

Country	Investment Areas (select from dropdown)	Objectives (select from dropdown)	Activities (describe the activity)	Key Results (mandatory for multi-year activities)	Primary Partner (directly contracted organization)	Implementing Partner (primary partner or subcontractor if any)	TOTAL
Sierra Leone	1. Service Delivery	1.2 Integrate delivery of services to improve efficiency, regularity and/or reliability of planned immunisation activities with a focus on zero-dose and underimmunised children and missed communities	1. Support the development of processes, challenges and lessons during the HPV introduction 2. Develop a strategic workplan for the integration and routinization of HPV vaccines into RI activities 3. Support inter-sectoral policy development and strengthen existing policy that enhances high coverage of HPV vaccine in Routine Immunization	HPV vaccination is routinized and strengthened with clear road map on integration	CHAI	CHAI	\$ 201,225.00
Sierra Leone	4. Health Information Systems and Monitoring & Learning	4.2 Improve data use-related capacity, tools, evidence generation and/or systems for programme monitoring and learning, especially at the subnational level	1. Coordination of quarterly data review meetings and M&E TWG at the national and district level to evaluate RI program performance 2. Support data triangulation of selected vaccines (Penta, Measles, BCG and IPV) identifying underserved populations and missed children and deploying bespoke strategies to reach them 3. Support GIS data analysis and capacity transfer to EPI staff	Increased access to routine data to inform EPI decision on RI strategies especially on reaching zero dose children, missed and marginalized communities - RI performance highlighting gaps, coverage, progress on reaching zero dose children and missed community	CHAI	CHAI	
Sierra Leone	4. Health Information Systems and Monitoring & Learning	4.3 Strengthen information systems relevant for the identification and reach of zero-dose and under-immunised children	1. Implementation of Data Review and Response system in 4 remaining districts and routine monitoring of the established system in the earlier supported 12 districts through follow up and feedback system 2. Support the use of the scorecard across the 4 districts	Capacitated District health team able to use data for decision making and provide feedback to facility level. Availability and use of quality data for program planning and implementation at the district and facility level	CHAI	CHAI	
Sierra Leone	3. Supply Chain	3.7 Other supply chain objective	1. Support the coordination of quarterly NLTWG meetings to review program performance 2. Strengthen vaccine accountability for supply chain management and distribution through identification of open vial wastage rate, improved stock management practices such as forecasting and tracking of stock levels at the facility and districts	Improved visibility into stock levels and stock management practices/system - RI stock performance reports highlighting gaps, developed in collaboration with NLWG team and submitted to the EPI manager quarterly	CHAI	CHAI	
Sierra Leone	1. Service Delivery	1.1 Extend immunisation services to reach zero-dose, underimmunised children and missed communities	Support the EPI to conduct a nationwide RI micro plan (integrated) using a systematic and holistic approach which captures all children, PHUs including hard-to-reach and underserved communities. Provide TA on the planning, engagement of stakeholders, analysis and documentation of the microplanning process	Strengthened RI system planning with updated cost for increased reach of children especially zero dose children. This will also serve as an entry point for strengthening other PHC system - Framework for the implementation of the microplan developed, reviewed and adopted by all stakeholders - A fully costed integrated RI micro plan is developed and operationalized. Microplan is used to influence RI activity planning and strategies	CHAI	CHAI	
Sierra Leone	1. Service Delivery	1.7 Design and implement life-course immunisation approaches relevant to Gavi-supported vaccine programmes (HPV, MCV2)	1. Continue to support and monitor HPV 1st dose vaccination in the targeted age group across facilities up to 2nd dose (if applicable), track defaulters, low performing districts, and marginalised communities to expedite action at the National level 2. Support the PIE implementation through the adoption of tools to the country context, at 6 months (April 2023) and at 1 year post introduction (November 2023)	HPV full dose national coverage at 80%	CHAI	CHAI	
Sierra Leone	4. Health Information Systems and Monitoring & Learning	4.2 Improve data use-related capacity, tools, evidence generation and/or systems for programme monitoring and learning, especially at the subnational level	1. Perform quarterly data quality audit in sampled facilities in selected districts to improve the quality and reliability of data reported in DHIS2 2. Capacity building of district national and district M&E officers and DOOs to routinely conduct the DQA 3. Implement the quality improvements plans from the DQA through quality improvement collaborative (QIC) projects	Availability of quality data for program planning and implementation. 1. At least 2 DQAs conducted across selected facilities in 4 districts per round with report developed and disseminated at the district and national level 2. EPI staff fully capacitated on the conduct of DQA, analyse the data, develop the report and provide feedback to the districts/PHUs	CHAI	CHAI	
Sierra Leone	1. Service Delivery	1.2 Integrate delivery of services to improve efficiency, regularity and/or reliability of planned immunisation activities with a focus on zero-dose and underimmunised children and missed communities	Leveraging lessons learnt in the HPV introduction, support the malaria vaccine introduction by providing coordination and planning of implementation activities including pre and post-readiness assessments across the national and district level	Malaria vaccine is rolled out with atleast 80% coverage of target population	Expanded/Global	Expanded/Global	\$ -
Sierra Leone	1. Service Delivery	1.3 Improve service quality and user experience of immunisation services, including bringing a strong gender lens	Provide technical assistance to the EPI program to review routine vaccination support supervision templates to meet defaulter tracking needs	Integrated routine immunization support supervision tools available and used to by national teams at DHMT and vaccination site levels	ICAP	ICAP	\$ 195,546.49
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.1 Strengthen capacity of governance/technical bodies for planning, coordination and tracking progress at all levels, particularly for reaching zero-dose children	Provide technical assistance and logistics to the MOHS to convene quarterly ICC to review routine vaccination resources requirements, mobilize resources and stakeholders towards successful co-funding mechanisms for routine vaccination services, including the introduction of new vaccines	1) Atleast three ICC meetings conducted 2) Health Development Partners mapping tracked and commitments followed up	ICAP	ICAP	
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.2 Strengthen programme performance monitoring and management systems at all levels	Provide technical assistance and logistics to the EPI to convene TCC meetings to review performance, identify implementation gaps, develop action points and to monitor their implementation by individuals responsible	(1) Twelve TWG meetings for routine immunization conducted and action points developed with specific timelines. (2) A web based action tracker developed to monitor and guide implementation of actions from the TWG meetings	ICAP	ICAP	
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.1 Strengthen capacity of governance/technical bodies for planning, coordination and tracking progress at all levels, particularly for reaching zero-dose children	Provide TA and logistics to EPI to conduct quarterly TCA joint monitoring meetings involving local and international partners to identify implementation progress, challenges and joint action plan development and share with MoHS and GAVI secretariate	Four meetings conducted to identify success stories and implementation gaps to inform the development of strategies to address identified gaps.	ICAP	ICAP	
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.1 Strengthen capacity of governance/technical bodies for planning, coordination and tracking progress at all levels, particularly for reaching zero-dose children	Provide technical assistance and logistics to the EPI to convene quarterly NITAG meetings to review scientific evidence and global best practices and to recommend policies for routine vaccination, including new vaccine introduction	Atleast three NITAG meetings convened to review global best practices	ICAP	ICAP	
Sierra Leone	1. Service Delivery	1.1 Extend immunisation services to reach zero-dose, underimmunised children and missed communities	Provide technical and logistics support to EPI to review and develop zero dose and partial or defaulter tracking tools districts	Defaulter tracking tools available and deployed at district and vaccination centres	ICAP	ICAP	

Sierra Leone	1. Service Delivery	1.1 Extend immunisation services to reach zero-dose, underimmunised children and missed communities	Provide technical and logistics support to EPI to conduct two performance review meeting on defaulter tracking	1) Challenges in reaching zero dose or undervaccination communities identified 2) Action plans developed and monitored for implementation	ICAP	ICAP	
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.1 Strengthen capacity of governance/technical bodies for planning, coordination and tracking progress at all levels, particularly for reaching zero-dose children	(1) Establish a program management team to support EPI top management to coordinate, plan, and monitor all routine vaccination-related a	1) Program management organizational structure and reporting flow available and operational	ICAP	ICAP	
Sierra Leone	4. Health Information Systems and Monitoring & Learning	4.3 Strengthen information systems relevant for the identification and reach of zero-dose and under-immunised children	Conduct Research in areas of Expanded Programme on immunisation intervention to better understand factors associated with the uptake of services	Guide Management and Partners based on the recommendations	Local Partner	Local Partner	\$ 774,538.41
Sierra Leone	6. Demand Generation and Community Engagement	6.5 Strengthen partnerships with local and community actors to improve demand for immunisation	** Support community engagement (local authorities and health workers and community leaders) including the establishment social listening system to collect and address mis information rumors and concerns from communities on routine immunization including COVID-19 vaccination	Increased Routine Immunisation coverage especially in low performing communities and hard to reach communities.	Local Partner	Local Partner	
Sierra Leone	6. Demand Generation and Community Engagement	6.5 Strengthen partnerships with local and community actors to improve demand for immunisation	(1/2) ** 1. Conduct inception meeting with the 16 districts and council authorities (Mayors, chair persons of councils and councilors) 2. Conduct quarterly engagement, orientation and sensitization meetings in the 196 Chiefdoms with local stakeholders on routine immunization activities with emphasis on male involvement and hard to reach communities. 3. Conduct sensitization meetings on routine immunization services with communities through mass media and communication (TV/community radio/print materials) shows/discussions/interviews. By community stakeholders, use of trade fare days e.g. weekly marketing days 4. Strengthening the linkage between communities and health facilities using community health workers structures to enhance community mapping (focusing on zero-dose) through quarterly meeting between CHWs, facility staff and communities.	1. Stakeholder buy-in and ownership of immunization activities 2. Zero dose and hard to reach communities identified, male champions identified 3. Increased community awareness on routine immunization activities 4. Improved adherence to outreach immunization services according to developed microplans.	Local Partner	Local Partner	
Sierra Leone	6. Demand Generation and Community Engagement	6.5 Strengthen partnerships with local and community actors to improve demand for immunisation	(2/2) ** 1. Conduct inception meeting with the 16 districts and council authorities (Mayors, chair persons of councils and councilors) 2. Conduct quarterly engagement, orientation and sensitization meetings in the 196 Chiefdoms with local stakeholders on routine immunization activities with emphasis on male involvement and hard to reach communities. 3. Conduct sensitization meetings on routine immunization services with communities through mass media and communication (TV/community radio/print materials) shows/discussions/interviews. By community stakeholders, use of trade fare days e.g. weekly marketing days 4. Strengthening the linkage between communities and health facilities using community health workers structures to enhance community mapping (focusing on zero-dose) through quarterly meeting between CHWs, facility staff and communities.	1. Stakeholder buy-in and ownership of immunization activities 2. Zero dose and hard to reach communities identified, male champions identified 3. Increased community awareness on routine immunization activities 4. Improved adherence to outreach immunization services according to developed microplans.	Local Partner	Local Partner	
Sierra Leone	8. Health Financing	8.2 Support the budgeting and targeting of domestic resources for immunisation and/or primary healthcare based on equity considerations	To provide continuous capacity building and advocacy support for timely fulfillment of co-financing obligations and increased domestic budget allocation for traditional vaccines To build the capacity of national EPI Programme on costing of both routine and co-financing vaccines and devices required annually ahead of the national budget preparation.	Increased allocation of domestic financial resources for vaccine procurement	UNICEF	UNICEF	\$ 450,036.00
Sierra Leone	6. Demand Generation and Community Engagement	6.3 Improve capacity in designing, implementing, monitoring and/or evaluating demand generation activities at all levels	Support the development and implementation of a harmonized community engagement strategy (focusing on zero-dose), including the use of HCD and community-led planning approaches for the planning of service quality/design and community engagement interventions	Improved demand for immunization services	UNICEF	UNICEF	
Sierra Leone	3. Supply Chain	3.3 Increase capacity and quality of vaccine storage and distribution to improve vaccine availability, especially in the last mile	1) Support the implementation of countrywide cold chain systems and EVMA assessments for improved cold chain systems and vaccine management practices at all levels. 2) Support the development and implementation of EVMA and cold chain expansion and rehabilitation plans, following assessments 3) Support the development and implementation of CCE maintenance strategy as part of integrated preventive maintenance and corrective maintenance (PM/CM) programme for medical equipment and devices. 4) Support the identification, procurement, installation and monitoring of cold chain equipment at all levels 5) Support capacity building programmes on effective vaccine stock management practices to avoid stock outs at all levels. 6) Support the development of a road map to operationalize the national digital health strategy, including the identification of digital solutions for enhanced COVID-19 and routine immunization data management 7) Support the implementation of digital solutions for enhanced COVID-19 and routine immunization data management – e.g., one of the solutions to integrate and visualize existing evidence, prevent vaccine stockouts, promote predictive use of data, assess the correlation between stockouts and zero-dose concentration, stockouts and coverage rates, and how stock events affect the overall ISC performance (Predictive analysis to prevent stockouts).	Improvement plans developed for improved cold chain systems and effective vaccine management practices at all levels. Cold chain equipment procured, installed and monitored at all levels. Capacity of the health workers at all levels built on effective vaccine management practices. Road map developed to operationalise the national digital health strategy.	UNICEF	UNICEF	
Sierra Leone	6. Demand Generation and Community Engagement	6.1 Support the scale-up of social and behavioural data and information systems, including social listening	Support continued social listening and engagement approach to explore factors influencing RI uptake and demand and track, assess and address misinformation and rumours on immunization, including C19 vaccines	Improved demand for immunization services	UNICEF	UNICEF	

Sierra Leone	6. Demand Generation and Community Engagement	6.2 Design and implement social and behaviour change interventions	Support the strengthening of the community health system – including the development of a robust performance management system for CHWs, enhancement of community mapping (focusing on zero-dose)	Improved demand for immunization services	UNICEF	UNICEF	
Sierra Leone	1. Service Delivery	1.2 Integrate delivery of services to improve efficiency, regularity and/or reliability of planned immunisation activities with a focus on zero-dose and underimmunised children and missed communities	Support the implementation of Primary Health Care (PHC) business planning, using the blended approach of BNA (Bottleneck Analysis) and AI (Appreciative Inquiry) – as part of broader evidence-based, equity-focused planning, budgeting, implementation and monitoring capacity building for District Health System Strengthening (DHSS) 2) Support the development of an integrated outreach strategy for EPI and broader PHC	Increased uptake of immunization services	UNICEF	UNICEF	
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.2 Strengthen programme performance monitoring and management systems at all levels	1) Continue to support the roll out of HPV through the strengthening of the cold chain systems at all levels, supply management, production of data collection tools and community sensitization and engagement. 2) Support the national EPI External Review and the development of national immunization strategy based on EPI review findings 3) Provide technical support and guidance to the proposal development of Hepatitis B birth dose and the new Malaria vaccine 4) Provide technical support and guidance to the development process of the upcoming GAVI FPP through development of National Immunization Strategy, improvement plans for both EVMA and cold chain expansion and SBC strategy.	HPV vaccine successfully introduced into routine immunization services in all 16 districts Improved capacity for national programme management. Multi- year plan for National Immunization Programme developed for improved delivery of immunization services to all, including Zero-dose children. GAVI FPP proposal finalised and submitted for increased resources for the national immunization programme. New vaccines (Hepatitis B birth dose and	UNICEF	UNICEF	
Sierra Leone	4. Health Information Systems and Monitoring & Learning	4.1 Ensure timely, fit-for-purpose information is available at all levels of the system, and is used regularly and systematically to improve programmatic reach and performance	Support conduct of regular supportive supervision, quarterly EPI-Surveillance national review meetings and facilitate development of annual national Immunization operations Plans.	Workplan and monitoring data driven programme implementation at all levels	WHO	WHO	\$ 340,000.10
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.1 Strengthen capacity of governance/technical bodies for planning, coordination and tracking progress at all levels, particularly for reaching zero-dose children	Support in strengthening the capacity of the Country's National Immunization Technical Advisory Group (NITAG) on the Evidence To Recommendation (eTR) for immunizations & vaccinology and coordinating the conduct of regular quarterly meetings of NITAG and ICC, including adhoc emergency meeting when necessary.	Evidence based decision making and strengthened program support	WHO	WHO	
Sierra Leone	7. Governance, Policy, Strategic Planning, and Programme Management	7.2 Strengthen programme performance monitoring and management systems at all levels	Facilitate development of National Immunization Strategy (NIS) to guide the EPI program in the next five years.	Immunization strategic plan aligned with national and global priorities, guidance and resource mobilization tool	WHO	WHO	
Sierra Leone	5. Vaccine Preventable Disease Surveillance	5.4 Use surveillance data to identify ways to improve immunisation programme effectiveness in preventing disease	Support sentinel surveillance for new vaccines (Rota, PBM, Influenza) and Measles as well as support conduct of quarterly performance review meetings	Evidence generated on impact and trend of VPDs to guide the program	WHO	WHO	
Sierra Leone	1. Service Delivery	1.1 Extend immunisation services to reach zero-dose, underimmunised children and missed communities	Support Country to implement MR Follow up campaign in 2023 to boost herd immunity.	MR post campaign survey coverage of > 90% in a all districts.	WHO	WHO	
Sierra Leone	4. Health Information Systems and Monitoring & Learning	4.3 Strengthen information systems relevant for the identification and reach of zero-dose and under-immunised children	Support the conduct of comprehensive EPI programme review	program related SWOT identified with proposed wayforward serve as input to development of NIS	WHO	WHO	
Sierra Leone	1. Service Delivery	1.1 Extend immunisation services to reach zero-dose, underimmunised children and missed communities	Support analytical approaches for identification of zero-dose or missed children alongside potential barriers and reasons for missing the children and communities. Develop/support implementation of proven strategies to reach zero dose and missed Children, including communities through enhancement of the revised RED approach, implementation of Innovative Urban Immunization Strategy, Missed Opportunity for Vaccination (MOV) strategy, and to integrate and link other health services like COVID-19 vaccination with routine immunization.	Reduced zero-dose and missed children with improved immunization coverage in Western Area and COVID-19 vaccination integrated into routine immunization	WHO	WHO	
Sierra Leone	1. Service Delivery	1.2 Integrate delivery of services to improve efficiency, regularity and/or reliability of planned immunisation activities with a focus on zero-dose and underimmunised children and missed communities	Support the planning, implementation and monitoring of new vaccines introduction (Malaria Vaccine), including post-implementation evaluation for coverage and safety, through guideline and strategy development/adaptation, supportive supervision and capacity building activities, readiness assessment, development of training packages, cascade training of national and district staff and PHU health care workers.	Malaria vaccine coverage of 90% and above	WHO	WHO	