”

Findings of Full Country Evaluations, 2016
Three key funding streams to provide technical assistance to support countries

- **$74M**
  - Targeted Country Assistance (TCA)
  - Responsive to specific country needs

- **$25M**
  - Special Investments in Strategic Focus Areas (SFAs)
  - Time limited investments for transformative approaches in key programmatic areas at global / regional levels

- **$33M**
  - Foundational Support (FS)
  - Funding to core partners for longer-term activities undertaken at global / regional levels

*Note: Figures from financial forecast 2017*
2016 was the first year of TCA implementation

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<thead>
<tr>
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<th>Budgeted</th>
<th>Disbursed</th>
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<td>UNICEF</td>
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<td>WHO</td>
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<td>World Bank</td>
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<td>CSOs</td>
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<td>Expanded Partners</td>
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**Cash disbursements** by partner by Dec 2016 ($M)
Already seeing encouraging progress from 2016 PEF…

- **Mali**: Embedded technical assistance to support new country leadership to finalise strategic plans

- **Yemen**: Technical assistance supported increase in immunisation outreach activities for IDPs and refugees
...and sustainable results

Myanmar

Successful transition to domestic purchasing of traditional vaccines using the Vaccine Independent Initiative (VII)

Angola

Embedded technical assistance to streamline budget process and increase domestic financing for immunisation
TCA under PEF is also seeking to shape progress and outcomes at the sub-national level.

Over 64% of PEF-funded staff is embedded in provinces.

- Technical assistance compliments CCEOP investments in 65/149 districts (3M birth cohort, 1M under-immunised children)
PEF model leverages partners to enhance country-level planning

- **Joint Appraisal (JA) guidance** strengthens focus on:
  - Equity
  - Country capacity
  - Risk assurance

- **JA discussion** to be preceded by comprehensive data analyses

- **One TA Plan** and one joint communication achieved in 2017

- A new **Partner Portal** now shares a seamless view of objectives, milestones & performance

A major step towards harmonisation & transparency
New Leadership, Management, and Coordination (LMC) approach has been rolled-out

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<tr>
<th>Objectives</th>
<th>Situational analysis</th>
<th>‘Menu’ of interventions adjusted to country context and need</th>
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<tbody>
<tr>
<td>Empower <strong>national EPI teams</strong> to effectively manage the EPI</td>
<td><strong>Diagnosis of gaps through</strong></td>
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<td>• PCAs</td>
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<td>• Joint appraisals</td>
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<td>• Other (e.g. EPI reviews)</td>
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<td>Strengthen <strong>Coordination Forums (ICCs/HSCCs)</strong></td>
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<td><strong>EPI Management Partner</strong></td>
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<td><strong>Enhancement of EPI performance management practices</strong></td>
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<td><strong>EPI Management Training programme</strong></td>
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<td><strong>EPI exchange opportunities</strong> (tbd)</td>
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<td><strong>Enhanced EPI team capacity</strong> through time bound strengthening</td>
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- **EPI Management Partner**
- **Enhancement of EPI performance management practices**
- **EPI Management Training programme**
- **EPI exchange opportunities (tbd)**
- **Enhanced EPI team capacity** through time bound strengthening
- **Guidance, tools and technical support for Coordination Forums**

‘Menu’ of interventions adjusted to country context and need

- E.g., Malawi, PNG
- E.g., Uganda, Kenya

Partners being selected
Time-limited investments in Supply Chain SFA are accelerating progress

**Leadership**
- New e-learning modules
- 500 trained to date

**Continuous Improvement Plans**
- A new digital EVM tool
- Faster/cheaper
- Enables on-going supervision

**Data for Management**
- 7 core Alliance indicators standardised
- Integrated into grant performance framework

**Cold Chain Equipment**
- TA supports proposal development
- 18/24 proposals already recommended for CCEOP

**System design**
- Slow start but accelerating
- Assessment tool still under finalisation
There are challenges to addressing data quality in countries...

Country level challenges

- Variable coverage data from multiple sources
- Inaccuracies in denominator estimation
- Weak culture of using data especially disaggregated data
- Lack of triangulation and unified strategy
- Uncoordinated data strengthening initiatives

Kenya: Varying estimates of DTP3 coverage
…and solutions being encouraged through Data initiatives and investments

**Investments**
- Updated WUENIC methodology in 2017
- Strengthening subnational estimates of coverage
- Triangulation of data from various sources (incl vaccine stocks)
- New guidance around denominators
- Strengthening birth registration
- Building country capacity for regular data review

**Initiatives**
- Gavi Data SFA Coordination and Planning Forum
- Results Framework for Gavi’s Data Strategy
Immunisation financing and sustainability: Engagement with the World Bank

- Health Financing System Assessments (HFSA) in **30 Gavi countries** to diagnose constraints/opportunities
- Findings inform the policy dialogue around sustainable financing

85% of WB health lending projects include immunisation targets.
LOOKING AHEAD

- Stay the course on transparency and accountability
- Improve quality of technical assistance
- Strengthen country level reviews
- Objectively assess and prioritise country needs
- Focus on sustainable transfer of skills
THANK YOU

“If You Want To Go Fast, Go Alone. If You Want To Go Far, Go Together.”

African proverb