ZIMBABWE - Decision Letter
Health Systems Strengthening Programme

This Decision Letter forms part of the PFA and together with the PFA sets out the Programme Terms of the Programme. Any term used in this Decision Letter but not defined shall have the meaning given to such term in the PFA.

1. Country: ZIMBABWE
2. Programme payment grant number: 1821-ZWE-10a-Y
3. Date of Decision Letter: 21 March 2019
4. Date of the Partnership Framework Agreement (the “PFA”): 17 May 2013
5. Programme: Health Systems Strengthening (HSS)
   For further information about the Programme please refer to:
   - Gavi HSS guidelines and HSS application form available by contacting your Gavi country manager;
   - Country’s approved grant proposal together with any responses to the HSS independent review committee (IRC’s) request for clarifications;
   - The workplan and budget document describing the expected Programme Activities and Programme Budget as at the Date of the Decision Letter.
6. Gavi performance based funding
   The Programme shall be subject to Gavi’s performance-based funding (PBF). Under this, the HSS support will be made of two payments: the programmed payment (according to the allocated ceiling, reflected in the country budget amount and based on implementation of the Programme) and the performance payment (additional to the allocated ceiling, based on improvements in immunisation outcomes, see below).
   Country will have the opportunity to receive payments beyond the programme budget amount, for exceptional performance. Such performance payments will be based on performance on immunisation outcome indicators. For any given year, the programmed payment and performance payment may total up to 150% of the country’s year one annual amount (upfront investment).
   Performance payments for a given year will be made the following year, based on performance of the indicators listed and data verification.
7. Programme Duration: 2018 to 2021
8. Programme Budget: This is the amount of an estimated multi-year budget endorsed by Gavi under the Programme.
   Note that with PBF, annual disbursements may be more or less than these endorsed amounts after the first year.

<table>
<thead>
<tr>
<th>Programme Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>Total</th>
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9. **Annual Amounts:** This is the estimated annual amount Gavi has approved to be disbursed under the Programme. The Country acknowledges that:
(a) a proportion of the Annual Amount may be disbursed directly to an agreed implementing agency, such as WHO and UNICEF, rather than to the Country; and
(b) each Annual Amount may be disbursed in a number of tranches at quarterly or six-monthly intervals.

<table>
<thead>
<tr>
<th>Programme year</th>
<th>2018</th>
<th>2019</th>
</tr>
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<tbody>
<tr>
<td>Annual Amount (US$)</td>
<td>US$5,576,664</td>
<td>US$3,336,696</td>
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10. **Outstanding comments/clarifications:** The Country shall provide the following clarifications to Gavi:
(a) Additional clarification on the allowances to be paid to MoHCC staff prior to disbursement of the allowances
(b) The funding for vehicles will not be released until MoHCC, Gavi and other development partners rationalise the current pool of vehicles procured by all donors, to ensure they are used for integrated support across all programs. Following the rationalisation:
   - Any gaps in vehicle support to be financed by the Gavi HSS, will be prioritized for those places where the health service delivery needs to be augmented with outreach services to equitably cover the population; and
   - MoHCC will be allowed to reallocate unused vehicle support to finance other critical activities not currently funded by HSS.

11. **Documents to be delivered:** As per the Grant Agreement entered into between the Government of Zimbabwe, United Nations Children’s Fund and the Gavi Alliance in respect of the Health Development Fund.

12. **Other conditions:** The following terms and conditions shall apply to the Programme.

Any requested adjustments to the Annual Amounts will be subject to Gavi approval. It is essential that Country’s Health Sector Coordination Committee (or its equivalent) be involved with this process both in its technical process function and its support during implementation and monitoring of the Programme. Utilisation of Gavi support stated in this letter will be subject to performance monitoring.

If the bank account information most recently provided to Gavi has changed or changes prior to disbursement, the country will need to complete a bank account information form. Please contact your Gavi focal point for the form.

Signed by,

On behalf of Gavi
Hind Khatib-Othman
Managing Director, Country Programmes
21 March 2019

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1 Failure to provide the comments/clarifications requested may result in Gavi withholding further disbursements