**ZIMBABWE - DECISION LETTER FOR HSS CASH SUPPORT**

This Decision Letter sets out the Programme Terms of a Programme.

1. **Country:** Zimbabwe

2. **Programme Payment Grant number:** 1217-ZWE-10d-Y

3. **Performance Payment Grant number:** n/a

4. **Date of Decision Letter:** 22 January 2015

5. **Date of the Partnership Framework Agreement:** 17 May 2013

6. **Programme Title:** Health Systems Strengthening (HSS)

7. **HSS terms:**

   The ultimate aim of HSS support is to ensure increased and sustained immunisation coverage through addressing health systems barriers in Country, as specified in:

   - The relevant Gavi HSS guidelines – please contact Stefano Lazzari at slazzari-external-consultant@gavi.org or Sabrina Clement at sclement@gavi.org for the guidelines.
   - The relevant Gavi HSS application form - please contact Stefano Lazzari at slazzari-external-consultant@gavi.org or Sabrina Clement at sclement@gavi.org for the form.
   - Country’s approved grant proposal and any responses to the HSS IRC’s request for clarifications.

8. **Application of Performance Based Funding (PBF):**

   Does PBF apply:
   - YES ☐
   - NO ☑

   If the answer is YES, please refer to section 9 outlining performance grant details.

9. **Gavi Performance Based Funding**

   The HSS cash support shall be subject to Gavi’s performance-based funding (PBF). Under this, the HSS support will be split into two payments: the programmed payment (based on implementation of the approved HSS grant) and the performance-based payment (based on improvements in immunisation outcomes). This means that in the first year, Country will receive 100% of the approved ceiling, or programme budget if different (the initial Annual Amount), as an upfront investment. After the first year, countries will receive 80% of the ceiling, or programme budget if different, based on implementation of the grant, and additional payments will be based on performance on immunisation outcome indicators. Note that countries whose total grant budget would fall below US$3 million are exempt from this 80% rule.

   Country will have the opportunity to receive payments beyond the programme budget amount, for exceptional performance on the same immunisation outcomes. The maximum programmed payment plus performance payment may be up to 150% of the country ceiling.

   **Gavi Calculation of Performance Payments for 2013 achievements – Totals:** n/a

10. **Programme Duration**: 2012 - 2017

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1 This is the entire duration of the programme.
11. Programme Budget (indicative) (subject to the terms of the Partnership Framework Agreement, if applicable):

<table>
<thead>
<tr>
<th>Programme Budget (US$)</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>Total²</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programme</td>
<td>US$ 1,918,714</td>
<td></td>
<td></td>
<td>US$ 2,147,211*</td>
<td>US$ 959,399*</td>
<td>US$ 798,028**</td>
<td>US$ 5,823,352***</td>
</tr>
<tr>
<td>Performance payment</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
</tbody>
</table>

* These amounts are the full committed amounts reduced by 20% due to the PBF framework.

** Funding for year 4 & 5 from the original DL have been merged to better align funding with the 4 year timeframe of the original proposal (US$ 572,594 + US$ 225,434, following the 20% reduction due to PBF framework).

*** The grant total amount has been reduced from US$ 6,799,512 to US$ 5,823,352 to reflect the PBF framework. The country can eventually get the additional 20% if eligible based on performance on immunisation outcome indicators after the first full year of implementation.

12. Annual Amounts (subject to the terms of the Partnership Framework Agreement):

<table>
<thead>
<tr>
<th>Programme Year</th>
<th>2012</th>
<th>2015</th>
<th>Total³</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Amount ($US)</td>
<td>US$1,918,714</td>
<td>US$2,147,211</td>
<td>US$4,065,925</td>
</tr>
<tr>
<td>Performance Payment ($US)</td>
<td>TBC</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

13. Financial Clarifications: The Country shall provide the following clarifications to Gavi:

- n/a

If the bank account information most recently provided to Gavi has changed or changes prior to disbursement, the country will need to complete a bank account information form. Please contact gavihss@gavi.org for the form.

² This is the total amount endorsed by Gavi for the entire duration of the programme.
³ This is the amount approved by Gavi.
⁴ Failure to provide the financial clarifications requested may result in Gavi withholding further disbursements.
14. Documents to be delivered for future HSS cash disbursements:

The Country shall deliver the following documents by the specified due dates as part of the conditions for approval and disbursements of the future Annual Amounts.

<table>
<thead>
<tr>
<th>Reports, documents and other deliverables</th>
<th>Due dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Progress Reports (APRs), or equivalent. The APRs, or equivalent, shall provide detail on the progress in implementation of planned activities and achievements against milestones and targets identified in the proposal, as well as the specific PBF indicators. The APRs, or equivalent, should also include a financial report on the use of Gavi support for HSS and use of performance payments where applicable, APRs or equivalent should have been endorsed by the Health Sector Coordination Committee (HSCC) or its equivalent.</td>
<td>15 May 2015</td>
</tr>
<tr>
<td>Interim unaudited quarterly financial reports as stated in the Aide Memoire between Gavi and the Country, the Country shall provide interim unaudited quarterly financial reports on the HSS cash support no later than 45 days after the end of each 6-month reporting period (15 February for the period covering 1 July – 31 December and 15 August for the period covering 1 January – 30 June). Failure to submit timely reports may affect future funding.</td>
<td>15 February 2015 and 15 August 2015</td>
</tr>
<tr>
<td>Revised workplan, procurement plan and M&amp;E framework for the full grant period to reflect the reduced amount and the new timeframe for implementation as per the table in section 11 above</td>
<td>To be agreed with GAVI Secretariat</td>
</tr>
</tbody>
</table>

15. Other conditions: The following terms and conditions shall apply to HSS support.

Cash disbursed under HSS support may not be used to meet Gavi’s requirements to co-finance vaccine purchases.

In case the Country wishes to alter the disbursement schedule over the course of the HSS programme, this must be highlighted and justified in the APR, or equivalent, and will be subject to Gavi approval. It is essential that Country’s Health Sector Coordination Committee (or its equivalent) be involved with this process both in its technical process function and its support during implementation and monitoring of the HSS programme proposal. Utilisation of Gavi support stated in this letter will be subject to performance monitoring.

16. Other conditions: The following terms and conditions shall apply to performance payments.

The performance payments under the performance-based funding shall be used solely for activities to be implemented in the country’s health sector.

Neither programmed nor performance payments may be used to purchase vaccines or meet Gavi’s requirements to co-finance vaccine purchases, and shall not be used to pay any taxes, customs, duties, toll or other charges imposed on the importation of vaccines and related supplies.

On behalf of Gavi,

Hind Khatib-Othman
Managing Director, Country Programmes
22 January 2015