Decision Letter

SIERRA LEONE

Health Systems Strengthening Programme

This Decision Letter forms part of the PFA and together with the PFA sets out the Programme Terms of the Programme. Any term used in this Decision Letter but not defined shall have the meaning given to such term in the PFA.

1. Country: Sierra Leone

2. Programme payment grant number: 1721-SLE-10d-Y

3. Date of Decision Letter: 30 October 2017

4. Date of the Partnership Framework Agreement (the “PFA”): 10 March 2013

5. Programme: Health Systems Strengthening (HSS)

For further information about the Programme please refer to:
- Gavi HSS guidelines and HSS application form available by contacting your Gavi Senior Country Manager;
- Country’s approved grant proposal together with any responses to the HSS independent review committee (IRC’s) request for clarifications;
- The final workplan and budget document describing the expected Programme Activities and Programme Budget as at the Date of the Decision Letter.

6. Gavi performance based funding

The Programme shall be subject to Gavi’s performance-based funding (PBF). Under this, the HSS support will be split into two payments: the programmed payment (based on implementation of the Programme) and the performance payment (based on improvements in immunisation outcomes).

Country will have the opportunity to receive payments beyond the programme budget amount, for exceptional performance. Such performance payments will be based on performance on immunisation outcome indicators. For any given year, the programmed payment and performance payment may total up to 150% of the country’s year one annual amount (upfront investment).

Performance payments for a given year will be made the following year, based on performance of the indicators listed and data verification.

Given that Country’s DTP3 coverage was below 90% at baseline, which is defined as the year prior to the first year of HSS grant implementation, and based on WHO/UNICEF estimates, Country will be rewarded for improving coverage with:
- $30 per additional child immunised with DTP3, if DTP3 coverage increases and
- $30 per additional child immunised with first dose of measles containing vaccine, if measles coverage increases.
### Countries with DTP3 coverage < 90% at baseline

<table>
<thead>
<tr>
<th>Reported DTP3 coverage (WUENIC) at baseline*</th>
<th>Eligibility for DTP3 performance payment</th>
<th>Amount of DTP3 performance payment (US$)</th>
<th>Eligibility for MCV1 performance payment</th>
<th>Amount of MCV1 performance payment (US$)</th>
<th>TOTAL Performance payment to the country</th>
</tr>
</thead>
<tbody>
<tr>
<td>84%</td>
<td>Not eligible</td>
<td>$0</td>
<td>Not eligible</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

Should Sierra Leone wish to request the full details of the calculation method leading to the TOTAL amount of the performance payment, please contact your Gavi senior country manager Nadia Lasri at nlasri@gavi.org.

### 7. Programme Duration

2017 to 2018

### 8. Programme Budget

This is the amount of an estimated multi-year budget endorsed by Gavi under the Programme.

<table>
<thead>
<tr>
<th>Programme Year</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programme Budget (US$)</td>
<td>US$6,200,496</td>
<td>US$2,037,487</td>
<td>US$1,544,621</td>
<td>US$1,777,373</td>
<td>US$1,320,023</td>
<td>US$12,880,000</td>
</tr>
<tr>
<td>Performance payment</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>Not applicable</td>
<td>Not applicable</td>
</tr>
</tbody>
</table>

### 9. Annual Amounts

This is the estimated annual amount Gavi has approved to be disbursed under the Programme. The Country acknowledges that:

(a) a proportion of the Annual Amount may be disbursed directly to an agreed implementing agency, such as WHO and UNICEF, rather than to the Country; and

(b) each Annual Amount may be disbursed in a number of tranches at quarterly or six-monthly intervals.

<table>
<thead>
<tr>
<th>Programme year</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Amount (US$)</td>
<td>US$6,200,496</td>
<td>US$2,037,487</td>
</tr>
<tr>
<td>Performance payment (US$)</td>
<td>Not applicable</td>
<td>Not applicable</td>
</tr>
<tr>
<td>10. Outstanding comments/clarifications:</td>
<td>Not applicable</td>
<td></td>
</tr>
</tbody>
</table>

| 11. Documents to be delivered: | The final version of the workplan and budget as well as the timelines against activities should be submitted prior to first disbursement. |

| 12. Other conditions: | The following terms and conditions shall apply to the Programme. |

Please see the Grant Management Requirements set out in the new Annex 6 to the PFA, which is attached to this Decision Letter for your reference.

Any requested adjustments to the Annual Amounts will be subject to Gavi approval. It is essential that Country’s Health Sector Coordination Committee (or its equivalent) be involved with this process both in its technical process function and its support during implementation and monitoring of the Programme. Utilisation of Gavi support stated in this letter will be subject to performance monitoring.

If the bank account information most recently provided to Gavi has changed or changes prior to disbursement, the country will need to complete a bank account information form. Please contact gavihss@gavi.org for the form.

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On behalf of Gavi

Hind Khatib-Othman
Managing Director, Country Programmes
30 October 2017