

13 September 2024

## IRC debrief meeting



### Agenda

- 1. September review window outcomes & tailored IRC review outcomes
- 2. Celebrating success!
- **3.** Country best practices
- 4. Key opportunities



## September review window | IRC outcomes

Countries	Support Types	Recommendation	US\$ Cash requested	Highlights
5			\$ 15,292,032	
Afghanistan	M follow-up	Approval	\$10,431,152	<ul> <li>Expanded age range recommended, from 9 months to 10 years (with strong consideration to include 6-9 months cohort)</li> </ul>
Ethiopia	Hep B birth dose	Approval	\$2,409,867	<ul> <li>Implementation plan draws on lessons learned from past pilots</li> </ul>
Sudan	Hep B birth dose	Approval	\$2,338,910	<ul> <li>Well planned community-based delivery strategy with registration of children</li> </ul>
Lesotho	MR follow-up	Approval	\$112,103	• Strong country commitment to significantly improve campaign based on lessons learnt
	Hexa	Approval	N/A	<ul> <li>Second Hexa application, first from a MICS country</li> </ul>

### Other IRC reviews since June IRC outcomes

Country	Support Type	Recommendation	US\$ recommended approval	Highlights
5			\$292,661,825	
Nigeria FPP	HSS	HSS Approval 133,000,657 • In-country IRC review		
	ТСА	Approval	24,000,000	<ul> <li>Strong representation and voices from</li> <li>Government, CSOs and partners</li> </ul>
	MR intro with catch-up	Approval	27,849,933	<ul> <li>ITU recommended for re-review</li> </ul>
	PCV Switch	Approval	2,111,505	Savings from calculation errors could cover digital
	ITU	Re-review	N/A	<ul><li>microplanning (requested in ITU)</li><li>Country recommended to rethink approach for ITU</li></ul>
	HPV top-up	Approval	3,998,411	and resubmit
Niger FPP	HSS	Approval	28,510,399	Geneva based review with Niger delegation
	ТСА	Approval	4,395,450	<ul> <li>Strong EPI ownership</li> <li>Identification and quantification of vulnerable</li> </ul>
	CCEOP	Approval	5,708,316	populations by geographic location
	Mfu campaign	Approval	3,303,412	<ul> <li>Robust epi analysis with information from outbreaks</li> </ul>
Pakistan	HPV intro	Approval	6,627,990	In-country standalone vaccine application
	HPV multi age campaign	Approval	8,289,391	<ul> <li>Engagement with Regional and Provincial EPI</li> </ul>
	MCV 5-dose switch	Approval	1,641,924	<ul><li>managers</li><li>Phased roll-out planned across regions</li></ul>
Sudan	FED: CCE cross boarder hub	Approval	2,350,981	Remote review. Time-sensitive IRC review
DRC	MR intro with catch-up	Approval	39,760,831	Remote review. De-coupled from DRC FPP
	Rota switch	Approval	1,112,625	<ul> <li>MR will have a step-wise approach for campaign and introduction,CRS surveillance in place</li> <li>Rota switch- well functioning NITAG discussion</li> </ul>

## **Celebrating successes**

- This round saw the review and recommendation for approval of the first two Hep B birth dose applications
- Great to see another application for Hexavalent vaccine
- Applications, including from fragile countries, demonstrating continued high value and interest in Gavi's expanding vaccine portfolio
- IRC continues seeing strong applications, mostly aligned with global strategies and guidelines



### **Country best practices (1/2)**

Thematic area	Best practice	Explanation	Countries
Health System Strengthening	Community engagement	• Health extension program, a village-based community health worker program with trained and compensated CHW, plays a crucial role in the immunisation program.	• Ethiopia, Hep B BD
<b>Q</b> >		• Engagement of <b>community midwives</b> as vaccinators given the high proportion of home deliveries (70%), with registration of infants with routine immunisation.	• Sudan, Hep B BD
Vaccine Introduction	Vaccine rollouts build on lessons learned	<ul> <li>Lessons learned from vaccine programs / pilots absorbed for new vaccine introductions. e.g. Indonesia Hexa, Ethiopia Hep B BD.</li> </ul>	<ul> <li>Indonesia, Hexavalent</li> <li>Ethiopia, Hep B BD</li> </ul>
		<ul> <li>Lesotho MR fu campaign learned from previous unsuccessful campaign and plans to make corrections in upcoming SIA.</li> </ul>	Lesotho, MRfu





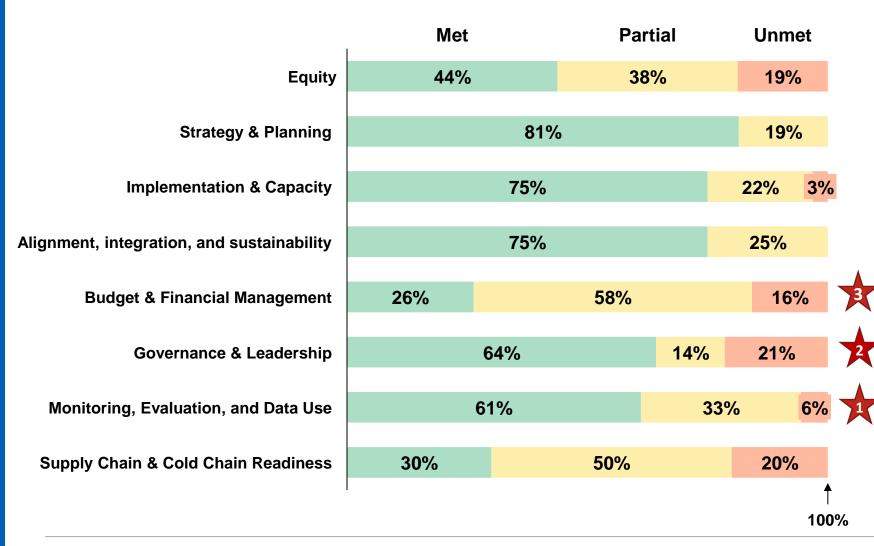
### **Country best practices (2/2)**

Thematic area	Best practice	Explanation	Countries
Supply Chain	Cold chain equipment (CCE) detailed quantification	<ul> <li>Sudan submitted an application with detailed needs in CCE and dry storage, with a proper quantification at every health pyramid level with costing (budgeting) elements, yet these needs should be met via the upcoming CCEOP application.</li> </ul>	• Sudan, Hep B BD
	and costing	<ul> <li>Afghanistan submitted an application with very detailed needs in terms of CCE and dry storage at all levels, with detailed quantities and costs.</li> </ul>	<ul> <li>Afghanistan, Mfu</li> </ul>
Governance	ICC and NITAG	<ul> <li>Well-functioning ICC and NITAG's are instrumental;</li> <li>Indonesia submitted detailed deliberations and discussions of their ITAGI meetings.</li> </ul>	• Indonesia, Hexa
Data and Digital System	Electronic health system	<ul> <li>Digitalized interoperable immunisation system to have better projection and distribution plan based on remaining stock, history of consumption, pace of vaccination, wastages, and active immunisation sites.</li> </ul>	• Indonesia, Hexa



### How well did applications meet review criteria?

Proportion of 'Met', 'Partial', and 'Unmet' Criteria Across Categories (preliminary analysis based on initial IRC document review before plenaries)



#### **General observations**

- Most review criteria were fully or partially met
- The lowest % of **met** criteria was observed for equity-related criteria, budget-related elements and supply chain

#### **Critical review criteria**

- Of critical review criteria, across all applications only 6% (6/102) were not met
- Unmet critical related to:
  - budget issues (3),
  - governance (2) and
  - data (1)
- Unmet critical criteria have associated action points to be addressed by countries

## Key opportunities to highlight

- New vaccines (Heb B birth dose): possible challenges linked to incomplete guidance for health workers and ten-dose vials for home-based births and vaccination
- 2. Risks linked to tight planning and preparation timelines
- Opportunities to improve guidance on dealing with currency fluctuations and budget flexibilities under FED policy



### New vaccines (Heb B birth dose)

Key issues observed	Description	Recommendations
Incomplete guidance for health workers at-birth vaccines	<ul> <li>Guidance on timing and spacing for health workers is missing for the three at-birth vaccines (OPV, BCG, Hep B) when they are not administered simultaneously. (Ethiopia &amp; Sudan Hep B birth dose)</li> </ul>	<ul> <li>Technical partners to support countries in formulating clear recommendation/ guidance for administering the three at-birth vaccines, when they are not given simultaneously to avoid delayed or missed vaccinations.</li> </ul>
Suitability of multi- dose Hep B vaccine vials for household-based vaccinations	• Currently, only 10-dose Hep B vials are procured through Gavi. This may lead to reluctance of vaccinators to vaccinate at home and to delayed or missed vaccinations and high wastage. However, costs of Hep B single dose presentation are significantly higher than multi-dose presentation. (Ethiopia & Sudan Hep B birth dose)	<ul> <li>Gavi should explore feasibility of adding to portfolio single dose presentation of Hep B vaccine to facilitate the possibility that babies born out of facility receive timely Hep B vaccination.</li> </ul>



## **Risks linked to tight planning and preparation timelines**

Key issues observed	Description	Recommendations
Countries are preparing late for new vaccine introduction; leading to a short timeline between application submission and planned launch	<ul> <li>Planning/preparation in country is expected between November 2024 through March 2025 with introduction/implementation starting April 2025 (5-6 months timeline before launch and may not have supply according to UNICEF). This is a short timeline for a new vaccine introduction and not aligned with Gavi submission timelines (Ethiopia Hep B birth dose).</li> <li>Experience from previous campaign in 2022 (one month for preparation) resulted to unsuccessful implementation (Lesotho, MRfu).</li> </ul>	<ul> <li>Partners to support countries in timely preparation and timely submission of applications.</li> <li>For routine introductions and campaigns, countries to account for sufficient planning (12-18 months before the intro date) or adjust the launch date.</li> </ul>



## Guidance on currency fluctuations and budget flexibilities under FED policy

Key issues observed	Description	Recommendations
Applications did not consider emerging	• Several countries experienced economic challenges leading to hyperinflation and volatile exchange rates and did not offer strategies to mitigate those risks.	Gavi and partners to support countries in developing
macroeconomic issues including exchange rate volatility and	<ul> <li>Ethiopia: Budget was submitted before devaluation of 100% of the exchange rate of the local currency. Therefore, inflation is expected to accelerate. The application did not consider these issues.</li> </ul>	mitigation strategies for inflation & currency fluctuations risks.
hyperinflation	• Afghanistan's local currency devaluated during 2023 and appreciated in 2024. Mitigation plan is still under reflection and was not presented with the proposal.	<ul> <li>Gavi to develop budgeting guidelines for unstable macroeconomic and</li> </ul>
	• <b>Sudan</b> 's inflation rate reached 136.67 percent in the first half of 2024. Currency had depreciated slightly. No provisions in the application for these issues.	hyperinflationary environments.
	<ul> <li>Nigeria (FPP)*: Country experienced high devaluation during 2024. The foreign exchange rate used for budget is lower than current rates leading to potential savings. The savings may however not compensate the inflation rate, which is expected to be ≈ 24% in 2024.</li> </ul>	
Under flexibilities granted by FED policy, country budgets sometimes significantly higher than Gavi ceiling limits	<ul> <li>FED policy leaves space for a large margin of interpretation on budget leading to uncertainty.</li> </ul>	<ul> <li>Gavi's FED policy to clarify the budget policies, including</li> </ul>
	<ul> <li>e.g.: Sudan Hep B birth dose presented a budget above the ceiling of \$1,465,873 by \$873,037 (≈ &gt; 60%) including several expenses that are covered by the exceptional approval. The budget was presented to IRC without secured funding for this gap either from FED funds or other donors.</li> </ul>	providing upper limit aligned with country context.

### **Others : Supply Chain, Cold Chain Readiness & Disease surveillance data**

Key issues observed	Description	Recommendations	
EVM/ Comprehensive Improvement Plan (cIP) does not have timelines	Comprehensive improvement plan submitted without specific timelines, risking program implementation.Gavi and UNICEF to support the country to revise its cIP and sched activities with specific and reason		
	<ul> <li>E.g. Lesotho submitted its 2024 EVM assessment and submitted a report with a roadmap of cIP without specific timelines.</li> </ul>	timelines.	
Inadequate and insufficient information on dry storage capacity	<ul> <li>Countries do not consistently provide information on their dry storage capacity for NVS and for campaigns.</li> </ul>	<ul> <li>Gavi Secretariat to review application requirements and prescreening forms in line with IRC review criteria.</li> </ul>	
Disease Surveillance data not required for MICs applications	<ul> <li>Disease surveillance data is essential to assess vaccine preventable disease burden, identify high risk areas and devise a strategy for effective vaccine introduction.(E.g. Indonesia Hexa)</li> </ul>	<ul> <li>Gavi should encourage countries to submit disease surveillance data for MICs submissions as part of their application process.</li> </ul>	



### **Acknowledgements**

### **Gavi Secretariat**

- Gavi Executive Team for their continued support
- FD&R team for their excellent support to the meeting and the innovations brought to strengthen the IRC processes
- Other secretariat colleagues, including SCMs, VP, HSIS, PFM, MICS and VFGO team members

### **Partners**

 Alliance partners who attended and provided insight and clarifications during the deliberations of the IRC

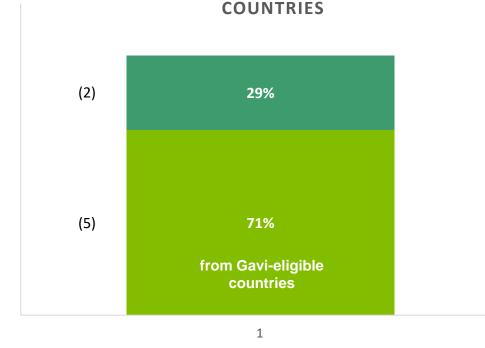
### **Countries**

• All applicants for the commitment and fruitful dialogue during the reviews

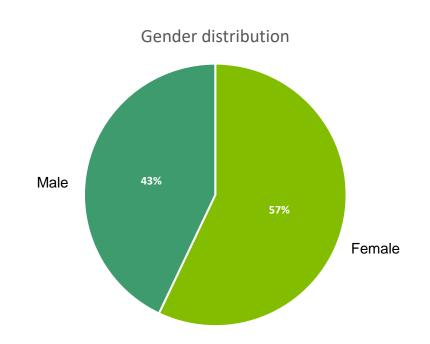


## **2024 September IRC composition**

#### Thank you to the IRC members who participated in this review round (n=7)!



**IRC** REVIEWERS FROM GAVI ELIGIBLE







# Thank you