<table>
<thead>
<tr>
<th>Country</th>
<th>Programmatic Area (2018, see)</th>
<th>Activity</th>
<th>Partner</th>
<th>Missions</th>
<th>Pre-Joint Approval</th>
<th>30-Nov</th>
<th>Expected Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rwanda</td>
<td>Demand Promotion</td>
<td>Sustain public demand for quality immunization services to maintain high coverage vaccination, increase card retention and reduce high drop out rate:</td>
<td>UNICEF</td>
<td>Messages developed integrated in Children's radio magazine</td>
<td>Children's radio magazine promote immunization activities</td>
<td>High immunization coverage maintained and drop out rate reduced</td>
<td></td>
</tr>
<tr>
<td>Rwanda</td>
<td>Supply Chain</td>
<td>SMF training at district hospital levels</td>
<td>UNICEF</td>
<td>Concept note and training plan developed</td>
<td>88 EPI staff trained on SMF at 42 district Hospitals</td>
<td>EPI managers at DH trained and reporting vaccine stocks using SMF tooling</td>
<td></td>
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<tr>
<td>Rwanda</td>
<td>Supply Chain</td>
<td>CCEOP Implementation activities (Contribution of 2017 activity)</td>
<td>UNICEF</td>
<td>Consultancy TORs developed and hiring process undertaken, system design meetings organized</td>
<td>CCEOP deployment plan developed and training on Maintenance conducted</td>
<td>Reliable cold chain and vaccine storage improved at all levels</td>
<td></td>
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<tr>
<td>Rwanda</td>
<td>Supply Chain</td>
<td>Conduct eEVMA &amp; develop 3 years Improvement Plan</td>
<td>UNICEF</td>
<td>Consultancy TORs developed and hiring process undertaken</td>
<td>eEVMA conducted and 3 year's Improvement Plan developed</td>
<td>Quality ISO performed</td>
<td></td>
</tr>
<tr>
<td>Rwanda</td>
<td>Program Implementation Coverage &amp; Equity</td>
<td>Reaching every child (contribution of 2017 activity): 1. Cascade training of 200 EPI staff at health center levels on the new REDREC guidelines, 2. REDREC Micro-planning, implementation and Monitoring at Health facility level</td>
<td>UNICEF</td>
<td>Cascade training for EPI staff at health center levels initiated</td>
<td>950 EPI staff at Health center level are trained on reaching every child strategy and plan for remaining 100 available, to be trained before expiry grant</td>
<td>Hard to reach communities and children access equitable immunization services</td>
<td></td>
</tr>
<tr>
<td>Rwanda</td>
<td>Vaccine-Specific Support</td>
<td>Support IPV introduction: 1. Participate in pre-implementation meetings, 2. Conduct supportive supervision after introduction</td>
<td>UNICEF</td>
<td>Pre-introduction meetings attended, recommendations implemented for a smooth introduction</td>
<td>Supportive supervision conducted and reported for improvement</td>
<td>IPV successfully introduced in RI to protect children against all polio serotypes</td>
<td></td>
</tr>
<tr>
<td>Rwanda</td>
<td>Program Implementation Coverage &amp; Equity</td>
<td>Improving immunization services delivery in all districts: 1. Conduct supportive supervision at district and health center levels to improve vaccination services delivery, 2. Conduct annual monitoring of card retention at community level</td>
<td>WHO</td>
<td>Supportive supervision plan available, proposal for assessment of the retention cards available</td>
<td>Supportive supervision conducted, card retention assessment conducted</td>
<td>Immunization coverage and Card retention rate increased</td>
<td></td>
</tr>
<tr>
<td>Rwanda</td>
<td>Data</td>
<td>Monitor the implementation of immunization data quality improvement plan</td>
<td>WHO</td>
<td>Monitoring, supervision and quarterly review meetings conducted</td>
<td>Monitoring, supervision and quarterly review meeting conducted</td>
<td>Improvement in immunization data quality</td>
<td></td>
</tr>
<tr>
<td>Rwanda</td>
<td>Vaccine-Specific Support</td>
<td>Support provinces in measles elimination and VPD surveillance in general: 1. Conduct quarterly field visits to monitor VPDs performances indicators. 2. Initiate mentorship on vaccination services delivery at health center level</td>
<td>WHO</td>
<td>Measles risk assessment tools developed</td>
<td>Hard to reach communities and children access equitable immunization services</td>
<td></td>
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<tr>
<td>Rwanda</td>
<td>Data</td>
<td>Support computerization of vaccination data: 1. Support the development of SOPs, implementation plan and training tools, 2. Training of data managers and EPI supervisors</td>
<td>WHO</td>
<td>CinD and training tools developed</td>
<td>Data managers and EPI supervisors trained</td>
<td>Vaccination register computerized</td>
<td></td>
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<tr>
<td>Rwanda</td>
<td>Financing</td>
<td>Support the development of CEF strategy: 1. Provide technical support to MOH to conduct situation analysis, technical development of PSR, operational budget/workplan and performance frameworks, 2. Support in country reviews and planning workshops.</td>
<td>WHO</td>
<td>TORs for consultant developed, recruitment completed</td>
<td>Documents finalized and submitted for review</td>
<td>CEF developed</td>
<td></td>
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<tr>
<td>Rwanda</td>
<td>Leadership Management and Coordination (LMC)</td>
<td>Support the establishment and operationalization of NITAG, AEPIs and MEV committees: 1. Conduct orientation workshop for NITAG, AEPIs and MEV committees, 2. Support bi-annually meeting of NITAG, AEPIs and MEV committees</td>
<td>WHO</td>
<td>Orientation workshop conducted</td>
<td>NITAG, AEPIs and MEV committees fully operational</td>
<td></td>
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<tr>
<td>Rwanda</td>
<td>Vaccine-Specific Support</td>
<td>Support the introduction of IPV in routine immunization and conduct post introduction monitoring: 1. Participate in pre-implementation meetings, 2. REDREC Micro-planning, implementation and Monitoring at Health facility level</td>
<td>WHO</td>
<td>Supervision of IPV introduction conducted</td>
<td>IPV PIE completed</td>
<td>299468</td>
<td></td>
</tr>
</tbody>
</table>

**Total**: 439364
**Rwanda Financing**

**Task 1:** Conduct site visits to review progress of the construction against the design, project plan and budget. This will include:
- Month 1 to 6: monthly visits to ensure that all risks are addressed early, noting that the first six months of a project form a foundation of successful implementation.
- Month 7 to 12: the agent is expected to conduct quarterly site visits.

The monthly and quarterly visits will include:
- Assessment of progress against designs, plans and budgets, payments and recommendations.
- Review the e-Procurement system and selected procurement records to assess consistency with the Project management modalities.
- Monitor the construction company’s compliance to the design as approved by Gavi and Rwanda Biomedical Center (RBC).
- Follow up on previous assessments notably any risks/weaknesses identified through these assessments to ensure processes and controls are in place.
- Participate in relevant meetings and additional field visits as recommended by RBC or Gavi.

**Edes & Associates Consultants**

Progress reports on the above tasks are to be submitted to Gavi via the Partner Portal every 30 June and 30 November during the contract period.

**Rwanda Financing**

**Task 2:** Monitor performance and any agreed-upon actions and this will include:
- Review the six (6) monthly financial plans and expenditure reports to confirm they are to the required standard.
- Proactively assess budget absorption rates or capacity.
- Update Gavi on the progress of construction against the design, project plan, budgets and payments and recommendations.

**Edes & Associates Consultants**

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**Rwanda Financing**

**Task 3:** Make appropriate recommendations in progress reports on areas of improvement noted and follow-up implementation of the recommendations and this includes:
- Follow up to check if construction defects from the last site visit and reports from Supervision Company have been addressed.

**Edes & Associates Consultants**

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**Rwanda Financing**

**Task 4:** Review the performance of the Civil Engineer and Supervising agent to ensure they are meeting their obligation under the contract.

**Edes & Associates Consultants**

Progress reports on the above tasks are to be submitted to Gavi via the Partner Portal every 30 June and 30 November during the contract period.

**Rwanda Financing**

**Task 5:** To proactively provide general advice to Gavi Secretariat and this will include:
- Advising and communicating any useful information that the team learns in the course of the work which may either help RBC and to alert Gavi to risks and other concerns which could impact the grant.

**Edes & Associates Consultants**

Progress reports on the above tasks are to be submitted to Gavi via the Partner Portal every 30 June and 30 November during the contract period.

**University of Oslo**

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