# PARTNERS' ENGAGEMENT FRAMEWORK (PEF)

BOARD MEETING **Anuradha Gupta**14-15 June 2017, Geneva, Switzerland





# PEF: A NEW WAY OF PLANNING, FUNDING, OPERATIONALISING AND MONITORING TECHNICAL ASSISTANCE WITH PARTNERS

2016

- MoUs
- IMPLEMENTATION
- MONITORING MECHANISMS

"The PEF has made tremendous progress in raising accountability, and is now a benchmark for other organisations" PEF Management Team Meeting, February 2017

2017

- EARLY RESULTS
- REFINEMENTS
- CONSOLIDATION

617



- CONCEPT
- DESIGN
- PLANNING

### EARLY FEEDBACK ON PEF

"PET, particularly TCA, is an improvement over the Business Plan in its aim to achieve country ownership, transparency, and accountability"

"Many of the right pieces are now coming together at country level - the PEF functions, TCA milestones, and performance frameworks"

Findings of Full Country Evaluations, 2016



## Three key funding streams to provide technical assistance to support countries







\$74M

**Targeted Country Assistance (TCA)** 

 Responsive to specific country needs \$25M

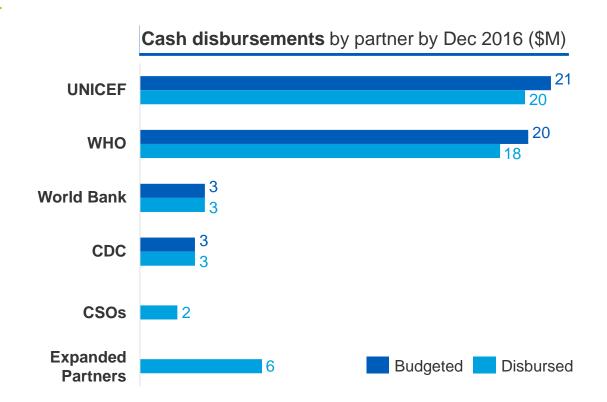
**Special Investments in Strategic Focus Areas (SFAs)** 

 Time limited investments for transformative approaches in key programmatic areas at global / regional levels \$33M

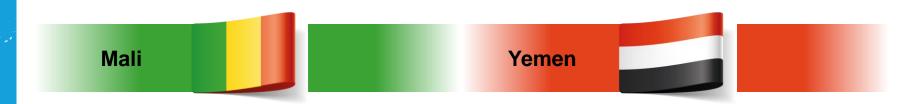
Foundational Support (FS)

 Funding to core partners for longerterm activities undertaken at global/ regional levels

### 2016 was the first year of TCA implementation



### Already seeing encouraging progress from 2016 PEF...



Embedded technical assistance to support new country leadership to finalise strategic plans Technical assistance supported increase in immunisation outreach activities for IDPs and refugees



#### ...and sustainable results



Angola



Successful transition to domestic purchasing of traditional vaccines using the Vaccine Independent Initiative (VII)

Embedded technical assistance to streamline budget process and increase domestic financing for immunisation



### TCA under PEF is also seeking to shape progress and outcomes at the sub-national level





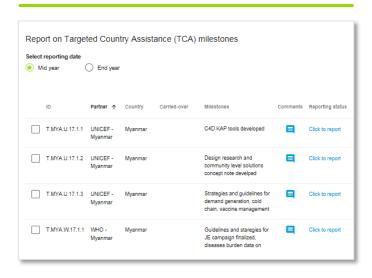
### Over 64% of PEF-funded staff is embedded in provinces

 Technical assistance compliments CCEOP investments in 65/149 districts (3M birth cohort, 1M underimmunised children)

### PEF model leverages partners to enhance country-level planning

- Joint Appraisal (JA) guidance strengthens focus on:
  - Equity Country capacity Risk assurance
- JA discussion to be preceded by comprehensive data analyses
- One TA Plan and one joint communication achieved in 2017
- A new Partner Portal now shares a seamless view of objectives, milestones & performance

### A major step towards harmonisation & transparency



## New Leadership, Management, and Coordination (LMC) approach has been rolled-out

Objectives	Situational analysis	'Menu' of interventions adjusted to country context and need
Empower national EPI teams to effectively manage the EPI	Diagnosis of gaps	<ul> <li>EPI Management Partner</li> </ul>
	through	<ul> <li>Enhancement of EPI performance</li> </ul>
	<ul> <li>PCAs</li> </ul>	management practices
	<ul> <li>Joint appraisals</li> </ul>	<ul> <li>EPI Management Training programme</li> </ul>
Strengthen Coordination Forums (ICCs/HSCCs)	<ul> <li>Other (e.g. EPI</li> </ul>	<ul> <li>EPI exchange opportunities (tbd)</li> </ul>
	reviews)	<ul> <li>Enhanced EPI team capacity through time bound strengthening</li> </ul>
		<ul> <li>Guidance, tools and technical support for Coordination Forums</li> </ul>

## New Leadership, Management, and Coordination (LMC) approach has been rolled-out



e.g., Malawi, PNG



e.g., Uganda, Kenya









Partners being selected

### 'Menu' of interventions <u>adjusted to country context and need</u>

EPI Management Partner

Enhancement of EPI performance management practices

EPI Management Training programme

EPI exchange opportunities (tbd)

Enhanced EPI team capacity through time bound strengthening

Guidance, tools and technical support for **Coordination Forums** 



### Time-limited investments in Supply Chain SFA are accelerating progress



Leadership



Continuous Improvement Plans



Data for Management



**Cold Chain Equipment** 



**System design** 

- New e-learning modules
- 500 trained to date

- A new digital **EVM** tool
- Faster/cheaper
- Enables on-going supervision
- 7 core Alliance indicators standardised
- Integrated into grant performance framework
- TA supports proposal development
- 18/24 proposals already recommended for CCEOP
- Slow start but accelerating
- Assessment tool still under finalisation

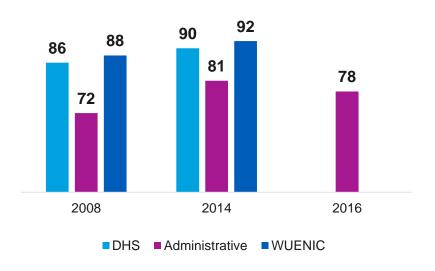


### There are challenges to addressing data quality in countries...

#### **Country level challenges**

- Variable coverage data from multiple sources
- Inaccuracies in denominator estimation
- Weak culture of using data especially disaggregated data
- Lack of triangulation and unified strategy
- Uncoordinated data strengthening initiatives

### Kenya: Varying estimates of DTP3 coverage



## ...and solutions being encouraged through Data initiatives and investments

#### **Investments**

- Updated WUENIC methodology in 2017
- Strengthening subnational estimates of coverage
- Triangulation of data from various sources (incl vaccine stocks)
- New guidance around denominators
- Strengthening birth registration
- Building country capacity for regular data review

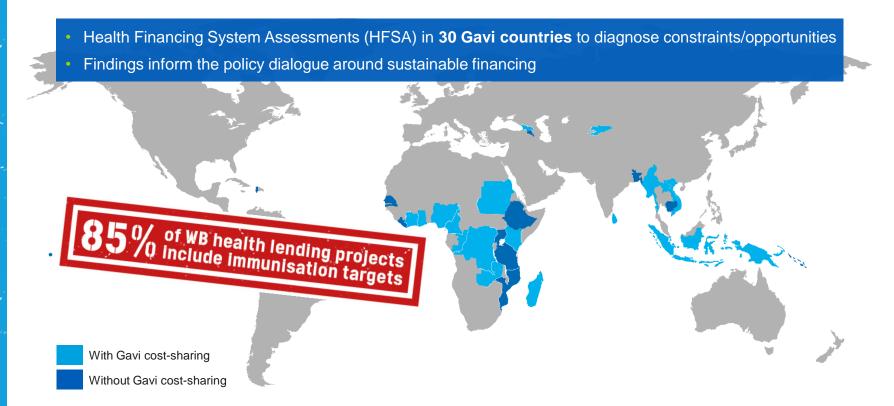
#### **Initiatives**

- Gavi Data SFA Coordination and Planning Forum
- Results Framework for Gavi's Data Strategy





# Immunisation financing and sustainability: Engagement with the World Bank



### LOOKING AHEAD

• STAY THE COURSE ON TRANSPARENCY AND ACCOUNTABILITY

• IMPROVE QUALITY OF TECHNICAL ASSISTANCE

- STRENGTHEN COUNTRY LEVEL REVIEWS
- OBJECTIVELY ASSESS AND PRIORITISE COUNTRY NEEDS
- FOCUS ON SUSTAINABLE TRANSFER OF SKILLS



# THANK YOU

"If You Want To Go Fast, Go Alone.

If You Want To Go Far, Go Together."

African proverb